

#### Nova Scotia Estimates

FOR THE FISCAL YEAR 2009-2010

THE HONOURABLE GRAHAM STEELE
MINISTER OF FINANCE



### PROVINCE OF NOVA SCOTIA 2009-2010 ESTIMATES

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## PROVINCE OF NOVA SCOTIA 2009-2010 ESTIMATES EXPLANATORY NOTES

#### INTRODUCTION

The 2009-2010 Estimates represent the financial plan of the Province presented by the Government to the House of Assembly for the fiscal year commencing April 1, 2009. The Estimates provide the estimated revenues, expenses, capital purchases and debt management payments for the year based upon the policies, programs and priorities of the Government.

#### **ESTIMATES FORMAT**

The *Budgetary Summary* presents the *revenue*, *departmental expenses*, *pension valuation adjustment* and *debt servicing costs* of the Consolidated Fund and additional adjustments for the impact of consolidation.

Consolidated Fund Revenue includes *ordinary revenues*, *fees and other charges*, *ordinary recoveries* and *sinking fund revenues*. *Departmental expenses* are presented on a gross basis at the program or organizational level by the primary categories of *salaries and benefits*, *operating costs*, and *grants and contributions*, less *chargeables to other departments*.

Consolidation adjustments include the revenues and expenses of Governmental Units, such as the health authorities, school boards, other governmental units and Government Partnership Arrangements. Net income of Government Business Enterprises, including the Halifax-Dartmouth Bridge Commission, the Highway 104 Western Alignment Corporation, the Nova Scotia Gaming Corporation, and the Nova Scotia Liquor Corporation is also included. With the inclusion of these entities, the *Budgetary Summary* represents the expected operating results of the complete Government Reporting Entity. The expected results of Government Units, Government Partnership Arrangements and Government Business Enterprises are presented at the summary level for information purposes as they form part of the total Provincial Surplus. Spending authority for each of these entities is provided in their separate legislation, therefore, a specific appropriation is not required in this Budget.

#### CONSOLIDATED FUND SPENDING AUTHORITY - EXPENSE BASIS

Departmental expenses shown in the Budgetary Summary for 2009-2010 and 2008-2009 are shown at gross amounts less chargeables to other departments while user fees and other charges and cost recoveries are included in Revenue. In 2007-2008 a department's budget was voted on a net program expense basis, which recognized reductions for user fees and other charges and cost recoveries under federal-provincial agreements. The program expenses summary and resolutions (votes) for each department represent the total departmental spending authority. By providing for spending authority on a gross program expense basis, program costs are represented at their full costs and departments are able to ensure effective financial management in the delivery of programs and services which enhances financial responsibility and accountability.

#### SUPPLEMENTARY DETAIL

The *Supplementary Detail* is provided to the Members of the House of Assembly for information purposes to support the Committee of the Whole on Supply and the Sub-Committee on Supply. This document provides further financial details by budget subject to support the information in the *Main Estimates*.

#### TANGIBLE CAPITAL ASSETS

Tangible Capital Assets have useful lives extending beyond the accounting period, are held for use in the production or supply of goods and services and are not intended for sale in the ordinary course of operations. Tangible Capital Assets are recorded at gross historical cost, or estimated cost when the actual cost is unknown, and include all costs directly attributable to the acquisition, construction, development and installation of the Tangible Capital Asset, except interest. Any financial contribution towards a Tangible Capital Asset is recorded as revenue in the fiscal year when the asset is purchased. Tangible Capital Assets include land, buildings, major equipment, computer equipment and software, vehicles, ferries, roads, highways, and bridges. Tangible Capital Assets do not include intangibles or assets acquired by right, such as forests, water and mineral resources or works of art and historical treasures.

A percentage of the original cost is charged to expense each year over the useful life of the asset using a declining balance method. If a snowplow is expected to have a useful life of 15 years then a percentage of its original cost is expensed in each of the 15 years. This charge to operations is called amortization.

In accordance with the Tangible Capital Asset policy, the departmental program expenses include the annual amortization charge. The cost of the estimated purchases of eligible Tangible Capital Assets is voted separately in Resolution #38; Capital Purchase Requirements; Page 1.10.

#### GOVERNMENT RESTRUCTURING

The *Chief Information Office* was approved by Executive Council and became effective on April 1, 2009. The creation of the Chief Information Office was accomplished by centralizing corporate IT strategies, policy, standards and infrastructure services across government.

The *Department of Economic and Rural Development*, formerly known as Economic Development, was renamed effective January 7, 2009.

The *Department of Environment and Labour* has been divided into two departments: *Department of Environment* and *Department of Labour and Workforce Development*, effective April 1, 2008. Financial information for fiscal 2007-2008 remains with the Department of Environment and Labour.

The *Department of Seniors*, formerly known *as the Seniors Citizens' Secretariat*, was created on February 2, 2007 through Order-in Council # 2007- 489, effective September 7, 2007. Financial information for fiscal 2007-2008 remains with the Seniors Citizens' Secretariat.

In July 2009, Executive Council restructured *Treasury and Policy Board* into separate offices - Policy and Priorities Office, and Treasury Board Office. Executive Council operations was added to the Executive Council Office. Financial

information for fiscal 2009-2010 is now included in "Executive Council Office" (page 19.15), "Policy and Priorities" (page 19.20) and "Treasury Board" (page 19.23).

#### **FUNDED STAFF**

Funded Staff is measured in *Full Time Equivalents (FTEs)*, which is a measure of the annualized person years of full-time and part-time staff. Only staff charged to a salary account in departmental expenses and having an employee-employer relationship with a given provincial department or Public Service appropriation are included in the FTE count. Where funding appears in the Estimates Book for an agency or organization as a grant or contribution from the Province, employees of that agency or organization are not included in the FTE count. Staff employed by the Province, but funded by external agencies, are reflected in the Funded Staff details that appear at the end of each departmental section in the *Supplementary Detail* document. The FTE counts that appear in the Funded Staff figures shown on Page 1.17 of the *Estimates Book* are net of those funded by external agencies.

#### FINANCIAL REPORTING AND ACCOUNTING POLICIES

#### **Basis of Presentation**

The Public Accounts of the Province are prepared in accordance with Canadian Generally Accepted Accounting Principles (GAAP) for the public sector, which for purposes of the Province's financial statements are represented by accounting recommendations of the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA), supplemented where appropriate by other CICA and International Federation of Accountants accounting standards or pronouncements. The 2009-2010 Budget has been prepared following the presentation format used in preparing the 2008-2009 Public Accounts, except as described in the following paragraph:

The Budget incorporates the impact of consolidation with a summary adjustment using the equity method of accounting, not a line-by-line consolidation method. The equity method of accounting allows the Province to

recognize its share, which is generally 100 percent for governmental units and a percentage ownership for Government Partnership Arrangements, of the surplus or deficit generated by those entities after the accounting policies of governmental units are conformed to those of the Consolidated Fund. This method of accounting will produce the same Provincial Surplus as a line-by-line consolidation. It has been adopted to facilitate preparation of the Budget because appropriations are relevant to the Consolidated Fund activities only. As a result, the components of the Budget, such as Revenue and Expenses, are not comparable to consolidated information contained in the Public Accounts. Presentation differences aside, the end result, Provincial Surplus, is comparable because the Budget is prepared using the same overall accounting policies as those used for the Public Accounts.

Included in the *Public Accounts Volume 1 - Consolidated Financial Statements* is a reconciliation of the *Budgetary Summary* as presented in the Budget to the Public Accounts line-by-line consolidation format. The reformatted budget figures are presented alongside the actual results for the year on the financial statements.

#### **Consolidated Fund**

The Consolidated Fund is comprised of all departments and public service units of the Nova Scotia Provincial Government, but excludes Governmental Units, Government Partnership Arrangements and Government Business Enterprises controlled by the Province.

This Budget has been prepared using the following significant accounting policies:

#### Revenue

Revenue includes ordinary revenues, fees and other charges, ordinary recoveries and sinking fund earnings. Revenues are recognized on an accrual basis.

Revenue does not include gains, such as gains on the disposition of assets purchased for use and not for resale, as they cannot be foreseen when preparing the Budget. Borrowings, such as proceeds from debt issues, which are financing transactions so are not included in the statement of operations.

#### **Ordinary Revenue**

Ordinary revenue arises from taxation, transfers from the federal government, sale of goods, the rendering of services, use by others of government economic resources yielding rent, interest, royalties or dividends, and receipt of contributions such as grants, donations and bequests. Revenues from Personal and Corporate Income Taxes, Harmonized Sales Taxes, Federal Equalization payments, Canada Health Transfer (CHT) and Canada Social Transfer (CST) are accrued in the year earned based upon estimates using statistical models. These federal revenues are recorded at the net amount estimated, after considering adjustments for tax credits and administrative costs related to the collection and processing performed by the federal government. For any transfers received during the year for which eligibility criteria or time or purpose restrictions are not met by year end, the amount is classified as deferred revenue and recognized as revenue in the fiscal year in which the eligibility criteria or time or purpose restrictions are met.

#### **Fees and Other Charges**

Departments are requested to annually review all programs that have identifiable clients and recommend appropriate fees and other charges for services provided. The intent is to encourage departments to evaluate and implement appropriate fee for service programs on a cost effective basis which provides value to the taxpayers of Nova Scotia.

#### **Ordinary Recoveries**

Ordinary recoveries are created primarily from an agreement with an external party to compensate the Province for the full cost or a portion of the cost incurred on its behalf.

#### **Sinking Fund Earnings**

Sinking Fund Earnings are recognized on an accrual basis. Sinking fund premiums and discounts are deferred and amortized over the remaining term of the investment and netted against sinking fund earnings. Amortization and realized foreign exchange gains and losses relating to sinking fund balances and installments are also netted against sinking fund earnings.

#### **Program Expenses**

Program expenses are decreases in economic resources, either by way of outflows or reductions in assets or the incurrence of liabilities, resulting from operations, transactions and events expected to occur in the fiscal year. Expenses include the cost of economic resources consumed in and identifiable with the operations of the fiscal year. Program expenses are recognized on an accrual basis.

Program expenses include the following:

Forgivable loans and loans or investments issued with significant concessionary assistance are recognized as a grant expense when the loan or investment is made unless some or all of the loan or investment meets the definition of a loan receivable or investment and there is sufficient evidence of a reasonable expectation of its recovery. No grant expense is recognized for any portion considered a proper receivable or investment.

Government transfers are payments to individuals, organizations or other governments for which the Province does not receive any goods or services in return, does not expect repayment and does not expect a financial return. The main type of government transfers are entitlements, transfers under shared cost agreements, and grants. Government transfers are recognized as expenses in the period the transfer is authorized, when a reasonable estimate of the amount can be made and any eligibility criteria are met.

*Inventory of supplies* is expensed in the fiscal year when consumed, not the year in which the inventory is purchased, although in many cases the purchase and consumption of inventory will occur in the same fiscal year.

*Inventory for resale* is expensed in the fiscal year when it is sold, although in many cases the purchase and sale of this inventory will occur in the same fiscal year.

**Pension, retirement and other employee benefit plan obligations** are expensed by the departments when they record contributions paid or payable to these benefit plans. The remaining expense (recovery) associated with these benefit plans is included in debt servicing costs and pension valuation adjustment.

**Provisions** are made for probable losses on certain loans, investments, loan guarantees, accounts receivable, advances, forgivable loans, and for contingent liabilities when it is likely that a liability exists and the amount can be reasonably determined. These provisions are updated as estimates are revised, at least annually.

*Tangible capital asset amortization* is the allocation of the cost of a tangible capital asset over its useful life using a declining balance basis appropriate to its nature and use by the Province.

#### **Pension Valuation Adjustment**

The pension valuation adjustment for pension, retirement and other employee future benefit plan obligations is comprised of current service cost, employee and employer contributions, amortization of net actuarial gains or losses, any changes in plan asset valuation allowance and any plan amendments which occur during the fiscal year. It represents the net amount to convert expenses to the accrual basis of accounting from the cash based government contributions to benefit plans recorded at a departmental level. Related interest costs on plan liabilities in excess of the expected return on plan assets are included in debt servicing costs.

#### **Debt Servicing Costs**

**Debt servicing costs** include interest, amortization of debenture premiums, discounts and underwriting commissions, amortization of foreign exchange translation gains and losses on long-term foreign currency denominated debentures and the foreign exchange gains and losses realized on the settlement of foreign currency denominated debentures. Debt servicing costs are recognized on an accrual basis.

*Interest* includes interest on short-term and long-term debt, net interest on pension, retirement and other employee future benefit plan obligations, other general interest, and the impact of any interest rate swaps used to manage interest rate exposure.

**Debenture premiums and discounts**, as well as underwriting commissions relating to the issuance of debentures, are deferred and amortized over the term of the related debenture. Amortization is charged to debt servicing costs on a straight-line basis.

Foreign exchange translation gains or losses on the translation of any non-hedged long-term foreign currency denominated debentures are deferred and amortized to debt servicing costs over the remaining term of the monetary item. For foreign exchange gains or losses on the translation of hedged long-term foreign currency denominated debentures, the gain or loss is offset by a counterbalancing gain or loss on the hedging foreign currency exchange contract used to manage foreign currency exposure.

#### Consolidation and Accounting Adjustments for Governmental Units

The consolidation and accounting adjustments for Governmental Units summarize the estimated impact of consolidating entities controlled by the Province on the provincial surplus for the fiscal year. The other entities in the Government Reporting Entity are consolidated with the results of the Consolidated Fund. Consolidation adjustments involve eliminating inter-governmental unit transactions from revenues and expenses. The most significant adjustment is for transfer payments made during the year from the Consolidated Fund to the health authorities and school boards, whereby grant expenses in the

Consolidated Fund are eliminated with their corresponding grant revenue recorded by the recipient entity. Accounting adjustments involve conforming the accounting policies of government units to those of the Consolidated Fund with the exception of Tangible Capital Assets where amortization rates and thresholds used by government units are not adjusted to those used in the Consolidated Fund.

#### **The Government Reporting Entity**

The Government Reporting Entity is comprised of the Consolidated Fund, and other Governmental Units, Government Business Enterprises and Government Partnership Arrangements. Governmental Units and Government Business Enterprises are the entities controlled by the government. Control is defined as the power to govern the financial and operating policies of another organization with expected benefits or the risk of loss to the government from the other organization's activities. Control exists regardless of whether the government chooses to exercise its power to govern or not, so long as it has the ability to govern.

Control must exist at the financial statement date, without the need to amend legislation or agreements. Government Partnership Arrangements represent entities for which decision making and significant risks and benefits are shared among other parties outside the Government Reporting Entity. The Province recognizes its proportion of the financial results of Partnership Arrangements.

Trusts administered by the Province are excluded from the Government Reporting Entity.

A complete listing of the organizations within the Government Reporting Entity is provided in Schedule 10 of the *Public Accounts Volume 1 - Financial Statements for the fiscal year 2008-2009*.

#### **Net Income from Government Business Enterprises**

The net income from Government Business Enterprises represents the estimated net income of Government Business Enterprises controlled by the Province for the fiscal year.

#### **Provincial Surplus**

The calculation of the annual surplus under Generally Accepted Accounting Principles (GAAP) is comprised of revenues less expenses of all entities within the Government Reporting Entity.

#### **Comparative Figures**

Comparative figures for estimates are based on the accounting policies in effect at the time the Estimates were prepared. Estimates are not adjusted for subsequent accounting changes once the appropriations are finalized.

There were no significant accounting changes.

#### **MEASUREMENT UNCERTAINTY**

Uncertainty in the determination of the amount at which an item is recorded in the budget and financial statements is known as measurement uncertainty. Uncertainty exists whenever estimates are used because it is reasonably possible that there could be a material difference between the recognized amount and another reasonably possible amount.

Measurement uncertainty exists in this Budget in the accruals for such items as pension, retirement and other employee future benefit plan obligations, environmental remediation obligations and revenues. The nature of the uncertainty in the accruals for pension, retirement and other employee benefit plan obligations arises because actual results may differ significantly from the Province's various assumptions about plan members and economic conditions in the marketplace. Uncertainty exists for environmental remediation obligations because the actual extent of remediation activities required may differ significantly based on the actual extent of site contamination and the chosen remediation process. Uncertainty related to sales and income taxes, Federal Equalization Payments, the Canada Health Transfer and the Canada Social Transfer arises because of the possible differences between the estimated and actual economic growth assumptions used in statistical models by the Province to accrue these revenues.

## PROVINCE OF NOVA SCOTIA BUDGETARY SUMMARY - STATEMENT OF OPERATIONS (\$ thousands)

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual		Estimate
	(Restated)				
				Consolidated Fund	
				Revenues	
7,029,569	7,541,393	7,476,037	7,497,663	Ordinary Revenues	7,295,210
60,883	56,410	60,834	61,980	Fees and Other Charges	61,235
469,662	468,585	456,375	458,755	Ordinary Recoveries	606,895
113,529	112,834	114,400	116,384	Sinking Fund Earnings	91,623
7,673,643	8,179,222	8,107,646	8,134,782		8,054,963
				Expenses	
6,917,294	7,100,620	7,360,889	7,568,688	Departmental Expenses	8,115,994
68,603	107,504	67,590	85,066	Pension Valuation Adjustment	88,990
954,338	924,889	904,522	867,338	Debt Servicing Costs	889,076
7,940,235	8,133,013	8,333,001	8,521,092		9,094,060
(266,592)	46,209	(225,355)	(386,310)		(1,039,097)

## PROVINCE OF NOVA SCOTIA BUDGETARY SUMMARY - STATEMENT OF OPERATIONS (\$ thousands)

2009		2009	2008-2	-2008	2007-
Esti		Actual	Estimate	Actual	Estimate
				(Restated)	
ıts	Consolidation and Accounting Adjustments				
	for Governmental Units				
ents	Consolidated Fund Consolidation Adjustments	2,861,482	54,499	2,789,900	40,592
	Health and Hospital Boards Operations	(1,685,801)		(1,711,976)	
	School Boards Operations	(999,952)	(2,000)	(940,677)	
	Special Purpose Funds	200	385	10,584	76
	Other Organizations	(129,498)	3,916	(119,269)	309
		46,431	56,800	28,562	40,977
	Net Income from Government				
	<b>Business Enterprises</b>				
	Business Effect prises				
1	Nova Scotia Gaming Corporation	133,394	136,200	134,198	139,600
1	<del>-</del>	133,394 212,613	136,200 210,021	134,198 198,671	139,600 197,070
	Nova Scotia Gaming Corporation				
	Nova Scotia Gaming Corporation  Nova Scotia Liquor Corporation	212,613	210,021	198,671	197,070

## CONSOLIDATED FUND ORDINARY REVENUE - SUMMARY (\$ thousands)

2009-2010		2009	2008-2	2008	2007-2
<u>Estimate</u>	Department and Service	Actual	Estimate	Actual	Estimate
94	Agriculture	61	91	70	89
	Community Services		500		
199	Economic and Rural Development	36	594	706	695
13,549	Education	1,785	992	4,293	800
151,195	Energy	453,173	513,964	500,970	420,685
2,204	Environment	1,949	1,737		
	Environment and Labour			5,174	4,937
6,338,755	Finance	6,344,881	6,272,496	6,359,038	5,947,841
624	Fisheries and Aquaculture	701	607	640	595
73,580	Health	67,441	70,286	60,241	48,650
69	Health Promotion and Protection	715	2,164	167	1,951
1,428	Justice	2,015	928	1,522	1,028
4,845	Labour and Workforce Development	3,301	3,274		
7,732	Natural Resources	7,120	8,576	8,807	8,887
10,585	Public Service	12,047	10,927	11,290	10,287
587,964	Service Nova Scotia and Municipal Relations	571,583	546,631	561,628	568,993
3,000	Tourism, Culture and Heritage				
99,387	Transportation and Infrastructure Renewal	30,855	42,270	26,847	14,131
7,295,210		7,497,663	7,476,037	7,541,393	7,029,569

## CONSOLIDATED FUND FEES AND OTHER CHARGES - SUMMARY (\$ thousands)

2009-2010		009	2008-2	2008	2007-2
Estimate	Department and Service	Actual	Estimate	Actual	Estimate
9,514	Agriculture	9,933	9,634	9,159	9,604
442	Community Services	441	579	944	579
6	Economic and Rural Development	7	6	8	6
1,185	Education	2,022	1,230	2,018	1,650
2,127	Environment	2,209	2,143		
	Environment and Labour			3,604	3,607
36	Finance	681	675	682	649
973	Fisheries and Aquaculture	905	944	1,180	927
8,394	Health	7,074	7,672		7,969
10	Health Promotion and Protection	16	10	14	10
19,128	Justice	19,257	18,573	19,751	17,385
3,057	Labour and Workforce Development	2,673	2,127		
1,786	Natural Resources	1,892	1,956	2,420	2,319
333	Public Service	462	388	520	366
7,204	Service Nova Scotia and Municipal Relations	6,639	7,795	8,048	8,371
3,246	Tourism, Culture and Heritage	3,126	2,971	3,585	3,331
3,794	Transportation and Infrastructure Renewal	4,639	4,121	4,480	4,100
	Restructuring Costs	4	10	(3)	10
61,235		61,980	60,834	56,410	60,883

## CONSOLIDATED FUND ORDINARY RECOVERIES - SUMMARY (\$ thousands)

2007-2	2008	2008-	2009		2009-2010
stimate	Actual	Estimate	Actual	Department and Service	Estimate
3,754	7,829	3,755	5,999	Agriculture	4,755
104,132	89,331	109,133	100,871	Community Services	124,850
1,690	1,990	1,770	1,868	Economic and Rural Development	1,605
47,529	51,843	25,783	31,027	Education	24,017
8,115	8,158	10,065	9,977	Education - Assistance to Universities	13,865
1,509	1,884	1,677	1,940	Energy	1,677
		1,020	1,510	Environment	1,727
11,290	10,390			Environment and Labour	
3,479	2,671	3,336	2,898	Finance	3,255
	143		80	Fisheries and Aquaculture	
78,779	74,736	61,129	66,638	Health	67,850
8,865	5,314	5,287	6,254	Health Promotion and Protection	6,292
87,173	88,582	92,324	93,620	Justice	97,726
		30,389	37,053	Labour and Workforce Development	129,461
20	665	20	818	Natural Resources	3,520
5,971	9,890	6,770	15,572	Public Service	7,137
97,105	93,120	90,807	60,379	Service Nova Scotia and Municipal Relations	109,227
1,802	1,705	1,649	1,582	Tourism, Culture and Heritage	1,055
5,181	9,399	8,193	11,550	Transportation and Infrastructure Renewal	8,876
3,268	10,935	3,268	9,119	Restructuring Costs	
469,662	468,585	456,375	458,755		606,895

## CONSOLIDATED FUND DEPARTMENTAL EXPENSES - SUMMARY (\$ thousands)

	Department and Se	Estimate
	Agriculture	61,686
	Community Services	945,813
	Economic and Rural Development	95,243
	Education	1,285,147
	Assistance to Universities	455,802
	Energy	40,090
	Environment	44,334
	<b>Environment and Labour</b>	
	Finance	30,399
	Fisheries and Aquaculture	11,350
	Health	3,422,276
	Health Promotion and Protection	89,031
	Justice	281,490
	Labour and Workforce Developme	160,859
	Natural Resources	91,449
	Public Service	182,702
	Seniors	1,957
ons	Service Nova Scotia and Municipa	300,194
	Tourism, Culture and Heritage	63,022
	Transportation and Infrastructure I	374,333
	Restructuring Costs	178,817
	Gain (Loss) on the Disposal of Ass	
		8,115,994

## CONSOLIDATED FUND RESTRUCTURING COSTS - SUMMARY (\$ thousands)

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual		<b>Estimate</b>
				Restructuring Costs	
121,421	56,727	177,690	154,861	Provision for Contract Negotiations, Workforce Adjustment and Government Restructuring	178,817
				Total - Program Expenses - Restructuring Costs	
121,421	56,727	177,690	154,861	Resolution #36	178,817

### CONSOLIDATED FUND PENSION VALUATION ADJUSTMENT (\$ thousands)

2009-2010		009	2008-2	2008	2007-2
<b>Estimate</b>		Actual	Estimate	Actual	stimate
	Pension Valuation Adjustment				
88,990	Provision for Pension Valuation Adjustment	85,066	67,590	107,504	68,603
	Total - Program Expenses -				
88,990	Pension Valuation Adjustment Resolution #37	85,066	67,590	107,504	68,603

**Note:** 

The pension valuation adjustment is the net benefit plan cost (recovery) for the year, less government contributions included in program expenses, and the interest costs on plan liabilities in excess of the expected return on plan assets, which are included in debt servicing costs. The net benefit plan cost (recovery) is comprised of current service cost, employee contributions, expected return on plan assets, interest cost on plan liabilities, amortization of net actuarial gains or losses, any changes in plan asset valuation allowance and any plan amendments, which occur during the fiscal year.

## CONSOLIDATED FUND DEBT SERVICING COSTS - SUMMARY (\$ thousands)

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual		Estimate_
				<b>Debt Servicing Costs</b>	
785,336	765,179	737,668	681,375	Interest on Long Term Debt	693,270
27,693	27,069	35,400	48,655	General Interest	34,291
				Interest on Pension, Retirement	
141,309	132,641	131,454	137,308	and Other Obligations	161,515
954,338	924,889	904,522	867,338	<b>Debt Servicing Costs</b>	889,076

## CONSOLIDATED FUND TANGIBLE CAPITAL ASSETS CAPITAL PURCHASE REQUIREMENTS - SUMMARY (\$ thousands)

2009-2010		009	2008-2	2008	2007-2
<b>Estimate</b>	Department and Service	Actual	Estimate	Actual	<b>Estimate</b>
880	Agriculture	338	350	435	355
750	Community Services	537	1,000	2,173	2,698
182,091	Education	76,660	79,728	79,564	59,544
1,546	Environment	1,556	1,355		
7,017	Finance	1,863	1,665	1,772	
96	Fisheries and Aquaculture	74	95	100	
28,459	Health	27,694	33,259	17,402	9,744
376	Health Promotion and Protection	914	2,857	208	2,562
2,130	Labour and Workforce Development				
76,950	Natural Resources	3,377	3,500	8,579	1,000
2,344	Public Service				
1,157	Service Nova Scotia and Municipal Relations	1,750	2,192	3,182	1,561
6,293	Tourism, Culture and Heritage	1		165	
	Transportation and Infrastructure Renewal				
325,000	Highways and Bridges	217,188	182,365	161,562	155,945
39,105	Buildings and Infrastructure	32,734	33,071	40,073	37,473
	Total - Expenditures -				
	Capital Purchase Requirements				
674,194	Resolution #38	364,686	341,437	315,215	270,882

## CONSOLIDATED FUND TANGIBLE CAPITAL ASSETS AMORTIZATION - SUMMARY (\$ thousands)

2009-2010		009	2008-2	2008	2007-2
Estimate	Department and Service	Actual	Estimate	Actual	Estimate
423	Agriculture	345	393	329	378
1,836	Community Services	1,948	1,954	1,095	1,270
60,954	Education	58,560	59,393	56,775	56,370
8	Energy	12	12	18	18
122	Environment	13	82		
	Environment and Labour			186	201
5,037	Finance	5,106	5,391	6,052	6,536
68	Fisheries and Aquaculture	50	55	37	25
15,958	Health	7,833	9,866	9,938	10,055
	Health Promotion and Protection	13	80		79
1,332	Justice	1,332	1,332	1,332	1,332
124	Labour and Workforce Development	126	124		
896	Natural Resources	700	768	740	807
1,045	Public Service	348	346	630	656
2,146	Service Nova Scotia and Municipal Relations	2,779	2,814	3,433	3,530
523	Tourism, Culture and Heritage	528	531	539	539
128,402	Transportation and Infrastructure Renewal	110,017	108,813	96,410	95,121
218,874		189,710	191,954	177,514	176,917

**Note:** This Schedule identifies the amortization included in the Program Expenses by department.

## CONSOLIDATED FUND SINKING FUND INSTALMENTS AND SERIAL RETIREMENTS (\$ thousands)

2009-2		009	2008-2	2008	2007-2
Estim		Actual	Estimate	Actual	Estimate
	Sinking Fund Instalments				
	and Serial Retirements				
95	Canadian Debt	61,546	61,600	37,200	37,200
	United States Debt			19,761	22,214
	Other Long Term Debt				
22	Capital Leases	25,282	20,341	18,559	19,568
	Courthouses	75	75	75	75
2	Government Buildings	2,586	2,586	2,325	2,325
	Teachers' Pension Fund	855	855	6,332	6,332
	Total - Expenditures -				
	Sinking Fund Instalments				
	and Serial Retirements				
120	<b>Resolution #39</b>	90,344	85,457	84,252	87,714

## PROVINCE OF NOVA SCOTIA PROJECTED CONSOLIDATED STATEMENT OF NET DEBT (\$ millions)

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Description	Estimate
12,429.4	12,357.2	12,348.0	12,114.8	Net Debt - Beginning of Year	12,323.5
				Add (Deduct):	
(118.4)	(418.9)	(189.7)	(19.7)	Provincial Surplus, on an Expense Basis	592.1
				Increase in the Net Book Value of Tangible	
103.0	162.3	177.4	219.2	Capital Assets	577.1
	14.2		9.2	Other	
(15.4)	(242.4)	(12.3)	208.7	Change in Net Debt	1,169.2
12,414.0	12,114.8	12,335.7	12,323.5	Net Debt - End of Year	13,492.7

**Note:** Net Debt is the accumulated Provincial Deficits plus the change in non-financial assets.

# CONSOLIDATED FUND STATUTORY CAPITAL ITEMS FOR WHICH NO VOTE IS REQUIRED UNDER THE APPROPRIATIONS ACT (\$ thousands)

2007-	2008	2008-2	2009	Item		2009-2010
Estimate	Actual	Estimate	Actual	#		Estimate
					<b>CAPITAL ADVANCES AND INVESTMENTS</b> for which no Vote is required under the Appropriations Act. The following is given for information as to the proposed program under the respective statutes.	
					Additional Advances and Investments (A)	
20,000	15,863	20,000	7,233	1.	Fisheries and Aquaculture Development Fund	45,000
18,278	34,783	38,011	48,151	2.	Industrial Expansion Fund	64,618
30,000	22,341	30,000	26,718	4.	Nova Scotia Farm Loan Board	30,000
20,000	2,009	20,000	5,047	5.	Nova Scotia Fund	20,000
39,990	21,698	205,269	59,777	6.	Nova Scotia Housing Development Corporation	323,525
128,268	96,694	313,280	146,926			483,143

# CONSOLIDATED FUND STATUTORY CAPITAL ITEMS FOR WHICH NO VOTE IS REQUIRED UNDER THE APPROPRIATIONS ACT (\$ thousands)

2007-	2008	2008-	2009	Item		2009-2010	
Estimate	Actual	Estimate	Actual	#		Estimate	
					<b>CAPITAL ADVANCES AND INVESTMENTS</b> for which no Vote is required under the Appropriations Act. The following is given for information as to the proposed program under the respective statutes.		
					Repayments (A)		
14,200	10,116	14,000	13,098	1.	Fisheries and Aquaculture Development Fund	15,000	
12,252	7,444	4,226	4,473	2.	Industrial Expansion Fund	3,978	
75	75	75	75	3.	Municipal Loan and Building Fund	75	
22,500	26,130 7,631		21,135	4. Nova Scotia Farm Loan Board	21,135 <b>4.</b> Nova Scotia Farm Loan Board 10,000 <b>5.</b> Nova Scotia Fund	Nova Scotia Farm Loan Board	21,000
7,500			7,500			Nova Scotia Fund	7,500
22,453	4,173	4,508	6,406	•	Nova Scotia Housing Development Corporation	5,896	
4,371	12,621	657	657	7.	Miscellaneous	696	
83,351	68,190	48,966	55,844			54,145	
44,917	28,504	264,314	91,082		Net - Capital Advances and Investments	428,998	

<sup>(</sup>A) - See Note (A) Page 1.16.

# CONSOLIDATED FUND STATUTORY CAPITAL ITEMS FOR WHICH NO VOTE IS REQUIRED UNDER THE APPROPRIATIONS ACT (\$ thousands)

#### Note:

(A) - Spending authority contained in the following Statutes.

Borrowing provided for under the Appropriations Act.

#### Item

- 1. Fisheries and Coastal Resources Act, Chapter 25 of the Acts of 1996.
- 2. Industrial Development Act, Chapter 222 RS/89.
- **3.** Municipal Loan and Building Fund Act, Chapter 305 RS/89.
- 4. Agriculture and Rural Credit Act (Nova Scotia Farm Loan Board), Chapter 7 RS/89.
- **5.** Nova Scotia Business Incorporated Act, Chapter 30 of the Acts of 2000.
- 6. Housing Act, Chapter 211 RS/89. Effective April 1, 1999, pursuant to Bill #35, the Nova Scotia Housing Development Corporation took over the assets, liabilities and activities of the Nova Scotia Housing Development Fund.
- **7.** Includes miscellaneous advances and repayments.

#### CONSOLIDATED FUND FUNDED STAFF - SUMMARY

20	2009-201
<u>E</u>	Estimate
	47
	1,49
	11
	29
	5
	27
	19
	7
	72
	13
	1,56
	27
	84
	1,21
	!
	87
	31
	1,99
	10,93

#### CONSOLIDATED FUND FUNDED STAFF - SUMMARY

Note:

Funded Staff is measured in Full Time Equivalents (FTE's), which is a measure of the annualized person years of full-time and part-time staff. Only staff charged to a salary account in the Program Expenses and having an employee-employer relationship with a given provincial department or Public Service appropriation are included in the FTE count. Where funding appears in the Estimates Book for an agency or organization as a grant or contribution from the Province, employees of that agency or organization are not included in the FTE count. Staff employed by the Province, but funded by external agencies, are reflected in the Funded Staff details that appear at the end of each departmental section in the Supplementary Detail document. The FTE counts that appear in the Funded Staff figures shown on Page 1.17 are net of those funded by external agencies.

## CONSOLIDATED FUND ORDINARY REVENUE (\$ thousands)

2009-201		Item	2008-2009		2007-2008	
Estimate	Department and Service	Number	Actual	Estimate	Actual	Estimate
	<u>Agriculture</u>					
Ş	Nova Scotia Farm Loan Board	1.	57	89	65	87
	Miscellaneous	2 .	4	2	5	2
			61	91	70	89
	Community Services					
	· · · · · · · · · · · · · · · · · · ·	_				
	TCA Cost Shared Revenue	3.		500		
				500		

2007-2	2008	2008-2	2009	Item		2009-2010
<b>Estimate</b>	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Economic and Rural Development	
695	706	594	36	4.	Guarantee Fees	199
695	706	594	36			199
					<b>Education</b>	
800	4,293	992	1,785	5.	TCA Cost Shared Revenue	13,549
800	4,293	992	1,785			13,549

2009-2010		Item	2009	2008-2	2008	2007-2
Estimate	Department and Service	Number	Actual	Estimate	Actual	Estimate
	Energy					
	Offshore Licenses Forfeitures	6.	2,063		107,059	
184	Rentals - Petroleum Licenses	7.	159	189	1,281	185
151,011	Royalties - Petroleum	8.	451,795	513,775	399,679	420,500
	Prior Years' Adjustments in respect to	9.				
	Federal-Provincial Fiscal Arrangements -					
	Provincial Sources		(844)		(7,049)	
151,195			453,173	513,964	500,970	420,685
	<b>Environment</b>					
20	Miscellaneous	10 .	37	19		
2,184	Licenses and Permits - Environmental Approvals	11 .	1,912	1,718		
2,204			1,949	1,737	(A)	(A)

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-	2008	2008-	2009	Item		2009-2010
Estimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Environment and Labour	
545	404			12 .	Boiler Safety Inspection	
465	479			13.	Elevators and Lifts Act	
1,778	1,732			14.	Licenses and Fees - Alcohol and Gaming	
1,733	1,886			15 .	Licenses and Fees - Environmental Approvals	
	1			16.	Permits - Blasters	
272	326			17.	Permits - Fire Marshal Division	
123	325			18.	Stationary Engineers' Act	
21	21			19.	Miscellaneous	
4,937	5,174	(A)	(A)			(A)

<sup>(</sup>A) - Allocated between Department of Environment and Department of Labour and Workforce Development.

2007-2	2008	2008-	2009	Item		2009-2010
Estimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					<u>Finance</u>	
55,515	62,772	60,490	48,333	20 .	Capital Tax on Non-Financial Institutions	37,924
17,300	16,989	15,800	16,128	21 .	Casino Win Tax	16,900
386,905	389,473	415,902	352,476	22 .	Corporation Income Tax	322,325
				23 .	Harmonized Sales Tax -	
1,095,822	1,074,875	1,151,027	1,174,966		Net of Provincial Rebates	1,181,534
1,718,283	1,778,395	1,828,653	1,818,415	24 .	Individual Income Tax	1,781,057
75,975	87,900	81,823	84,780	25 .	Interest	93,178
1,150	1,187	1,172	1,369	<b>26</b> .	Licenses - Insurance Companies	1,323
373	364	380	397	<b>27</b> .	Licenses - Trust and Loan Companies	409
3,777	3,777	3,777	3,777	28 .	Preferred Share Dividend	3,777
3,000	3,797	3,000	3,468	29 .	Tax on Fire Insurance Premiums	3,600
56,000	60,222	58,000	60,348	30 .	Tax on Insurance Premiums	60,500
				31 .	Prior Years' Adjustments in respect to	
					Federal-Provincial Fiscal Arrangements -	
	92,828		54,748		Provincial Sources	
200	1,756	200		<b>32</b> .	Miscellaneous	2,400
638,954	638,954	664,185	668,683	33 .	Canada Health Transfer	700,137

2007-2	2008	2008-	2009	Item		2009-2010
Estimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					<u>Finance</u>	
					(continued)	
280,335	280,413	296,869	297,114	34 .	Canada Social Transfer	304,089
44,778	43,090	38,767	29,913	<b>35</b> .	C48 Infrastructure Trust Funds	1,500
	2,669	24,547	5,992	<b>36</b> .	C52 Trust Funds	21,961
	234,400		95,114	<b>37</b> .	Crown Share	79,352
		11,701	9,071	38 .	Community Development Trust	15,629
		3,740	3,700	39 .	Public Safety Trust	
		1,000		40 .	Build Canada Fund	27,000
	3,426	6,944	4,125	41 .	Base Funding Agreement	4,673
		7,044	7,044	42 .	Public Transit Trust	6,998
				43 .	Knowledge Infrastructure Program	18,094
1,464,528	1,464,528	1,464,935	1,464,935	44 .	Equalization Payments	1,464,935
68,238	68,238	105,884	105,884	45 .	Offshore Oil and Gas Payments	180,072
2,319	2,319	9,600	7,319	46 .	Other Federal Sources	2,383
34,389	34,389	17,056	19,152	47 .	Wait Times Reduction Fund	7,005
				48 .	Prior Years' Adjustments in respect to	
					Federal-Provincial Fiscal Arrangements -	
	12,277		7,630		Federal Sources	
5,947,841	6,359,038	6,272,496	6,344,881			6,338,755

2007-2	2008	2008-2	2009	Item		2009-2010
stimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Fisheries and Aquaculture	
45	4	46	64	49 .	Licenses and Royalties (Sea Plant Harvesting)	47
550	636	561	637	50 .	Sport Fishery Licenses	577
595	640	607	701			624
					<u>Health</u>	
3,350	8,803	800	2,013	51 .	Emergency Health Services	800
45,300	45,660	45,878	49,075	<b>52</b> .	Seniors' Pharmacare Premium	48,920
	2,135	4,462	10,343	53.	Miscellaneous	4,752
	3,643	19,146	6,010	54 .	TCA Cost Shared Revenue	19,108
48,650	60,241	70,286	67,441			73,580

2007-2	2008	2008-	2009	Item		2009-2010
Estimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Health Promotion and Protection	
1,951	167	2,164	715	55 .	TCA Cost Shared Revenue	69
1,951	167	2,164	715			69
					<u>Justice</u>	
1,000	1,495	900	1,985	56 .	Fines - Criminal Prosecutions	1,400
28	27	28	30	57 .	Miscellaneous	28
1,028	1,522	928	2,015			1,428

2007-	2008	2008-2	2009	Item		2009-2010
Estimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Labour and Workforce Development	
		555	399	58 .	Boiler Safety Inspection	567
		473	519	<b>59</b> .	Elevators and Lifts Act	371
		1,762	1,745	<b>60</b> .	Licenses and Fees - Alcohol and Gaming	1,773
			1	61 .	Miscellaneous	
		280	314	<b>62</b> .	Permits - Fire Marshal Division	288
		204	323	63.	Stationary Engineers' Act	319
				64 .	TCA Cost Shared Revenue	1,527
(A)	(A)	3,274	3,301			4,845

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-2	2008	2008-	2009	Item		2009-2010
Estimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Natural Resources	
190	501	255	388	65 .	Exploration Claims	250
25	21	50	76	66 .	Fines and Forfeitures	50
960	1,089	950	739	<b>67</b> .	Game and Fishing Licenses	1,328
1,380	1,367	1,000	972	68.	Gypsum Tax	1,000
585	715	615	693	<b>69</b> .	Leases and Grants	633
75	57	76	64	<b>70</b> .	Rentals - Minerals	65
320	644	600	934	71 .	Royalties - Coal	850
320	274	1,000	582	<b>72</b> .	Royalties - Other	250
5,000	4,100	4,000	2,644	<b>73</b> .	Timber and Fuelwood Licenses	2,700
32	39	30	28	74 .	Miscellaneous	31
				75 .	TCA Cost Shared Revenue	575
8,887	8,807	8,576	7,120			7,732

2007-	2008	2008-	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Public Service	
152	153	157	136	<b>76</b> .	Motor Carrier Act - Passenger	285
35	79			<b>77</b> .	Miscellaneous	
10,100	11,058	10,770	11,911	78 .	Nova Scotia Securities Commission	10,300
10,287	11,290	10,927	12,047			10,585

2007-2	2008	2008-	2009	Item		2009-2010
Estimate _	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Service Nova Scotia and Municipal Relations	
252,235	249,189	246,926	243,379	<b>79</b> .	Gasoline and Diesel Oil Tax	247,493
	10		(33)	80.	Health Services Tax	10
15,829	14,732	13,776	14,963	81 .	Levy on Private Sales of Used Vehicles	15,754
150,948	145,573	138,127	147,654	82 .	Tobacco Tax	169,061
20,000	15,572	20,000	20,962	83 .	Corporation Capital Tax	19,700
17,706	17,589	11,426	12,675	84 .	Companies Branch	12,863
212	251	215	151	85 .	Condominium Property Act	154
294	367	329	381	86 .	Licenses - Regulated Industries	361
6,601	7,391	6,827	7,765	87 .	Registration Services	8,026
10,680	11,130	10,883	11,092	88 .	Registry of Deeds	11,210
	717			89 .	TCA Cost Shared Revenue	
3,379	3,531	3,449	3,573	90 .	Certificates of Registration	3,701
33,475	34,123	34,485	34,607	91 .	Commercial Registrations	35,948
422	423	428	426	92 .	Dealers' Licenses and Plates	438
7,709	7,175	7,708	7,986	93.	Drivers' Licenses	8,122
1,848	4,547	2,231	13,763	94.	Fines	2,281

2009-201		Item	2009	2008-2	2008	2007-2
Estimate	Department and Service	Number	Actual	Estimate	Actual	stimate
	Service Nova Scotia and					
	Municipal Relations (continued)					
29	Government of Canada	95 .	287	231	228	228
8,01	Miscellaneous Registrations	96 .	7,947	7,201	7,080	6,758
10,73	Miscellaneous Revenue	97.	10,572	10,650	10,624	9,442
2,44	Motor Vehicle Inspection	98 .	2,261	2,326	2,219	2,293
31,35	Passenger Registrations	99 .	31,172	29,413	29,157	28,934
587,96			571,583	546,631	561,628	568,993
	Tourism, Culture and Heritage					
3,00	TCA Cost Shared Revenue	100 .				
3,00						

2007-	2008	2008-2	2009	Item		2009-2010
Estimate	Actual	Estimate	Actual	Number	Department and Service	Estimate
					Transportation and Infrastructure Renewal	
14,131	26,847	42,270	30,855	101 .	TCA Cost Shared Revenue	99,387
14,131	26,847	42,270	30,855			99,387
7,029,569	7,541,393	7,476,037	7,497,663		Total - Ordinary Revenue	7,295,210

Honourable John MacDonell Minister 3rd Floor 1741 Brunswick Street Halifax, Nova Scotia 424-4388 Mr. Paul LaFleche Deputy Minister 3rd Floor 1741 Brunswick Street Halifax, Nova Scotia 424-0300

The Department of Agriculture is charged with the administration of various statutes directed at the orderly development and ongoing support of Nova Scotia's agricultural industry. The industry is a major contributor to the overall economy of Nova Scotia, especially in the rural communities.

The Department achieves its mission aimed at fostering prosperous and sustainable agriculture industries through supportive legislation and regulations, financial and risk management support, technology and industry development, as well as education and research.

#### **Department Summary (\$ thousands)**

2007-	-2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		_ Estimate
63,195	76,071	59,563	65,984	Program Expenses	61,686

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				Reso-		
2007-	2008	2008-	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	<u>Estimate</u>
					Program Expenses	
1,047	1,241	828	959		Senior Management	710
771	729	815	671		Policy and Planning	811
23,716	27,013	23,750	24,907		Agriculture Services	24,577
8,160	8,987	8,846	9,085		Legislation and Compliance Services	9,468
11,554	20,126	5,890	11,333		Industry Development and Business Services	7,093
17,947	17,975	19,434	19,029		Nova Scotia Agricultural College	19,027
63,195	76,071	59,563	65,984	1	Total - Program Expenses	61,686
458	458	467	465		Funded Staff	477

2007-	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
28,725	32,075	32,007	32,047	Salaries and Employee Benefits	33,379
16,967	27,195	17,580	23,570	Operating Costs	17,957
25,868	29,275	19,918	21,898	Grants and Contributions	21,809
71,560	88,545	69,505	77,515	Gross Expenses	73,145
(8,365)	(12,474)	(9,942)	(11,531)	Less: Chargeable to Other Departments	(11,459)
63,195	76,071	59,563	65,984	Total - Program Expenses	61,686

2007-2	2008	2008-	2009		2009-2010
Estimate	stimate Actual Estim		Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Senior Management	
				Provides funds for the operation of senior	
				management of the department.	
322	460	358	379	Salaries and Employee Benefits	375
334	342	335	356	Operating Costs	335
391	465	135	257	Grants and Contributions	
1,047	1,267	828	992	Gross Expenses	710
	(26)		(33)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,047	1,241	828	959	Senior Management	710

2007-	2008	2008-	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Policy and Planning	
				Provides centralized coordination and support for	
				departmental policy and planning activities, including	
				business planning and accountability; legislative and	
				regulatory development; ministerial briefings; ABC	
				appointments; administration of requests under	
				FOIPOP; Occupational Health and Safety programs;	
				and records management.	
700	703	744	596	Salaries and Employee Benefits	740
71	59	71	95	Operating Costs	71
771	762	815	691	Gross Expenses	811
	(33)		(20)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	-
771	729	815	671	Policy and Planning	811

2007-	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Agriculture Services	
				Provides funds to support a suite of programming	
				and services aimed at agricultural innovation and	
				development; business risk management and	
				production insurance; regional agricultural support;	
				environmental management and land protection;	
				4-H and support for rural organizations; and	
				agricultural awareness.	
4,170	4,220	4,581	4,711	Salaries and Employee Benefits	4,706
4,246	4,107	3,592	3,934	Operating Costs	3,393
15,300	18,945	15,577	16,595	Grants and Contributions	16,779
23,716	27,272	23,750	25,240	Gross Expenses	24,878
	(259)		(333)	Less: Chargeable to Other Departments	(301)
				Total - Program Expenses -	
23,716	27,013	23,750	24,907	Agriculture Services	24,577

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Legislation and Compliance Services	
				Provides funds aimed at supporting food quality and	
				consumer safety. Responsibilities include inspection	
				and licensing of meat processing, retail food outlets	
				and restaurants, fur and game farms; overseeing	
				activities related to food safety, on-farm quality	
				evaluation and laboratory testing. This branch	
				supports the orderly production and supply of major	
				farm products, the NS harness horse industry, and	
				oversees farm animal welfare issues in Nova Scotia.	
				This service area plays an investigative and enforcement	
				role coordinating its activities with other government	
				departments, agencies, industry and the public.	
4,860	5,138	5,205	5,584	Salaries and Employee Benefits	5,757
1,413	3,219	1,750	2,747	Operating Costs	1,820
1,941	1,001	1,945	1,088	Grants and Contributions	1,945
8,214	9,358	8,900	9,419	Gross Expenses	9,522
(54)	(371)	(54)	(334)	Less: Chargeable to Other Departments	(54
				Total - Program Expenses -	
8,160	8,987	8,846	9,085	Legislation and Compliance Services	9,468

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Industry Development and	
				<b>Business Services</b>	
				Provides funds to promote, encourage and	
				support the development of Nova Scotia's rural	
				communities through opportunity investment,	
				business development and market enhancement.	
				This service area works with a broad range of	
				international, national and provincial public and	
				private sector agencies to promote and competitively	
				position Nova Scotia's agri-food industry both	
				domestically and internationally.	
2,843	2,441	3,050	2,743	Salaries and Employee Benefits	3,123
1,312	10,177	1,415	6,314	Operating Costs	1,415
7,852	7,978	1,878	2,904	Grants and Contributions	2,637
12,007	20,596	6,343	11,961	Gross Expenses	7,175
(453)	(470)	(453)	(628)	Less: Chargeable to Other Departments	(82
				Total - Program Expenses -	
				Industry Development and	
11,554	20,126	5,890	11,333	Business Services	7,093

2007-	2008	2008-2	2009		2009-2010
Estimate	Estimate Actual		Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Nova Scotia Agricultural College	
				Provides for the administration and delivery of all college programs including classroom, research and laboratory course instruction, residence accommodations, dining hall services, athletic programs, and reading and resource materials for students.	
15,830	19,113	18,069	18,034	Salaries and Employee Benefits	18,678
9,591	9,291	10,417	10,124	Operating Costs	10,923
384	886	383	1,054	Grants and Contributions	448
<b>25,805</b>	29,290	28,869	29,212	Gross Expenses	30,049
(7,858)	(11,315)	(9,435)	(10,183)	Less: Chargeable to Other Departments	(11,022)
				Total - Program Expenses -	
17,947	17,975	19,434	19,029	Nova Scotia Agricultural College	19,027
63,195	76,071	59,563	65,984	Total - Program Expenses	61,686

Honourable Denise Peterson - Rafuse Minister 8th Floor Nelson Place Halifax, Nova Scotia 424-4304 Ms. Judith Ferguson
Deputy Minister
8th Floor
Nelson Place
Halifax, Nova Scotia
424-4325

The Department of Community Services is committed to a sustainable social support system that promotes the independence, self-reliance, and security of the people we serve. We achieve these results through excellence in service delivery, leadership, and collaboration with our partners.

#### **Department Summary (\$ thousands)**

2007-	-2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		Estimate
886,494	870,324	912,570	890,631	Program Expenses	945,813

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				Reso-		
2007-	2008	2008-2	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
1,346	1,255	1,466	1,221		Senior Management	1,511
16,369	15,067	15,423	14,556		Corporate Services Unit	13,865
3,618	3,242	4,331	4,088		Policy and Information Management	4,692
9,744	9,494	11,100	10,939		Field Offices	12,716
207,925	210,818	216,848	226,476		Services for Persons with Disabilities	235,673
176,273	174,751	182,148	173,991		Family and Children's Services	190,840
115,893	112,509	128,884	117,132		Housing Services	136,399
7,424	7,164	7,489	7,251		Housing Authority and Property Operations	7,684
347,902	336,024	344,881	334,977		Employment Support and Income Assistance	342,433
886,494	870,324	912,570	890,631	2	Total - Program Expenses	945,813
1,319	1,277	1,373	1,355		Funded Staff	1,495

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
82,943	81,423	92,084	90,749	Salaries and Employee Benefits	102,339
28,907	29,612	28,324	28,964	Operating Costs	28,015
778,960	767,862	802,180	786,088	Grants and Contributions	819,642
890,810	878,897	922,588	905,801	Gross Expenses	949,996
(4,316) 	(8,573)	(10,018) 	(15,061) (109)	Less: Chargeable to Other Departments Less: Chargeable to Tangible Capital Assets	(4,183) 
886,494	870,324	912,570	890,631	Total - Program Expenses	945,813

2007-2	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Senior Management	
				Provides for the establishment of policy and the	
				overall management of the department's programs.	
				Also provides for the operating costs of the	
				Disabled Persons Commission and grants to	
				other organizations.	
848	671	903	738	Salaries and Employee Benefits	945
495	600	560	542	Operating Costs	563
3	3	3	3	Grants and Contributions	3
1,346	1,274	1,466	1,283	Gross Expenses	1,511
	(19)		(62)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,346	1,255	1,466	1,221	Senior Management	1,511

2007-	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Corporate Services Unit	
				Provides for the department's accounting and	
				budgeting services, administrative services,	
				human resources management, and information	
				technology services.	
6,714	6,036	6,226	5,555	Salaries and Employee Benefits	6,053
9,655	9,277	9,197	9,168	Operating Costs	7,812
16,369	15,313	15,423	14,723	Gross Expenses	13,865
	(246)		(167)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
16,369	15,067	15,423	14,556	Corporate Services Unit	13,865

2007-2	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Policy and Information Management	
				Leads the operational planning process,	
				spearheads policy design and analysis, provides	
				research and evaluation services, and legislative	
				and legal counsel.	
2,808	2,416	3,553	2,820	Salaries and Employee Benefits	3,481
810	971	829	1,397	Operating Costs	1,294
			14	Grants and Contributions	
3,618	3,387	4,382	4,231	Gross Expenses	4,775
	(145)	(51)	(143)	Less: Chargeable to Other Departments	(83)
				Total - Program Expenses -	
3,618	3,242	4,331	4,088	<b>Policy and Information Management</b>	4,692

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate Actual	Program and Service (\$ thousands)	<u>Estimate</u>	
				Program Expenses	
				Field Offices	
				Provides for the management, direction, and	
				supervision of all field offices.	
6,683	6,848	7,491	8,110	Salaries and Employee Benefits	8,950
3,061	2,937	3,609	2,989	Operating Costs	3,765
	1		1	Grants and Contributions	1
9,744	9,786	11,100	11,100	Gross Expenses	12,716
	(292)		(161)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
9,744	9,494	11,100	10,939	Field Offices	12,716

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate Actual	Program and Service (\$ thousands)	<u>Estimate</u>	
				Program Expenses	
				Services for Persons with Disabilities	
				Provides a range of residential and day programs	
				to persons with disabilities.	
5,292	4,908	5,644	5,595	Salaries and Employee Benefits	6,488
443	617	448	595	Operating Costs	548
202,370	205,900	215,840	228,025	Grants and Contributions	228,817
208,105	211,425	221,932	234,215	Gross Expenses	235,853
(180)	(607)	(5,084)	(7,739)	Less: Chargeable to Other Departments	(180)
				Total - Program Expenses -	<del>.</del>
207,925	210,818	216,848	226,476	Services for Persons with Disabilities	235,673

2007-	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Family and Children's Services	
				Responsible for services under the Children	
				and Family Services Act and Day Care Act.	
				Includes funding for family violence and	
				prevention programs.	
25,356	24,506	28,784	30,542	Salaries and Employee Benefits	36,661
4,816	5,875	4,128	4,398	Operating Costs	4,467
146,211	145,286	149,336	139,469	Grants and Contributions	149,856
176,383	175,667	182,248	174,409	Gross Expenses	190,984
(110)	(916)	(100)	(418)	Less: Chargeable to Other Departments	(144)
				Total - Program Expenses -	
176,273	174,751	182,148	173,991	Family and Children's Services	190,840

2007-2	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Housing Services	
				Responsible for provincial housing initiatives.	
				Housing Services develops, delivers and	
				administers Provincial, Federal-Provincial,	
				and Federal social housing programs in	
				Nova Scotia.	
3,720	3,903	4,594	4,190	Salaries and Employee Benefits	4,361
627	662	579	921	Operating Costs	582
115,546	112,222	128,218	116,091	Grants and Contributions	134,956
119,893	116,787	133,391	121,202	Gross Expenses	139,899
(4,000)	(4,278)	(4,507)	(4,070)	Less: Chargeable to Other Departments	(3,500)
				Total - Program Expenses -	
115,893	112,509	128,884	117,132	<b>Housing Services</b>	136,399

2007-	2008	2008-2	2009		2009-2010	
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	Estimate	
				Program Expenses		
				<b>Housing Authority and Property Operations</b>		
				Provides direction and support to the department		
				and the Nova Scotia Housing Development		
				Corporation through planning and management		
				of their properties as well as to the delivery of		
				public housing and other subsidized rental		
				programs in accordance with the Social		
				Housing Transfer Agreement.		
939	962	1,235	1,010	Salaries and Employee Benefits	1,283	
6,485	6,243	6,254	6,410	Operating Costs	6,401	
			(32)	Grants and Contributions		
7,424	7,205	7,489	7,388	Gross Expenses	7,684	
	(41)		(28)	Less: Chargeable to Other Departments		
			(109)	Less: Chargeable to Tangible Capital Assets		
				Total - Program Expenses -		
7,424	7,164	7,489	7,251	<b>Housing Authority and Property Operations</b>	7,684	

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Employment Support and Income Assistance</b>	
				Provides a comprehensive range of services for	
				persons in need and persons with disabilities.	
				This includes income assistance, employment	
				support, seniors' assistance, pharmacare and	
				Nova Scotia Child Benefit Programs.	
30,583	31,173	33,654	32,189	Salaries and Employee Benefits	34,117
2,515	2,430	2,720	2,544	Operating Costs	2,583
314,830	304,450	308,783	302,517	Grants and Contributions	306,009
347,928	338,053	345,157	337,250	Gross Expenses	342,709
(26)	(2,029)	(276)	(2,273)	Less: Chargeable to Other Departments	(276)
				Total - Program Expenses -	
347,902	336,024	344,881	334,977	<b>Employment Support and Income Assistance</b>	342,433
886,494	870,324	912,570	890,631	Total - Program Expenses	945,813

#### **ECONOMIC AND RURAL DEVELOPMENT**

Honourable Percy A. Paris Minister 6th Floor Centennial Building Halifax, Nova Scotia 424-5790 Mr. Ian Thompson Deputy Minister 6th Floor Centennial Building Halifax, Nova Scotia 424-2901

Economic and Rural Development is the provincial government focal point for developing and advancing Nova Scotia's economic development and procurement strategies. Economic and Rural Development researches, develops and advances corporate policies and strategies, leads key initiatives, makes investments to stimulate a thriving economy province-wide, builds regional capacity and contributes to a sustainable, productive and accountable public sector. Economic and Rural Development delivers community level programs and manages government's consumption of goods, services, and construction to ensure procurement is accountable, competitive and fair.

# **Department Summary (\$ thousands)**

	2007-2008 Estimate Actual		2008-	2009		2009-2010
			Estimate Actual			Estimate
	76,362	99,713	91,645	91,012	Program Expenses	95,243

#### **ECONOMIC AND RURAL DEVELOPMENT**

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				Reso-		
2007-2	2008	2008-	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
4,650	4,582	4,193	3,845		Senior Management and Support Services	3,506
9,861	14,480	9,877	14,159		Community and Rural Development	11,294
2,793	2,304	2,922	2,396		Corporate Information Strategies	
14,095	13,898	14,155	13,874		Decision Support	11,719
17,951	23,231	32,290	21,668		Economic Strategies and Initiatives	26,700
25,052	39,332	26,122	33,059		Investment	39,711
1,960	1,886	2,086	2,011		Procurement Services	2,313
76,362	99,713	91,645	91,012	3	Total - Program Expenses	95,243
122	113	132	121		Funded Staff	113

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	etual Estimate Actua		Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
9,157	8,400	10,137	9,324	Salaries and Employee Benefits	8,340
7,254	13,395	7,854	13,305	Operating Costs	5,968
60,851	79,460	74,466	69,615	Grants and Contributions	81,570
77,262	101,255	92,457	92,244	Gross Expenses	95,878
(900)	(1,542)	(812)	(1,232)	Less: Chargeable to Other Departments	(635)
76,362	99,713	91,645	91,012	Total - Program Expenses	95,243

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Actual Program and Service (\$ thousands)	
				Program Expenses	
				Senior Management and Support Services	
				Senior Management provides senior level planning and	
				management of departmental operations, including	
				communications. Support Services provides operational	
				support to the department such as: business continuity	
				planning; records management; FOIPOP; centralized	
				purchases of goods and services, including office rentals.	
858	890	894	912	Salaries and Employee Benefits	1,090
3,767	3,696	3,274	2,912	Operating Costs	2,391
25	23	25	54	Grants and Contributions	25
4,650	4,609	4,193	3,878	Gross Expenses	3,506
	(27)		(33)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
4,650	4,582	4,193	3,845	Senior Management and Support Services	3,506

2007-2008 2008-2009		2009		2009-2010	
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Community and Rural Development	
				Implements, assists and supports the department's	
				efforts at the community level and manages the	
				provincial government's community economic	
				development activity in all regions of rural	
				Nova Scotia.	
1,418	1,240	1,534	1,351	Salaries and Employee Benefits	1,614
288	217	288	186	Operating Costs	288
8,605	13,543	8,405	13,061	Grants and Contributions	9,742
10,311	15,000	10,227	14,598	Gross Expenses	11,644
(450)	(520)	(350)	(439)	Less: Chargeable to Other Departments	(350)
				Total - Program Expenses -	
9,861	14,480	9,877	14,159	<b>Community and Rural Development</b>	11,294

2007-2008		2008-2009			2009-2010
Estimate Actual		Estimate	e Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Corporate Information Strategies	
				Contributes to a sustainable, productive and accountable public sector through corporate technology and information management. This is accomplished through corporate leadership, management, coordination and consultation. Develops corporate strategies, policies, architectures, standards and best practices, and provides advice, support and guidance on information technology and information management matters.	
2,038	1,816	2,126	1,859	Salaries and Employee Benefits	
968	1,043	968	848	Operating Costs	
3,006	2,859	3,094	2,707	Gross Expenses	
(213)	(555)	(172)	(311)	Less: Chargeable to Other Departments	
_				Total - Program Expenses -	
2,793	2,304	2,922	2,396	Corporate Information Strategies	(A)

<sup>(</sup>A) - Now included in Public Service: Chief Information Office.

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Decision Support	
				Provides research, evaluation, and performance	
				measurement support to all aspects of the department's	
				work. Leads departmental business planning and	
				reporting and the implementation of the provincial	
				economic growth strategy. Manages relations with	
				the department's partner agencies.	
790	588	638	615	Salaries and Employee Benefits	658
152	48	279	101	Operating Costs	129
13,251	13,374	13,238	13,169	Grants and Contributions	10,932
14,193	14,010	14,155	13,885	Gross Expenses	11,719
(98)	(112)		(11)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
14,095	13,898	14,155	13,874	Decision Support	11,719

2007-2	2007-2008 2008-2009		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Economic Strategies and Initiatives</b>	
				Provides leadership, policy analysis, research, and	
				support underpinning the government's economic	
				development strategies and initiatives including	
				sustainable prosperity, community development	
				policy, innovation, trade and competiveness.	
1,807	1,702	2,501	2,260	Salaries and Employee Benefits	2,355
1,026	1,341	1,992	1,429	Operating Costs	2,098
15,118	20,339	27,947	18,273	Grants and Contributions	22,392
17,951	23,382	32,440	21,962	Gross Expenses	26,845
	(151)	(150)	(294)	Less: Chargeable to Other Departments	(145)
				Total - Program Expenses -	
17,951	23,231	32,290	21,668	<b>Economic Strategies and Initiatives</b>	26,700

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual Program and Service (\$ thousands)		Estimate
				Program Expenses	
				Investment	
				Provides assistance in establishing, developing or	
				expanding industry within the Province.	
503	420	574	490	Salaries and Employee Benefits	488
697	6,750	697	7,526	Operating Costs	744
23,852	32,181	24,851	25,058	Grants and Contributions	38,479
25,052	39,351	26,122	33,074	Gross Expenses	39,711
	(19)		(15)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
25,052	39,332	26,122	33,059	Investment	39,711

2007-	2007-2008 2008-2		2009		2009-2010	
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>	
				Program Expenses		
				<b>Procurement Services</b>		
				Provides knowledge and expertise in managing the procurement requirements for departments, agencies, boards and commissions. Ensures that the procurement of goods, services, construction and facilities follow the principles specified in the Province of Nova Scotia Policy on Government Procurement. Ensures fair treatment of Nova Scotia suppliers at home as well as in other jurisdictions.		
1,743	1,744	1,870	1,837	Salaries and Employee Benefits	2,135	
356	300	356	303	Operating Costs	318	
2,099	2,044	2,226	2,140	Gross Expenses	2,453	
(139)	(158)	(140)	(129)	Less: Chargeable to Other Departments	(140)	
				Total - Program Expenses -		
1,960	1,886	2,086	2,011	<b>Procurement Services</b>	2,313	
76,362	99,713	91,645	91,012	Total - Program Expenses	95,243	

Honourable Marilyn More Minister 4th Floor Brunswick Place Halifax, Nova Scotia 424-4236 Mr. Dennis Cochrane Deputy Minister 4th Floor Brunswick Place Halifax, Nova Scotia 424-5643

The Department of Education has a broad mandate that includes responsibility for education and training from grade primary through to all college and university destinations.

## **Department Summary (\$ thousands)**

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual		<b>Estimate</b>
1,237,624	1,230,048	1,261,744	1,267,460	Program Expenses	1,285,147

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				11030		
2007-2	2008	2008-2	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual		Program and Service	Estimate
					Program Expenses	
750	920	733	853		Senior Management	750
1,511	1,467				Human Resources and Legal Services	
1,681	1,549	1,767	1,488		Corporate Policy	1,689
15,301	13,979	14,583	14,215		Corporate Services	16,058
33,272	31,634	33,587	32,969		Public Schools	32,123
50,805	45,594	48,400	41,483		Higher Education	44,002
40,067	36,454				Skills and Learning	
1,047	1,026	1,130	1,118		Acadian and French Language Services	1,144
854,444	855,089	905,425	917,177		Public Education Funding	930,615
16,663	19,566	17,163	18,694		Other Grants	18,163
8,813	8,572	8,813	8,868		Learning Resources Credit Allocation	4,813
55,590	53,814	56,329	57,763		Teachers' Pensions	58,712
56,370	56,775	59,393	58,560		School Capital - Amortization	60,954
101,310	103,609	114,421	114,272		Community College Grants	116,124
1,237,624	1,230,048	1,261,744	1,267,460	4	Total - Program Expenses	1,285,147
404	362	306	279		Funded Staff	295

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	ual Estimate Actual		Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
27,851	25,022	22,188	19,939	Salaries and Employee Benefits	22,416
132,126	155,186	165,534	161,381	Operating Costs	161,351
1,082,561	1,084,409	1,114,390	1,137,653	Grants and Contributions	1,143,307
1,242,538	1,264,617	1,302,112	1,318,973	Gross Expenses	1,327,074
(4,914)	(34,569)	(40,368)	(51,513)	Less: Chargeable to Other Departments	(41,927)
1,237,624	1,230,048	1,261,744	1,267,460	Total - Program Expenses	1,285,147

2007-	2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Senior Management	
				Provides overall direction, coordination and	
				management of departmental programs and	
				activities. Provides research, coordination and	
				support for initiatives regarding standards,	
				quality and accountability. Provides strategic	
				communications advice to the Minister and	
				departmental staff on an emerging issue	
				and long-term basis, as well as supports	
				communications planning and leadership	
				for departmental initiatives.	
390	398	428	417	Salaries and Employee Benefits	445
360	604	431	468	Operating Costs	433
750	1,002	859	885	Gross Expenses	878
	(82)	(126)	(32)	Less: Chargeable to Other Departments	(128
				Total - Program Expenses -	
750	920	733	853	Senior Management	750

2007-	2008	2008-2009			2009-2010
Estimate	Actual	Estimate	te Actual Program and Service (\$ thousands		Estimate
				Program Expenses	
				<b>Human Resources and Legal Services</b>	
				The Human Resources, Administration section	
				was transferred to the Public Service Commission.	
				The remaining portion of Legal Services was	
				renamed "School Board Labour Relations" and is	
				now reported under the Public Schools Branch.	
1,173	1,204			Salaries and Employee Benefits	
338	365			Operating Costs	
1,511	1,569			Gross Expenses	
	(102)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,511	1,467	(A)	(A)	<b>Human Resources and Legal Services</b>	(A)

<sup>(</sup>A) - Legal Services is now included in the Department of Justice and Human Resources, Administration is now included in the Public Service Commission.

2007-	2008	2008-2009			2009-2010	
Estimate	Actual	Actual Estimate		Estimate Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses		
				Corporate Policy		
				Responsible for providing policy, planning,		
				coordination and information support services		
				to all areas of the department. This function is		
				performed by compiling and developing, through		
				research and analysis, such information as needed		
				by the department to address emerging issues and		
				proposed policy or program changes.		
1,164	1,163	1,211	1,193	Salaries and Employee Benefits	1,201	
763	991	954	713	Operating Costs	893	
	43	5	6	Grants and Contributions		
1,927	2,197	2,170	1,912	Gross Expenses	2,094	
(246)	(648)	(403)	(424)	Less: Chargeable to Other Departments	(405)	
				Total - Program Expenses -		
1,681	1,549	1,767	1,488	Corporate Policy	1,689	

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Actual Estimate		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Corporate Services	
				Provides financial management, information	
				technology and facilities management services	
				to the department, including public education	
				funding, and education funding and accountability.	
				Coordinates the department's school capital	
				construction program, including new schools,	
				additions and alterations, and emergency and	
				environmental projects. Manages the operations	
				of the Nova Scotia School Book Bureau along	
				with Teacher Certification.	
6,417	5,268	6,005	5,279	Salaries and Employee Benefits	5,502
8,296	8,149	8,359	7,791	Operating Costs	10,347
1,703	1,803	1,203	2,295	Grants and Contributions	1,203
16,416	15,220	15,567	15,365	Gross Expenses	17,052
(1,115)	(1,241)	(984)	(1,150)	Less: Chargeable to Other Departments	(994)
				Total - Program Expenses -	
15,301	13,979	14,583	14,215	Corporate Services	16,058

2007-	2008	2008-2009			2009-2010		
Estimate	Actual	Actual Estimate		Estimate Actual		Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses			
				Public Schools			
				Coordinates the development, implementation and			
				evaluation of courses, programs and educational			
				services for the public school system, and			
				correspondence studies. Assesses the			
				performance of students based on provincial			
				standards. Provides advice to school boards			
				on educational and operational matters.			
7,708	6,649	8,533	7,262	Salaries and Employee Benefits	8,875		
12,336	12,485	12,293	12,449	Operating Costs	11,349		
13,674	13,543	13,360	13,932	32 Grants and Contributions	12,803		
33,718	32,677	34,186	33,643	Gross Expenses	33,027		
(446)	(1,043)	(599)	(674)	Less: Chargeable to Other Departments	(904)		
				Total - Program Expenses -			
33,272	31,634	33,587	32,969	Public Schools	32,123		

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate Actual	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Higher Education	
				Manages the department's private career colleges,	
				post-secondary disability services and student	
				assistance programs. Provides liaison between	
				the department and library boards, the Nova	
				Scotia Community College and the province's	
				eleven universities. The Branch administers the	
				Community College grant, and through the	
				Assistance to Universities appropriation, allocates	
				funds to universities.	
4,994	4,958	5,620	5,421	Salaries and Employee Benefits	5,997
9,638	9,113	9,020	8,385	Operating Costs	7,740
36,180	32,269	33,770	27,786	Grants and Contributions	30,315
50,812	46,340	48,410	41,592	Gross Expenses	44,052
(7)	(746)	(10)	(109)	Less: Chargeable to Other Departments	(50
				Total - Program Expenses -	
50,805	45,594	48,400	41,483	Higher Education	44,002

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Skills and Learning	
				The Skills and Learning Branch is now	
				reported under the new Department of	
				Labour and Workforce Development.	
5,699	5,094			Salaries and Employee Benefits	
5,441	5,944			Operating Costs	
29,527	26,685			Grants and Contributions	
40,667	37,723			Gross Expenses	
(600)	(1,269)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
40,067	36,454	(A)	(A)	Skills and Learning	(A)

<sup>(</sup>A) - Now included in the Department of Labour and Workforce Development.

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Actual Estimate		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Acadian and French Language Services	
				Coordinates the development, implementation,	
				and evaluation of French First Language courses	
				and programs in the provincial education system.	
				Negotiates and coordinates activities related to	
				federal-provincial agreements for French	
				first and second language education in Nova	
				Scotia. Ensures the delivery of services in	
				French to the Department's partners and clients	
				for whom French is their first language.	
306	288	391	367	Salaries and Employee Benefits	396
106	122	105	109	Operating Costs	114
635	661	635	699	Grants and Contributions	635
1,047	1,071	1,131	1,175	Gross Expenses	1,145
	(45)	(1)	(57)	Less: Chargeable to Other Departments	(1
·	·			Total - Program Expenses -	
1,047	1,026	1,130	1,118	Acadian and French Language Services	1,144

2007-2	2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Public Education Funding	
				Grants assistance and funds for other operating expenses to support the delivery of quality education programs and services to students in the public education system of Nova Scotia.	
27,105	49,305	63,606	61,512	Operating Costs	62,148
827,339	832,475	877,564	900,201	Grants and Contributions	904,212
854,444	881,780	941,170	961,713	Gross Expenses	966,360
	(26,691)	(35,745)	(44,536)	Less: Chargeable to Other Departments	(35,745
				Total - Program Expenses -	
854,444	855,089	905,425	917,177	Public Education Funding	930,615
				Other Grants	
				Provides funds for French instruction in schools and grants to the Regional Library Boards throughout Nova Scotia.	
16,663	19,566	17,163	18,694	Grants and Contributions	18,163
				Total - Program Expenses -	
16,663	19,566	17,163	18,694	Other Grants	18,163

2007-2	2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Program and Service (\$ thousands)		Estimate
				Program Expenses	
				<b>Learning Resources Credit Allocation</b>	
				Responsible for the provision of learning resources to support instructional programs in schools.	
11,313	11,274	11,313	11,335	Operating Costs	7,313
11,313	11,274	11,313	11,335	Gross Expenses	7,313
(2,500)	(2,702)	(2,500)	(2,467)	Less: Chargeable to Other Departments	(2,500)
				Total - Program Expenses -	
8,813	8,572	8,813	8,868	Learning Resources Credit Allocation	4,813
				Teachers' Pensions	
				Provides funds to match the teachers'	
				contributions to the Nova Scotia Teachers'	
				Pension Fund.	
55,590	53,814	56,329	58,280	Grants and Contributions	58,712
55,590	53,814	56,329	58,280	Gross Expenses	58,712
			(517)	Less: Chargeable to Other Departments	
				Tradal Decrease Francisco	·
				Total - Program Expenses -	

2007-2	2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				School Capital - Amortization	
				Provision of amortization costs for schools and buses.	
56,370	56,775	59,393	58,560	Operating Costs	60,954
				Total - Program Expenses -	
56,370	56,775	59,393	58,560	School Capital - Amortization	60,954
				Community College Grants	
				Grants and assistance to support the operation	
				of the Nova Scotia Community College. The	
				liaison role between the department and the	
				Community College system is provided by	
				the Higher Education Branch.	
60	59	60	59	Operating Costs	60
101,250	103,550	114,361	115,760	Grants and Contributions	117,264
101,310	103,609	114,421	115,819	Gross Expenses	117,324
			(1,547)	Less: Chargeable to Other Departments	(1,200
				Total - Program Expenses -	
101,310	103,609	114,421	114,272	Community College Grants	116,124

Honourable Marilyn More Minister 4th Floor Brunswick Place Halifax, Nova Scotia 424-4236 Mr. Dennis Cochrane Deputy Minister 4th Floor Brunswick Place Halifax, Nova Scotia 424-5643

The budget for Assistance to Universities supports the department's mission of providing excellence in education and training for personal fulfilment and for a productive, prosperous society through the establishment of a globally competitive workforce and leadership in research development and innovation.

## **Department Summary (\$ thousands)**

2009-2			2008-	-2008	2007-
Estin		Actual	Estimate	Actual	Estimate
m Expenses 455	Program Expenses	485,468	230,511	422,589	258,920

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				Reso-		
2007-2	2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
258,920	422,589	230,511	485,468		Grants to Universities	455,802
258,920	422,589	230,511	485,468	5	Total - Program Expenses	455,802

2007-	2007-2008		2009		2009-2010 Estimate
Estimate	Estimate Actual		Actual	Program Expenses (\$ thousands)	
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
	538			Operating Costs	
258,920	422,051	230,511	485,628	Grants and Contributions	455,802
258,920	422,589	230,511	485,628	Gross Expenses	455,802
			(160)	Less: Chargeable to Other Departments	
258,920	422,589	230,511	485,468	485,468 Total - Program Expenses	

2007-2008		2008-2009			2009-2010
Estimate	imate Actual Estir		Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Grants to Universities	
				Provides funds for operating expenditures,	
				repairs, renovations and equipment purchases	
				for universities and Nova Scotia's share of the	
				operating costs of the Atlantic Veterinary	
				College.	
	538			Operating Costs	
258,920	422,051	230,511	485,628	Grants and Contributions	455,802
258,920	422,589	230,511	485,628	Gross Expenses	455,802
			(160)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
258,920	422,589	230,511	485,468	Grants to Universities	455,802
258,920	422,589	230,511	485,468	Total - Program Expenses	455,802

Honourable Bill Estabrooks Minister 4th Floor Bank of Montreal Building Halifax, Nova Scotia 424-7793 Mr. Bruce Cameron Acting Deputy Minister 4th Floor Bank of Montreal Building Halifax, Nova Scotia 424-1710

The Department of Energy's mission is to help maximize economic, social, and environmental benefits from the energy sector by creating partnerships with governments, industry, other provincial departments and local communities to develop, establish and manage the Province's energy policies. With a continued interest in offshore oil and gas resources, an increased focus on onshore petroleum, renewable energy, and a competitive electricity sector, the department will continue to be a valuable economic and social contributor to Nova Scotia.

## **Department Summary (\$ thousands)**

2009-2010		2008-2009		2007-2008	
<b>Estimate</b>		Actual	Estimate	Actual	Estimate
40,090	<b>Program Expenses</b>	35,881	21,817	44,282	21,770

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

## Reso-

				11630-		
2007-2008		2008-2009		lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
2,148	1,982	2,058	1,942		Administration	1,807
6,386	30,142	6,230	10,820		Policy	7,232
3,018	3,167	3,260	3,260		Canada-Nova Scotia Offshore Petroleum Board	3,350
10,218	8,991	10,269	19,859		Conserve Nova Scotia	27,701
21,770	44,282	21,817	35,881	6	Total - Program Expenses	40,090
54	52	49	42		Funded Staff	55

2007-	2007-2008		2009		2009-2010
Estimate	Stimate Actual		Actual	Program Expenses (\$ thousands)	<u>Estimate</u>
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
3,861	3,366	3,913	3,404	Salaries and Employee Benefits	4,288
4,154	4,414	4,203	3,608	Operating Costs	4,337
13,755	37,738	13,735	29,390	Grants and Contributions	31,465
21,770	45,518	21,851	36,402	Gross Expenses	40,090
	(1,236)	(34)	(521)	Less: Chargeable to Other Departments	
21,770	44,282	21,817	35,881	Total - Program Expenses	40,090

2007-2008 2008		2008-2	2009		2009-2010
Estimate	Estimate Actual		Actual	ctual Program and Service (\$ thousands)	
				Program Expenses	
				Administration	
				Provides overall management and coordination	
				of departmental programs. Includes general	
				administrative services, legal services and	
				communications.	
449	460	524	525	Salaries and Employee Benefits	496
1,682	1,827	1,564	1,590	Operating Costs	1,310
17	4	4		Grants and Contributions	1
2,148	2,291	2,092	2,115	Gross Expenses	1,807
	(309)	(34)	(173)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
2,148	1,982	2,058	1,942	Administration	1,807

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Policy	
				Responsible for policy advice, analysis,	
				programs, services, and research and	
				development to assist in building the	
				province's energy sector by developing a	
				diverse energy supply, and making the most	
				of the province's onshore-offshore petroleum	
				resources.	
3,412	2,906	3,389	2,879	Salaries and Employee Benefits	3,792
2,472	2,587	2,639	2,018	Operating Costs	3,027
502	25,576	202	6,271	Grants and Contributions	413
6,386	31,069	6,230	11,168	Gross Expenses	7,232
	(927)		(348)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
6,386	30,142	6,230	10,820	Policy	7,232

2007-2008		2008-	2009		2009-2010 Estimate
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	
				Program Expenses	
				Canada-Nova Scotia Offshore	
				Petroleum Board	
				The Canada-Nova Scotia Offshore Petroleum	
				Board's role is to regulate all aspects of offshore	
				activity on behalf of the federal and provincial	
				governments. The Board is independent of	
				government in terms of decision making.	
3,018	3,167	3,260	3,260	Grants and Contributions	3,350
				Total - Program Expenses -	
				Canada-Nova Scotia Offshore	
3,018	3,167	3,260	3,260	Petroleum Board	3,350

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Conserve Nova Scotia	
				Conserve Nova Scotia was created in October 2006	
				as a provincial government agency with the broad	
				responsibility for promoting energy efficiency	
				including policy recommendations, programs and	
				incentives, social marketing/behavioral change, and	
				public education. The scope covers all energy	
				sectors: residential, commercial, industrial, and	
				transportation.	
10,218	8,991	10,269	19,859	Grants and Contributions	27,701
				Total - Program Expenses -	
10,218	8,991	10,269	19,859	Conserve Nova Scotia	27,701
21,770	44,282	21,817	35,881	Total - Program Expenses	40,090

#### **ENVIRONMENT**

Honourable Sterling Belliveau Minister 6th Floor 5151 Terminal Road Halifax, Nova Scotia 424-6647 Ms. Nancy Vanstone
Deputy Minister
6th Floor
5151 Terminal Road
Halifax, Nova Scotia
424-4148

The Department of Environment's vision is that the environment is healthy, well-managed and supports prosperous communities. The Department of Environment works in partnership with all Nova Scotians to advance the objectives of the *Environmental Goals and Sustainable Prosperity Act* that will result in Nova Scotia having one of the cleanest and most sustainable environments in the world by the year 2020. The department will achieve this through initiatives to protect our air, land and water resources, through legislative and regulatory enforcement, as well as through incentives and non-regulatory means.

2007	-2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		_ Estimate
		44,607	27,907	Program Expenses	44,334

## **ENVIRONMENT**

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				Keso-		
2007-	2008	2008-2009		lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
(A)	(A)	959	795		Administration	1,032
(A)	(A)	3,437	3,706		Policy and Corporate Service	4,497
(A)	(A)	11,877	11,437		<b>Environmental Monitoring and Compliance</b>	12,021
(A)	(A)	26,769	10,613		Environmental Science and Program Management	24,965
(A)	(A)	510	578		Environment and Sustainable Prosperity Partnerships	524
(B)	(B)	1,055	778		Climate Change Directorate	1,295
		44,607	27,907	7	Total - Program Expenses	44,334
		273	245		Funded Staff	278

 $<sup>(\</sup>mbox{\ensuremath{A}})\,$  - Formerly included in the Department of Environment and Labour.

<sup>(</sup>B) - Formerly included in the Department of Energy.

## **ENVIRONMENT**

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
		19,457	17,888	Salaries and Employee Benefits	20,624
		6,383	7,034	Operating Costs	7,418
		19,715	4,256	Grants and Contributions	17,740
		45,555	29,178	Gross Expenses	45,782
		(948)	(1,271)	Less: Chargeable to Other Departments	(1,448)
		44,607	27,907	Total - Program Expenses	44,334

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual Program and Service (\$ thousands)		<u>Estimate</u>
				Program Expenses	
				Administration	
				Provides overall management and coordination	
				of departmental programs.	
		445	477	Salaries and Employee Benefits	482
		514	348	Operating Costs	545
			1	Grants and Contributions	5
		959	826	Gross Expenses	1,032
			(31)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
(A)	(A)	959	795	Administration	1,032

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Policy and Corporate Service	
				Provides coordination of policy and planning, consistency in the department's business practices, and oversees the provincial environmental impact assessment process.	
		2,395	2,212	Salaries and Employee Benefits	2,641
		1,042	1,536	Operating Costs	2,356
			3	Grants and Contributions	
		3,437	3,751	Gross Expenses	4,997
			(45)	Less: Chargeable to Other Departments	(500)
				Total - Program Expenses -	
(A)_	(A)	3,437	3,706	<b>Policy and Corporate Service</b>	4,497

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses Environmental Monitoring	
				and Compliance	
				Delivers field operations related to environmental promotion and protection from regional offices throughout Nova Scotia. This includes outreach and education, processing applications, inspection and enforcement.	
		10,776	9,961	Salaries and Employee Benefits	11,355
		1,749	1,982	Operating Costs	1,581
		282	389	Grants and Contributions	
		12,807	12,332	Gross Expenses	12,936
		(930)	(895)	Less: Chargeable to Other Departments	(915)
				Total - Program Expenses -	<u></u>
				Environmental Monitoring	
(A)	(A)	11,877	11,437	and Compliance	12,021

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Environmental Science and	
				Program Management	
				Develops and delivers environmental management	
				programs directed at sustainable development.	
				Protects, manages and enhances the environment	
				by providing a strong environmental management	
				framework for environmental issues in the province.	
				Develops and implements a comprehensive	
				approach to the protection and sustainable	
				use of Nova Scotia air, water and land resources.	
		4,892	4,485	Salaries and Employee Benefits	5,036
		2,753	2,876	Operating Costs	2,558
		19,124	3,478	Grants and Contributions	17,371
		26,769	10,839	Gross Expenses	24,965
			(226)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				<b>Environmental Science and</b>	
(A)	(A)	26,769	10,613	Program Management	24,965

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				<b>Environment and Sustainable</b>	
				Prosperity Partnerships	
				Responsible for forming and maintaining positive	
				relationships with government, businesses and	
				non-government organizations to maximize	
				environmental and economic benefits consistent	
				with the Environmental Goals and Sustainable	
				Prosperity Act.	
		366	329	Salaries and Employee Benefits	384
		85	172	Operating Costs	89
		77	113	Grants and Contributions	84
		528	614	Gross Expenses	557
		(18)	(36)	Less: Chargeable to Other Departments	(33)
				Total - Program Expenses -	
				<b>Environment and Sustainable</b>	
(A)	(A)	510	578	<b>Prosperity Partnerships</b>	524

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Climate Change Directorate	
				Develops climate change mitigation and adaptation policies, and leads the implementation of the Climate Change Action Plan. This includes assessing greenhouse gas reduction opportunities, setting priorities, developing and/or supporting the development of strategies, programs and other actions to reduce emissions and help Nova Scotia prepare for climate change.	
		583	424	Salaries and Employee Benefits	726
		240	120	Operating Costs	289
		232	272	Grants and Contributions	280
		1,055	816	Gross Expenses	1,295
		·	(38)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
(A)	(A)	1,055	778	Climate Change Directorate	1,295
		44,607	27,907	Total - Program Expenses	44,334

<sup>(</sup>A) - Formerly included in the Department of Energy.

Honourable Sterling Belliveau Minister 6th Floor 5151 Terminal Road Halifax, Nova Scotia 424-6647 Ms. Nancy Vanstone Deputy Minister 6th Floor 5151 Terminal Road Halifax, Nova Scotia 424-4148

As of April 1, 2008, Nova Scotia Environment and Labour divided into two new departments, the Department of Environment and the Department of Labour and Workforce Development.

				Department Summary (\$ thousands)	_
2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		<b>Estimate</b>
49,664	71,968			Program Expenses	

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				11030		
2007-	2008	2008-	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual		Program and Service	Estimate
					Program Expenses	
2,351	2,248				Administration	
739	673				Policy	
1,223	903				Boards and Commissions	
2,377	1,953				Workers' Advisers Program	
5,463	5,580				Alcohol and Gaming	
3,648	4,477				Public Safety	
7,732	6,399				Occupational Health and Safety	
1,416	1,119				Labour Services	
1,214	1,090				Labour Standards	
11,957	12,313				<b>Environmental Monitoring and Compliance</b>	
7,753	31,629				Environmental and Natural Areas Management	
3,468	3,307				Information and Business Services	
323	277				Pension Regulation	
49,664	71,968	(A)	(A)		Total - Program Expenses	(A)
477	447				Funded Staff	

<sup>(</sup>A) - Allocated between Department of Environment and Department of Labour and Workforce Development.

2007-	2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
33,354	31,834			Salaries and Employee Benefits	
16,147	16,612			Operating Costs	
1,444	26,293			Grants and Contributions	
50,945	74,739			Gross Expenses	
(1,281)	(2,771)			Less: Chargeable to Other Departments	
49,664	71,968			Total - Program Expenses	

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Administration	
				Provides overall management and coordination	
				of departmental programs.	
934	991			Salaries and Employee Benefits	
1,488	1,339			Operating Costs	
210	247			Grants and Contributions	
2,632	2,577			Gross Expenses	
(281)	(329)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
2,351	2,248	(A)	(A)	Administration	(A)

<sup>(</sup>A) - Allocated between Department of Environment and Department of Labour and Workforce Development.

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Policy	
				Provides coordination of departmental policy	
				and planning, policy analysis, advice to the	
				Deputy Minister and senior management of	
				the department, and departmental liaison on	
				intergovernmental issues. Coordinates the	
				development of key government strategies	
				and initiatives, such as the Green Plan and	
				legislative reform.	
831	702			Salaries and Employee Benefits	
74	159			Operating Costs	
	3			Grants and Contributions	
905	864			Gross Expenses	
(166)	(191)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
739	673	(A)	(A)	Policy	(A)_

<sup>(</sup>A) - Allocated between Department of Environment and Department of Labour and Workforce Development.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Boards and Commissions	
				Provides the resources and administration costs associated with the Labour Relations Board, the Labour Standards Tribunal, the Blasters Board, the Occupational Health and Safety Advisory Council, the Occupational Health and Safety Appeal Panel, the Crane Operators Appeal Board, the Power Engineers and Operators Appeal Committee, the Elevators and Lifts Appeal Board, and the Environmental Assessment Board.	
439	456			Salaries and Employee Benefits	
784	474			Operating Costs	
1,223	930			Gross Expenses	
	(27)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,223	903	(A)	(A)	Boards and Commissions	(A)

 $<sup>(\</sup>mbox{\ensuremath{A}})\,$  -  $\,$  Now included in the Department of Labour and Workforce Development.

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Workers' Advisers Program	
				Provides legal services to injured workers under	
				the Workers' Compensation Act.	
1,450	1,324			Salaries and Employee Benefits	
927	662			Operating Costs	
2,377	1,986			Gross Expenses	
	(33)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
2,377	1,953	(A)	(A)	Workers' Advisers Program	(A)

<sup>(</sup>A) - Now included in the Department of Labour and Workforce Development.

2007-	2008	2008-2009			2009-2010
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Alcohol and Gaming	
				Responsible for licensing, regulating and controlling	
				gaming activities, liquor licensed establishments and	
				amusement activities throughout Nova Scotia.	
3,747	3,657			Salaries and Employee Benefits	
1,715	2,058			Operating Costs	
1				Debt Servicing Costs	
5,463	5,715			Gross Expenses	
	(135)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
5,463	5,580	(A)	(A)	Alcohol and Gaming	(A)

<sup>(</sup>A) - Now included in the Department of Labour and Workforce Development.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Public Safety	
				Develops and enforces policies, codes and	
				standards to promote fire prevention. Develops	
				and delivers a certification process and educational	
				programs, and advises and consults on Life Safety	
				issues for Fire Prevention, Fire Suppression, and	
				Electrical and LP Gas Safety. Develops and	
				enforces standards for public safety in the area	
				of boilers, pressure vessels, elevators, lifts,	
				amusement rides and related equipment	
				operators.	
2,943	2,948			Salaries and Employee Benefits	
573	826			Operating Costs	
132	813			Grants and Contributions	
3,648	4,587			Gross Expenses	-
	(110)			Less: Chargeable to Other Departments	
	·			Total - Program Expenses -	
3,648	4,477	(A)	(A)	Public Safety	(A)

<sup>(</sup>A) - Now included in the Department of Labour and Workforce Development.

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Estimate Actual Program and Service (\$ thousands)		Estimate
				Program Expenses	
				Occupational Health and Safety	
				Based on a system of internal workplace	
				responsibility, provides programs and services	
				in health and safety; clarifies responsibilities	
				under the law; provides support to workplaces	
				and intervenes to ensure workplace standards	
				are met.	
4,354	4,012			Salaries and Employee Benefits	
3,312	2,473			Operating Costs	
80	70			Grants and Contributions	
7,746	6,555			Gross Expenses	
(14)	(156)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
7,732	6,399	(A)	(A)	Occupational Health and Safety	(A)

 $<sup>(\</sup>mbox{\ensuremath{A}})\,$  -  $\,$  Now included in the Department of Labour and Workforce Development.

2007-	2008	2008-2009			2009-2010
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Labour Services	
				Provides conciliation services in accordance with	
				the provisions of the Trade Union Act and other	
				acts. Provides impartial conciliation and mediation	
				services to labour and management. Also provides	
				administrative services to the Labour Relations	
				Board, the Construction Industry Panel, the	
				Labour Standards Tribunal, the Occupational	
				Health and Safety Appeal Panel, the Crane	
				Operators Appeal Board, the Power Engineers	
				and Operators Appeal Committee, and the	
				Elevator and Lifts Appeal Board.	
875	885			Salaries and Employee Benefits	-
535	277			Operating Costs	
6				Grants and Contributions	
1,416	1,162			Gross Expenses	-
	(43)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,416	1,119	(A)	(A)	Labour Services	(A

<sup>(</sup>A) - Now included in the Department of Labour and Workforce Development.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Estimate Actual Program and Service (\$ thousands)		Estimate
				Program Expenses	
				Labour Standards	
				Responsible for the fair enforcement of minimum	
				labour standards that are set for employment in Nova	
				Scotia including such protection as pregnancy and	
				parental leave, notice of termination of employment,	
				vacation pay and leave.	
1,100	1,018			Salaries and Employee Benefits	
114	104			Operating Costs	
1,214	1,122			Gross Expenses	
	(32)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,214	1,090	(A)	(A)	Labour Standards	(A)

<sup>(</sup>A) - Now included in the Department of Labour and Workforce Development.

2007-2	2008	2008-2009			2009-2010		
Estimate	Actual	tual Estimate		Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses			
				Environmental Monitoring and Compliance			
				Delivers environment related programs and			
				services in regional offices throughout Nova			
				Scotia, primarily through approval, inspection,			
				monitoring and enforcement activities.			
9,971	9,352			Salaries and Employee Benefits			
2,348	3,657			Operating Costs			
9	5			Grants and Contributions			
12,328	13,014			Gross Expenses			
(371)	(701)			Less: Chargeable to Other Departments			
				Total - Program Expenses -			
				<b>Environmental Monitoring</b>			
11,957	12,313	(A)	(A)	and Compliance	(A)		

<sup>(</sup>A) - Now included in the Department of Environment.

2007-2	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Environmental and Natural	
				Areas Management	
				Develops and delivers environmental management	
				programs directed at sustainable development.	
				Protects, manages and enhances the environment	
				by providing a strong environmental management	
				framework for environmental issues in the province.	
				Develops and implements a comprehensive	
				approach to the protection and sustainable	
				use of Nova Scotia air, water and terrestrial	
				resources, including protected areas.	
4,951	4,854			Salaries and Employee Benefits	
1,813	2,063			Operating Costs	
1,007	25,155			Grants and Contributions	
7,771	32,072			Gross Expenses	
(18)	(443)			Less: Chargeable to Other Departments	
			'	Total - Program Expenses -	
				Environmental and Natural	
7,753	31,629	(A)	(A)	Areas Management	(A)

<sup>(</sup>A) - Now included in the Department of Environment.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Information and Business Services	
				Provides information management and business	
				services in support of department operations	
				including records management, library services,	
				database management, inventory and facility	
				management.	
1,490	1,376			Salaries and Employee Benefits	
2,409	2,492			Operating Costs	
3,899	3,868				
(431)	(561)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
3,468	3,307	(A)	(A)	<b>Information and Business Services</b>	(A)

<sup>(</sup>A) - Allocated between Department of Environment and Department of Labour and Workforce Development.

2007-2	2008	2008-2009			2009-2010
Estimate	Estimate Actual		Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Pension Regulation	
				Safeguards benefits promised under pension	
				plans through monitoring, funding and insuring	
				that minimum benefit standards are provided.	
				Also facilitates the extension of pension plan	
				coverage.	
269	259			Salaries and Employee Benefits	
54	28			Operating Costs	
				Grants and Contributions	
323	287			Gross Expenses	
	(10)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
323	277	(A)	(A)	Pension Regulation	(A)
49,664	71,968			Total - Program Expenses	

<sup>(</sup>A) - Now included in the Department of Labour and Workforce Development.

Honourable Graham Steele Minister 7th Floor Provincial Building Halifax, Nova Scotia 424-4105 Ms. Vicki Harnish
Deputy Minister
7th Floor
Provincial Building
Halifax, Nova Scotia
424-5774

The Department of Finance is responsible for ensuring financial accountability in the management and control of the province's finances; achieving effective money management that maximizes return on investments and minimizes debt servicing costs within acceptable risk tolerances; supporting responsible fiscal planning and budgeting, including tax policy analysis and advisory services, and federal fiscal policies and arrangements; and providing a core set of central agency services that support the management of the Province's programs and public resources. In addition, the Department hosts the Finance Corporate Services Unit that supplies financial services to the Departments of Finance; Economic and Rural Development; and Tourism, Culture and Heritage, as well as, several Public Service appropriations.

## **Department Summary (\$ thousands)**

200	7-2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual		<u>Estimate</u>
29,747	28,016	29,871	27,085	Program Expenses	30,399

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				11630-		
2007-	2008	2008-	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
4,517	3,344	4,498	3,036		Senior Management	3,297
4,252	4,780	5,035	5,267		Office of the Assistant Deputy Minister	5,596
1,268	1,302	1,441	1,342		Corporate Services Unit	1,426
19,710	18,590	18,897	17,440		Controller	20,080
29,747	28,016	29,871	27,085	8	Total - Program Expenses	30,399
198	168	201	170		Funded Staff	198

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program Expenses (\$ thousands)	<u>Estimate</u>
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
14,698	13,098	16,326	13,759	Salaries and Employee Benefits	17,077
15,482	17,141	14,495	15,353	Operating Costs	14,389
92	50	92	14	Grants and Contributions	40
30,272	30,289	30,913	29,126	Gross Expenses	31,506
(525)	(2,226)	(1,042)	(1,894)	Less: Chargeable to Other Departments	(890)
	(47)		(147)	Less: Chargeable to Tangible Capital Assets	(217)
29,747	28,016	29,871	27,085	Total - Program Expenses	30,399

2007-	2007-2008		2009		2009-2010
Estimate	Actual	<b>Estimate</b>	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Senior Management	
				Provides overall management and coordination of	
				the activities and responsibilities of the department,	
				including communications support to the department.	
				Other functions within this area include internal	
				audit centre; advisory services to certain crown	
				agencies and corporations; and regulating the	
				operations of credit unions, trust and loan companies,	
				insurance agents, brokers and adjusters in the	
				Province. Also provides a complaint and inquiry	
				service to the public relating to financial institutions	
				and the insurance industry.	
2,335	2,169	2,555	2,180	Salaries and Employee Benefits	2,329
2,182	1,626	2,093	1,265	Operating Costs	1,118
4,517	3,795	4,648	3,445	Gross Expenses	3,447
	(451)	(150)	(409)	Less: Chargeable to Other Departments	(150)
				Total - Program Expenses -	
4,517	3,344	4,498	3,036	Senior Management	3,297

2007-2008		2008-2	2009		2009-2010 Estimate
Estimate	timate Actual Esti		Actual	Program and Service (\$ thousands)	
				Program Expenses	
				Office of the Assistant Deputy Minister	
				In coordination with Treasury Board, provides	
				long term fiscal planning and budget preparation.	
				Conducts research and analysis and provides	
				advice on economic, statistical, fiscal and tax	
				policy issues. Produces economic and fiscal	
				revenue forecasts to support preparation of the	
				budget documentation and periodic progress	
				reports. Oversees the negotiation and analysis	
				of fiscal, economic and statistical arrangements	
				with the Federal Government. Oversees the	
				Province's liability management and treasury	
				operations; and coordinates business planning	
				and administrative services for the department.	
3,543	3,329	4,065	3,441	Salaries and Employee Benefits	3,94
617	1,728	1,114	2,135	Operating Costs	1,75
92	50	92	14	Grants and Contributions	4
4,252	5,107	5,271	5,590	Gross Expenses	5,73
	(327)	(236)	(323)	Less: Chargeable to Other Departments	(14
				Total - Program Expenses -	
4,252	4,780	5,035	5,267	Office of the Assistant Deputy Minister	5,596

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Corporate Services Unit	
				Provides financial services to the Departments	
				of Finance, Economic and Rural Development,	
				and Tourism, Culture and Heritage, as well as,	
				several Public Service appropriations.	
1,171	1,199	1,330	1,297	Salaries and Employee Benefits	1,308
97	167	121	82	Operating Costs	118
1,268	1,366	1,451	1,379	Gross Expenses	1,426
	(64)	(10)	(37)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,268	1,302	1,441	1,342	Corporate Services Unit	1,426

2007-2008		2008-2009			2009-2010
Estimate	Actual	Actual Estimate		Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Controller	
				Provides services including corporate accounting	
				and financial reporting, and corporate payroll	
				services for all government departments and	
				pension plans administered by the Nova Scotia	
				Pension Agency. Provides technical, functional	
				and/or business support for public sector SAP	
				applications. Provides "back office" and "middle	
				office" functions for Liability Management and	
				Treasury Services, and the Nova Scotia	
				Pension Agency.	
7,649	6,401	8,376	6,841	Salaries and Employee Benefits	9,497
12,586	13,620	11,167	11,871	Operating Costs	11,400
20,235	20,021	19,543	18,712	Gross Expenses	20,897
(525)	(1,384)	(646)	(1,125)	Less: Chargeable to Other Departments	(600
	(47)		(147)	Less: Chargeable to Tangible Capital Assets	(217
				Total - Program Expenses -	
19,710	18,590	18,897	17,440	Controller	20,080
29,747	28,016	29,871	27,085	Total - Program Expenses	30,399

Honourable Graham Steele Minister 7th Floor Provincial Building Halifax, Nova Scotia 424-4105 Ms. Vicki Harnish Deputy Minister 7th Floor Provincial Building Halifax, Nova Scotia 424-5774

The focus of our debt management activities is to reduce debt charges through the active management of borrowing requirements and outstanding debt.

# **Department Summary (\$ thousands)**

2	_	2008-2009		2008	2007-2
<u>-</u>	_	Actual	Estimate	Actual	Estimate
	Program Expenses	867,338	904,522	924,889	54,338

# EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

### Reso-

					Reso-		
_	2007-2008		2008-2009		lution		2009-2010
-	Estimate	Actual	<b>Estimate</b>	Actual	#	Program and Service	<u>Estimate</u>
						Program Expenses	
	759,966	740,118	713,644	658,418		Debenture Debt	671,673
	25,370	25,061	24,024	22,957		Other Long-Term Debt	21,597
	27,693	27,069	35,400	48,655		General Interest	34,291
_	141,309	132,641	131,454	137,308		Pensions and Other Obligations	161,515
_	954,338	924,889	904,522	867,338	9	Total - Debt Servicing Costs	889,076

2007-2008		2008-2009			2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Debenture Debt	
				Provides for interest charges on the long-term	
				debt of the Province and related foreign exchange	
				gains or losses.	
72,008	77,584	70,527	71,073	Canada Pension Plan	66,093
596,586	600,160	612,163	610,042	Canadian Debt	631,245
103,194	74,810	50,391		United States Debt	
	(223)			Yen	
(11,822)	(12,213)	(19,437)	(22,697)	Foreign Exchange	(25,665)
				Total - Program Expenses -	
759,966	740,118	713,644	658,418	<b>Debenture Debt</b>	671,673

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Other Long-Term Debt	
				Provides for the accrual of interest on other	
				long-term debt of the Province.	
23,875	23,581	22,796	21,753	Capital Leases	20,665
28	28	22	22	Courthouses	16
1,083	273	912	896	Joseph Howe Building	721
384	1,179	294	286	One Government Place	195
				Total - Program Expenses -	
25,370	25,061	24,024	22,957	Other Long-Term Debt	21,597

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				General Interest	
				Provides for bank charges, bond issue expenses,	
				amortization of debenture discounts / premiums	
				and the payment of interest costs on short-term borrowing.	
27,693	27,069	35,400	48,655	General Interest	34,291
				Total - Program Expenses -	
27,693	27,069	35,400	48,655	General Interest	34,291

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Pensions and Other Obligations	
				Provides for the accrual of interest on the	
				Province's pension and retirement obligations.	
11,582	10,992	10,168	10,499	Sysco Pension Fund	10,507
17,345	293		11	Teachers' Pension Fund	
112,382	121,356	121,286	126,798	Other Provincial Pension Obligations	151,008
				Total - Program Expenses -	-
141,309	132,641	131,454	137,308	Pensions and Other Obligations	161,515
954,338	924,889	904,522	867,338	Total - Debt Servicing Costs	889,076

#### FISHERIES AND AQUACULTURE

Honourable Sterling Belliveau Minister 3rd Floor 1741 Brunswick Street Halifax, Nova Scotia 424-8953 Mr. Paul LaFleche Deputy Minister 3rd Floor 1741 Brunswick Street Halifax, Nova Scotia 424-0300

The Department of Fisheries and Aquaculture has a legislated mandate to promote, support, develop and manage the marine commercial fishery, the recreational fishery, and the aquaculture industry. The Minister and staff represent the interests of the fishing and aquaculture sectors at local, provincial, national and international levels. Departmental functions include providing advisory and coastal management services, issuing fish buying and processing licences, industry financing through the Fisheries and Aquaculture Loan Board, managing and enhancing the recreational fishery, staffing eight regional offices to ensure one-window access to programs, assisting fisheries/aquaculture development through the Fisheries Innovations Program, leasing aquaculture sites, and providing fish health/extension services to the aquaculture sector.

_	2007-2008		2008-2009			2009-2010
-	Estimate	Actual	Estimate	Actual		Estimate
_	6,700	6,934	7,463	7,311	Program Expenses	11,350

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				K620-		
2007-	2008	2008-	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
579	635	626	483		Administration	579
1,695	1,533	1,684	1,776		Aquaculture	2,885
689	670	821	739		Fisheries and Aquaculture Loan Board	890
1,896	2,139	1,978	1,932		Inland Fisheries	1,991
1,841	1,957	2,354	2,381		Marine Fisheries and Field Services	5,005
6,700	6,934	7,463	7,311	10	Total - Program Expenses	11,350
72	69	77	72		Funded Staff	79

2007-	2008	2008-	2009		2009-2010
Estimate	Estimate Actual E		Actual	Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
4,444	4,439	5,001	4,999	Salaries and Employee Benefits	5,086
1,671	1,559	1,746	1,669	Operating Costs	1,936
704	1,110	716	1,021	Grants and Contributions	4,828
6,819	7,108	7,463	7,689	Gross Expenses	11,850
(119)	(174)		(378)	Less: Chargeable to Other Departments	(500)
6,700	6,934	7,463	7,311	Total - Program Expenses	11,350

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Actual Estimate Act		Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Administration	
				Represents the interests of the province in	
				fisheries' matters in public forums and through	
				intergovernmental arrangements. Directs and	
				administers fisheries' policies in order to improve	
				the state of the fishing and aquaculture industries.	
				Maintains communication with industry sectors	
				to ensure their interests are factored into	
				provincial policies.	
276	269	373	337	Salaries and Employee Benefits	376
228	209	228	178	Operating Costs	178
75	163	25	(4)	Grants and Contributions	25
579	641	626	511	Gross Expenses	579
	(6)		(28)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
579	635	626	483	Administration	579

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Aquaculture	
				Administers aquaculture leases and licences.	
				Provides fish health services to the aquaculture	
				industry, and works with the federal government	
				to establish fish health regulations and policies.	
				Carries out an environmental monitoring program	
				at fish farms. Supports/develops the aquaculture	
				industry through technical and policy support.	
1,046	1,001	1,077	1,123	Salaries and Employee Benefits	1,127
330	352	338	452	Operating Costs	338
319	227	269	408	Grants and Contributions	1,420
1,695	1,580	1,684	1,983	Gross Expenses	2,885
	(47)		(207)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,695	1,533	1,684	1,776	Aquaculture	2,885

2007-	-2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Fisheries and Aquaculture Loan Board	
				Provides lending services to the commercial	
				fishery and aquaculture sectors. Carries out	
				vessel inspections to monitor construction quality	
				for Loan Board boats, and to ensure the province's	
				investments are secure after construction.	
561	561	692	585	Salaries and Employee Benefits	761
128	130	129	163	Operating Costs	129
689	691	821	748	Gross Expenses	890
	(21)		(9)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
689	670	821	739	Fisheries and Aquaculture Loan Board	890

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual Program and Service (\$ thousands)		<u>Estimate</u>
				Program Expenses	
				Inland Fisheries	
				Manages the recreational fishery that targets non-migratory (e.g. trout, small mouth bass) sport fish. Administers recreational fishery programs including the operation of hatcheries and fish stocking. Promotes habitat improvement through programming and financial contributions, and delivers outreach programs to support the recreational fishery and sport fishing activities.	
1,140 696 60 <b>1,896</b>	1,124 627 429 <b>2,180</b>	1,195 723 60 1,978	1,338 492 144 1,974	Salaries and Employee Benefits Operating Costs Grants and Contributions Gross Expenses	1,196 735 60 1,991
	(41)		(42)	Less: Chargeable to Other Departments  Total - Program Expenses -	
1,896	2,139	1,978	1,932	Inland Fisheries	1,991

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Marine Fisheries and Field Services	
				Represents Nova Scotia's interests at fisheries	
				management/resource meetings, and provides	
				delivery of programs in coastal communities.	
				Assists in the development of the commercial	
				fishery, aquaculture and other industries,	
				particularly related to innovation and technology	
				transfer. Licenses the buying/processing of fish	
				and establishes policies to help manage this sector.	
1,421	1,484	1,664	1,616	Salaries and Employee Benefits	1,626
289	241	328	384	Operating Costs	556
250	291	362	473	Grants and Contributions	3,323
1,960	2,016	2,354	2,473	Gross Expenses	5,505
(119)	(59)		(92)	Less: Chargeable to Other Departments	(500)
				Total - Program Expenses -	
1,841	1,957	2,354	2,381	Marine Fisheries and Field Services	5,005
6,700	6,934	7,463	7,311	Total - Program Expenses	11,350

Honourable Maureen MacDonald Minister 4th Floor Joseph Howe Building Halifax, Nova Scotia 424-3377 Mr. Kevin McNamara
Acting Deputy Minister
4th Floor
Joseph Howe Building
Halifax, Nova Scotia
424-7570

The Department of Health has overall responsibility for the health care system and develops policies, sets standards and monitors performance to bring about improvements in health care. The Department is responsible for the provision of home care, emergency health and medical insurance programs to residents of Nova Scotia, and ensures that the facilities for training of doctors, nurses and other healthcare professionals are available. The District Health Authorities, the IWK Health Centre and other health care institutions are responsible for the operation of hospitals, the provision of community based mental health and addiction services. The Department also funds the healthcare costs of individuals in long-term care facilities including nursing homes, residential care facilities and community based option facilities.

#### **Department Summary (\$ thousands)**

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual		<b>Estimate</b>
3,045,859	3,013,902	3,205,939	3,165,806	Program Expenses	3,422,276

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				V620-		
2007-	2008	2008-	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	<b>Estimate</b>
					Program Expenses	
45,851	43,855	48,360	44,482		Executive Administration	50,166
					Programs	
586,930	579,818	605,623	602,536		Medical Payments	622,168
180,174	172,930	178,750	179,322		Pharmacare Program	184,125
47,495	44,055	48,415	46,030		Other Insured Programs	44,368
27,200	27,056	30,891	30,060		Insured Services	31,641
94,975	91,428	93,216	93,309		Emergency Health Services	98,537
116,675	117,930	176,230	152,471		Other Health Care Initiatives	192,080
11,078	12,089	16,749	15,071		Other Programs	18,397

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso**lution** 2007-2008 2008-2009 2009-2010 **Estimate Actual Estimate Actual** # **Program and Service Estimate Program Expenses District Health Authorities** 51,547 South Shore District Health Authority (#1) 55,243 54,170 54,685 57,257 64,090 66,308 67,337 67,619 Southwest Nova District Health Authority (#2) 70,907 92,478 Annapolis Valley District Health Authority (#3) 96,981 86,457 90,157 91,315 Colchester East Hants District 50,328 52,199 Health Authority (#4) 51,889 52,015 56,565 42,471 43,973 Cumberland Health Authority (#5) 46,629 42,860 43,272 Pictou County Health Authority (#6) 53,084 53,621 55,067 55,032 58,430 Guysborough Antigonish Strait Health Authority (#7) 52,011 53,481 53,408 53,372 57,089 Cape Breton District Health Authority (#8) 201,260 202,783 207,544 207,472 218,666 Capital District Health Authority (#9) 647,401 602,571 590,861 605,695 609,492 182,405

158,927

169,028

160,676

169,824

**IWK Health Care Centre** 

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-2007-2008 2008-2009 **lution** 2009-2010 # **Estimate Actual Estimate Actual Program and Service Estimate Program Expenses Continuing Care Services** 30,179 29,428 31,607 29,876 Care Coordination - Service Delivery 32,405 Home Care Services 143,430 137,707 150,947 148,062 156,695 341,817 353,278 367,299 363,766 Long-Term Care Program 411,485 **Capital Grants** 57,309 59,001 **Capital Grants** 36,449 54,675 87,879 **Total - Program Expenses** 3,045,859 3,013,902 3,205,939 3,165,806 11 3,422,276 **Funded Staff** 655 732 643 722 686

2007-	2008	2008-2	2009		2009-2010
Estimate	stimate Actual Estimate		Actual	Program Expenses (\$ thousands)	<u>Estimate</u>
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
46,690	45,675	48,665	47,536	Salaries and Employee Benefits	51,740
198,785	196,756	217,509	214,448	Operating Costs	239,621
2,801,122	2,799,734	2,940,415	3,042,246	Grants and Contributions	3,131,565
3,046,597	3,042,165	3,206,589	3,304,230	Gross Expenses	3,422,926
(738)	(28,263)	(650)	(138,424)	Less: Chargeable to Other Departments	(650)
3,045,859	3,013,902	3,205,939	3,165,806	Total - Program Expenses	3,422,276

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Administration	
				Provides overall management and coordination	
				of health delivery to the department.	
21,356	19,900	21,272	19,992	Salaries and Employee Benefits	22,453
24,942	25,574	27,445	25,531	Operating Costs	28,039
287	317	289	353	Grants and Contributions	320
46,585	45,791	49,006	45,876	Gross Expenses	50,812
(734)	(1,936)	(646)	(1,394)	Less: Chargeable to Other Departments	(646)
				Total - Program Expenses -	
45,851	43,855	48,360	44,482	<b>Executive Administration</b>	50,166

2007-	2008	2008-2	2009		2009-2010	
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>	
				Program Expenses		
				Programs		
				Provides for the delivery of insured medical programs,		
				acute and tertiary care, continuing care, emergency		
				health services and other provincial programs.		
				Medical Payments		
				Funds to cover payments to providers of physician		
				services to insured residents of Nova Scotia under		
				the Health Services and Insurance Act.		
5,783	132	733	108	Operating Costs	100	
581,147	584,982	604,890	629,902	Grants and Contributions	622,068	
586,930	585,114	605,623	630,010	Gross Expenses	622,168	
	(5,296)		(27,474)	Less: Chargeable to Other Departments		
				Total - Program Expenses -		
586,930	579,818	605,623	602,536	Medical Payments	622,168	

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Pharmacare Program	
				Funds to cover payments to providers of Pharmacare services to insured residents of Nova Scotia under the Health Services and Insurance Act.	
180,174	172,930	178,750	179,322	Grants and Contributions	184,125
				Total - Program Expenses -	
180,174	172,930	178,750	179,322	Pharmacare Program	184,125
				Other Insured Programs	
				Funds to cover payments to providers of various	
				services to insured residents of Nova Scotia under	
				the Health Services and Insurance Act. Providers	
				include dentists, optometrists, pharmacists and in some instances institutions or facilities.	
28,990	24,667	26,139	25,545	Operating Costs	22,441
18,505	19,728	22,276	20,485	Grants and Contributions	21,927
47,495	44,395	48,415	46,030	Gross Expenses	44,368
	(340)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	<del></del>

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Insured Services	
				Provides for the payment of insured services out-of-province and out-of country.	
		900		Operating Costs	900
27,200	27,056	29,991	30,060	Grants and Contributions	30,741
				Total - Program Expenses -	
27,200	27,056	30,891	30,060	Insured Services	31,641
				Emergency Health Services	
				Provides funding for ambulance services in	
				the province, air medical transport, centralized	
				communications and dispatch, and other	
				related services.	
			79	Salaries and Employee Benefits	
91,519	87,740	92,260	93,330	Operating Costs	97,384
3,456	3,688	956	1,902	Grants and Contributions	1,153
94,975	91,428	93,216	95,311	Gross Expenses	98,537
			(2,002)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
94,975	91,428	93,216	93,309	Emergency Health Services	98,537

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Other Health Care Initiatives	
				Provides funding to support additional health care	
				initiatives including: the Canadian Blood Services;	
				Health Research Foundation Grant; Provincial Programs	
				(e.g. Cancer Care Nova Scotia, Provincial Blood	
				Coordinating Program, Nova Scotia Hearing and Speech);	
				Physician Training Seats; Provincial Wait Time Monitoring;	
				Healthcare Capital Amortization; Stroke Strategy; Pain	
				Management; and nursing and information technology	
				initiatives. Provides funding for provincial programs related	
				to the District Health Authorities in the areas of Labour	
				Market Adjustment for Persons with Disabilities, Cochlear	
				Implant Program, Mental Health Programs and Primary	
				Healthcare Programs.	
461	848	993	1,790	Salaries and Employee Benefits	1,313
32,505	38,702	47,515	47,697	Operating Costs	65,340
83,709	78,654	127,722	104,312	Grants and Contributions	125,427
116,675	118,204	176,230	153,799	Gross Expenses	192,080
	(274)		(1,328)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
116,675	117,930	176,230	152,471	Other Health Care Initiatives	192,080

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Actual Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Other Programs	
				Provides funding for other programs such as Autism,	
				Methadone Direction 180, Dalhousie Medical and Oncology.	
60	63	168		Salaries and Employee Benefits	168
1,840	4,961	9,160	8,082	Operating Costs	11,764
9,178	7,066	7,421	6,989	Grants and Contributions	6,465
11,078	12,090	16,749	15,071	Gross Expenses	18,397
	(1)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
11,078	12,089	16,749	15,071	Other Programs	18,397

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				District Health Authorities	
				The District Health Authorities (DHAs) were created	
				by the District Health Authorities Act and provide	
				acute care, mental health, addiction services and	
				primary health care throughout the province.	
				South Shore District	
				Health Authority (#1)	
				Provides funding to DHA#1 for the operation and	
				administrative support of acute care, mental health,	
				addiction services and primary health care.	
				Responsible for the areas of Queens and	
				Lunenburg Counties.	
51,547	55,618	54,170	57,215	Grants and Contributions	57,257
51,547	55,618	54,170	57,215	Gross Expenses	57,257
	(375)		(2,530)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				South Shore District	
51,547	55,243	54,170	54,685	Health Authority (#1)	57,257

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Southwest Nova District	
				Health Authority (#2)	
				Provides funding to DHA#2 for the operation and	
				administrative support of acute care, mental health,	
				addiction services and primary health care.	
				Responsible for the areas of Digby, Yarmouth	
				and Shelburne Counties.	
64,090	66,730	67,337	70,523	Grants and Contributions	70,907
64,090	66,730	67,337	70,523	Gross Expenses	70,907
	(422)		(2,904)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				Southwest Nova District	
64,090	66,308	67,337	67,619	Health Authority (#2)	70,907

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Annapolis Valley District	
				Health Authority (#3)	
				Provides funding to DHA#3 for the operation and	
				administrative support of acute care, mental health,	
				addiction services and primary health care.	
				Responsible for the areas of Annapolis and	
				Kings Counties.	
86,457	90,705	91,315	96,618	Grants and Contributions	96,981
86,457	90,705	91,315	96,618	Gross Expenses	96,981
	(548)		(4,140)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				Annapolis Valley District	
86,457	90,157	91,315	92,478	Health Authority (#3)	96,981

2007-2008 2008-20		2009		2009-2010	
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Colchester East Hants District	
				Health Authority (#4)	
				Provides funding to DHA#4 for the operation and	
				administrative support of acute care, mental health,	
				addiction services and primary health care.	
				Responsible for the areas of East Hants and	
				Colchester Counties.	
50,328	52,121	52,015	54,925	Grants and Contributions	56,565
50,328	52,121	52,015	54,925	Gross Expenses	56,565
	(232)		(2,726)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				<b>Colchester East Hants District</b>	
50,328	51,889	52,015	52,199	Health Authority (#4)	56,565

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Cumberland Health	
				Authority (#5)	
				Provides funding to DHA#5 for the operation and	
				administrative support of acute care, mental health,	
				addiction services and primary health care.	
				Responsible for Cumberland County.	
42,471	43,038	43,272	46,100	Grants and Contributions	46,629
42,471	43,038	43,272	46,100	Gross Expenses	46,629
	(178)		(2,127)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				<b>Cumberland Health</b>	
42,471	42,860	43,272	43,973	Authority (#5)	46,629

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Pictou County Health	
				Authority (#6)	
				Provides funding to DHA#6 for the operation and	
				administrative support of acute care, mental health,	
				addiction services and primary health care.	
				Responsible for Pictou County.	
53,084	54,003	55,067	57,665	Grants and Contributions	58,430
53,084	54,003	55,067	57,665	Gross Expenses	58,430
	(382)		(2,633)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				Pictou County Health	
53,084	53,621	55,067	55,032	Authority (#6)	58,430

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Guysborough Antigonish Strait Health Authority (#7)	
				Provides funding to DHA#7 for the operation and administrative support of acute care, mental health, addiction services and primary health care.  Responsible for the areas of Antigonish, Guysborough and Richmond Counties, as well as the southern part of Inverness County.	
52,011	53,764	53,408	56,167	Grants and Contributions	57,089
52,011	53,764	53,408	56,167	Gross Expenses	57,089
	(283)		(2,795)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				Guysborough Antigonish Strait	
52,011	53,481	53,408	53,372	Health Authority (#7)	57,089

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Cape Breton District	
				Health Authority (#8)	
				Provides funding to DHA#8 for the operation and	
				administrative support of acute care, mental health,	
				addiction services and primary health care.	
				Responsible for the areas of Victoria and Cape	
				Breton Counties, as well as the northern part	
				of Inverness County.	
201,260	204,081	207,544	216,398	Grants and Contributions	218,666
201,260	204,081	207,544	216,398	Gross Expenses	218,666
	(1,298)		(8,926)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				Cape Breton District	
201,260	202,783	207,544	207,472	Health Authority (#8)	218,666

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Capital District Health Authority (#9)	
				Provides funding to DHA#9 for the operation and administrative support of acute care, mental health, addiction services and primary health care.  Responsible for the areas of West Hants and Halifax County, the QE II Health Science Centre, and the Nova Scotia Hospital.	
602,571	599,513	605,695	642,923	Grants and Contributions	647,401
602,571	599,513	605,695	642,923	Gross Expenses	647,401
	(8,652)		(33,431)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				Capital District Health	
602,571	590,861	605,695	609,492	Authority (#9)	647,401

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual Program and Service (\$ thousands)		Estimate
				Program Expenses	
				IWK Health Care Centre	
				Provides funding to IWK Health Centre, which	
				is a Provincial Health Care Centre (PHCC), for the	
				operation and administrative support of children	
				and women's programs, including maternity and adolescent care.	
				and adolescent care.	
158,927	164,295	169,028	179,993	Grants and Contributions	182,405
158,927	164,295	169,028	179,993	Gross Expenses	182,405
	(3,619)		(10,169)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
158,927	160,676	169,028	169,824	IWK Health Care Centre	182,405

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Continuing Care Services	
				Provides funding for Home Care, Long-Term	
				Care and Continuing Care Services.	
				Care Coordination - Service Delivery	
				Provides intake assessment, resource allocation,	
				and ongoing case management for the Home Care	
				and Long-Term Care Programs.	
24,813	24,840	26,232	25,398	Salaries and Employee Benefits	27,426
5,370	5,517	5,379	4,690	Operating Costs	4,983
	(10)		(1)	Grants and Contributions	
30,183	30,347	31,611	30,087	Gross Expenses	32,409
(4)	(919)	(4)	(211)	Less: Chargeable to Other Departments	(4)
				Total - Program Expenses -	
				Care Coordination -	
30,179	29,428	31,607	29,876	Service Delivery	32,405

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Home Care Services	
				Provides chronic home care and acute home	
				care services to the residents of Nova Scotia.	
	24		277	Salaries and Employee Benefits	380
7,836	8,831	7,978	8,795	Operating Costs	8,670
135,594	130,107	142,969	149,116	Grants and Contributions	147,645
143,430	138,962	150,947	158,188	Gross Expenses	156,695
	(1,255)		(10,126)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
143,430	137,707	150,947	148,062	<b>Home Care Services</b>	156,695

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Long-Term Care Program	
				Provides funding to support individuals requiring assistance as residents of Long-Term Care,	
				Residential Care, and Community Based Option facilities.	
	195		670	Operating Costs	
341,817	355,273	367,299	384,931	Grants and Contributions	411,485
341,817	355,468	367,299	385,601	Gross Expenses	411,485
	(2,190)		(21,835)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
341,817	353,278	367,299	363,766	Long-Term Care Program	411,485

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Capital Grants	
				Grants for a portion of approved hospital renovation	
				and construction projects. Diagnostic and medical	
				equipment funding, which can be used to acquire	
				medical equipment and specialized training.	
	437			Operating Costs	
19,309	10,507	7,273	2,093	Grants and Contributions - Equipment	26,757
38,000	25,568	51,728	54,255	Grants and Contributions - Infrastructure	61,122
57,309	36,512	59,001	56,348	Gross Expenses	87,879
	(63)		(1,673)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
57,309	36,449	59,001	54,675	Capital Grants	87,879
3,045,859	3,013,902	3,205,939	3,165,806	Total - Program Expenses	3,422,276

Honourable Maureen MacDonald Minister 5th Floor, Summit Place 1601 Lower Water Street Halifax, Nova Scotia 424-5627 Mr. Duff Montgomerie Deputy Minister 5th Floor, Summit Place 1601 Lower Water Street Halifax, Nova Scotia 424-7724

The Department of Health Promotion and Protection is leading the development and implementation of an integrated and strengthened public health system. The department is responsible for responding to emerging public health threats, preventing chronic disease and injury, promoting physical activity among Nova Scotians, and addiction prevention initiatives across the province.

# **Department Summary (\$ thousands)**

2007-	2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		Estimate
58,618	68,192	87,526	87,666	Program Expenses	89,031

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				1/620-		
2007	2007-2008		2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	<b>Estimate</b>
					Program Expenses	
6,167	4,873	6,482	6,424		Administration	6,354
52,451	63,319	49,211	49,332		Programs	47,572
		31,833	31,910		District Health Authorities	35,105
58,618	68,192	87,526	87,666	12	Total - Program Expenses	89,031
130	117	141	126		Funded Staff	137

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate Actual		Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
10,431	9,082	12,020	10,367	Salaries and Employee Benefits	12,437
14,755	16,480	17,878	16,648	Operating Costs	15,595
33,648	46,637	61,614	68,485	Grants and Contributions	65,341
58,834	72,199	91,512	95,500	Gross Expenses	93,373
(216)	(4,007)	(3,986)	(7,834)	Less: Chargeable to Other Departments	(4,342)
58,618	68,192	87,526	87,666	Total - Program Expenses	89,031

2007-2008 2008-2009		2009		2009-2010	
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Administration	
				Provides overall management and coordination	
				of the department's programs and services,	
				including communications, finance, policy and	
				planning and public health renewal.	
3,745	3,009	3,851	3,233	Salaries and Employee Benefits	3,856
2,422	1,864	2,697	2,352	Operating Costs	2,666
	149		1,223	Grants and Contributions	
6,167	5,022	6,548	6,808	Gross Expenses	6,522
	(149)	(66)	(384)	Less: Chargeable to Other Departments	(168)
				Total - Program Expenses -	
6,167	4,873	6,482	6,424	Administration	6,354

### **HEALTH PROMOTION AND PROTECTION**

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Programs	
				Responsible for delivering programs and services	
				related to health promotion and protection in the	
				areas of: addictions; chronic disease and injury	
				prevention; healthy development; communicable	
				disease prevention and control; emergency	
				preparedness; environmental health; population	
				health assessment and surveillance; physical	
				activity, sport and recreation and volunteerism.	
6,686	6,073	8,169	7,134	Salaries and Employee Benefits	8,581
12,333	14,616	15,181	14,296	Operating Costs	12,929
33,648	46,488	26,631	29,208	Grants and Contributions	27,086
52,667	67,177	49,981	50,638	Gross Expenses	48,596
(216)	(3,858)	(770)	(1,306)	Less: Chargeable to Other Departments	(1,024
				Total - Program Expenses -	
52,451	63,319	49,211	49,332	Programs	47,572

### **HEALTH PROMOTION AND PROTECTION**

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				District Health Authorities	
				Provides funding to District Health Authorities	
				(DHAs) for the operation and administrative	
				support of addiction services and public health	
				programs, related to health promotion and	
				protection throughout the province.	
		34,983	38,054	Grants and Contributions	38,255
		34,983	38,054	Gross Expenses	38,255
		(3,150)	(6,144)	Less: Chargeable to Other Departments	(3,150)
				Total - Program Expenses -	
		31,833	31,910	District Health Authorities	35,105
58,618	68,192	87,526	87,666	Total - Program Expenses	89,031

Honourable Ross Landry Minister 4th Floor 5151 Terminal Road Halifax, Nova Scotia 424-4044 Mr. Marian Tyson, Q.C.
Deputy Minister
4th Floor
5151 Terminal Road
Halifax, Nova Scotia
424-4223

The Department of Justice is responsible for the administration of public affairs in accordance with the law and provides superintendence to all matters connected with the administration of justice in the province not within the jurisdiction of the Government of Canada. The Department is the legal advisor to all departments, boards and agencies of government.

### **Department Summary (\$ thousands)**

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual		<b>Estimate</b>
232,763	235,029	262,244	262,071	Program Expenses	281,490

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				K620-		
2007-	2008	2008-2	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	<u>Estimate</u>
					Program Expenses	
18,297	17,392	24,499	24,673		Administration	26,862
18,702	19,425	19,874	20,374		Nova Scotia Legal Aid	21,419
50,748	50,801	54,631	55,960		Court Services	57,874
49,535	50,775	53,762	56,250		Correctional Services	57,713
1,411	1,290	1,788	1,567		Public Trustee	2,081
2,678	3,601	3,217	3,864		Fatality Investigations Act	3,332
91,392	91,745	104,473	99,383		Public Safety	112,209
232,763	235,029	262,244	262,071	13	Total - Program Expenses	281,490
1,454	1,427	1,525	1,422		Funded Staff	1,568

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual Program Expenses (\$ thousands)		Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
97,623	97,872	105,964	108,969	Salaries and Employee Benefits	114,927
124,066	127,012	140,081	140,035	Operating Costs	149,927
21,258	23,052	22,898	27,130	Grants and Contributions	24,913
242,947	247,936	268,943	276,134	Gross Expenses	289,767
(10,184)	(12,907)	(6,699)	(14,063)	Less: Chargeable to Other Departments	(8,277)
232,763	235,029	262,244	262,071	Total - Program Expenses	281,490

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Administration	
				Provides overall management of departmental	
				programs. Coordinates departmental policy	
				development, strategic planning, and research and	
				statistical services. Provides legal assistance to all	
				government departments, boards and commissions,	
				and conducts litigation for, or against, the Crown.	
				Provides centralized program support services in	
				the areas of finance, procurement and information.	
18,010	17,931	18,853	19,786	Salaries and Employee Benefits	20,299
7,757	6,528	9,077	8,771	Operating Costs	9,559
331	737	401	1,019	Grants and Contributions	451
26,098	25,196	28,331	29,576	Gross Expenses	30,309
(7,801)	(7,804)	(3,832)	(4,903)	Less: Chargeable to Other Departments	(3,447)
				Total - Program Expenses -	
18,297	17,392	24,499	24,673	Administration	26,862

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Nova Scotia Legal Aid	
				Provides assistance to individuals who are	
				financially unable to present their cases before	
				all courts in the province.	
18,702	19,620	19,874	22,914	Grants and Contributions	21,419
18,702	19,620	19,874	22,914	Gross Expenses	21,419
	(195)		(2,540)	Less: Chargeable to Other Departments	
•				Total - Program Expenses -	
18,702	19,425	19,874	20,374	Nova Scotia Legal Aid	21,419

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Court Services	
				Provides for the management of all court	
				operations throughout the province.	
37,830	37,565	40,853	41,251	Salaries and Employee Benefits	44,316
14,249	15,720	15,201	17,218	Operating Costs	15,759
9	8	9	69	Grants and Contributions	9
52,088	53,293	56,063	58,538	Gross Expenses	60,084
(1,340)	(2,492)	(1,432)	(2,578)	Less: Chargeable to Other Departments	(2,210)
_				Total - Program Expenses -	
50,748	50,801	54,631	55,960	Court Services	57,874

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Correctional Services	
				Responsible for the administration of correctional	
				services as defined under the Nova Scotia	
				Correctional Services Act and Regulations, the	
				Federal Corrections and Conditional Release	
				Act, the Youth Criminal Justice Act, and custody	
				services and community based programs, including	
				those related to youth and adult probation.	
37,135	38,181	40,674	43,115	Salaries and Employee Benefits	43,242
10,330	10,938	10,892	12,944	Operating Costs	12,071
2,211	2,675	2,529	2,671	Grants and Contributions	2,749
49,676	51,794	54,095	58,730	Gross Expenses	58,062
(141)	(1,019)	(333)	(2,480)	Less: Chargeable to Other Departments	(349
				Total - Program Expenses -	
49,535	50,775	53,762	56,250	Correctional Services	57,713

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Public Trustee	
				Provides for the administration and legal	
				support services of estates or trusts of	
				deceased, incompetent, infant, and missing	
				persons.	
1,129	1,115	1,506	1,387	Salaries and Employee Benefits	1,746
282	208	282	264	Operating Costs	335
1,411	1,323	1,788	1,651	Gross Expenses	2,081
	(33)		(84)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,411	1,290	1,788	1,567	Public Trustee	2,081

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Fatality Investigations Act	
				Provides for investigations conducted by medical	
				examiners, autopsies by pathologists, and services	
				provided by hospitals into the deaths of persons	
				who die from undetermined means.	
1,158	765	1,169	927	Salaries and Employee Benefits	1,759
1,520	2,855	2,048	2,940	Operating Costs	1,738
2,678	3,620	3,217	3,867	Gross Expenses	3,497
	(19)		(3)	Less: Chargeable to Other Departments	(165)
				Total - Program Expenses -	
2,678	3,601	3,217	3,864	Fatality Investigations Act	3,332

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Public Safety	
				Provides administrative resources for legislated policing responsibilities and for the continuation of the contractual arrangements for R.C.M.P. services, First Nations Policing services, and	
				Police Information systems.	
2,361 89,928 5	2,315 90,763 12	2,909 102,581 85	2,503 97,898 457	Salaries and Employee Benefits Operating Costs Grants and Contributions	3,565 110,465 285
<b>92,294</b> (902)	<b>93,090</b> (1,345)	<b>105,575</b> (1,102)	<b>100,858</b> (1,475)	Gross Expenses Less: Chargeable to Other Departments	114,315 (2,106)
91,392	91,745	104,473	99,383	Total - Program Expenses - Public Safety	112,209
232,763	235,029	262,244	262,071	Total - Program Expenses	281,490

Honourable Marilyn More Minister 6th Floor 5151 Terminal Road Halifax, Nova Scotia 424-6647 Ms. Margaret F. MacDonald Deputy Minister 6th Floor 5151 Terminal Road Halifax, Nova Scotia 424-4148

Nova Scotia Labour and Workforce Development is focused on fairness, safety and prosperity for all Nova Scotians, assisting them in living, learning and working to their highest potential. The Department works to ensure the workforce is competitive by making strategic investments in people, programs, services and partnerships.

The Department's vision is achieved through skills and apprenticeship training; by promoting literacy and Adult Education; by delivering programs and services under the Labour Market Agreement and Labour Market Development Agreement; by promoting safe and healthy workplaces, safe facilities and equipment, fair employment standards, fairness for injured workers, effective labour-management relations, protecting the interests of pension plan members, and the public interest in alcohol and gaming matters.

### Department Summary (\$ thousands)

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		Estimate
		62,443	67,410	<b>Program Expenses</b>	160,859_

## PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				V620-		
2007-	2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
(A)	(A)	1,230	867		Administration	717
(A)	(A)	3,112	2,654		Policy, Planning and Professional Services	1,718
(A)	(A)	17,917	16,137		Safety	18,621
(A)	(A)	6,701	5,604		Labour Services	6,694
(B)	(B)	33,483	42,148		Skills and Learning	133,109
		62,443	67,410	14	Total - Program Expenses	160,859
		318	235		Funded Staff	270

 $<sup>(\</sup>mbox{\ensuremath{A}})\,$  - Formerly included in the Department of Environment and Labour.

<sup>(</sup>B) - Formerly included in the Department of Education

2007-2008		2008-2009			2009-2010
Estimate	Actual	al Estimate Actual		Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
		24,092	22,426	Salaries and Employee Benefits	33,627
		12,802	17,911	Operating Costs	18,968
		27,054	34,882	Grants and Contributions	116,634
		63,948	75,219	Gross Expenses	169,229
		(1,505)	(7,809)	Less: Chargeable to Other Departments	(8,370)
		62,443	67,410	Total - Program Expenses	160,859

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Estimate Actual Program and Service (\$ thousa		Estimate
				Program Expenses	
				Administration	
				Provides overall management and coordination	
				of departmental programs.	
		560	445	Salaries and Employee Benefits	666
		460	523	Operating Costs	532
		230	242	Grants and Contributions	230
		1,250	1,210	Gross Expenses	1,428
		(20)	(343)	Less: Chargeable to Other Departments	(711)
_				Total - Program Expenses -	
(A)	(A)	1,230	867	Administration	717

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Policy, Planning and Professional Services	
				Provides coordination of departmental policy and	
				planning, policy analysis, advice to the Deputy	
				Minister and senior management of the department,	
				and departmental liaison on intergovernmental issues.	
				Coordinates the development of key government	
				strategies and initiatives, such as legislative reform.	
		893	852	Salaries and Employee Benefits	1,737
		2,612	2,408	Operating Costs	1,294
			12	Grants and Contributions	
		3,505	3,272	Gross Expenses	3,031
		(393)	(618)	Less: Chargeable to Other Departments	(1,313)
				Total - Program Expenses -	
(A)	(A)	3,112	2,654	Policy, Planning and Professional Services	1,718

 $<sup>(\</sup>mbox{\ensuremath{A}})\,$  - Formerly included in the Department of Environment and Labour.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Actual Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Safety	
				Develops and enforces legislation, policies, codes and standards to promote occupational health and safety, technical safety, and compliance with alcohol and gaming rules.	
		12,224	10,789	Salaries and Employee Benefits	12,207
		5,468	4,979	Operating Costs	6,219
		225	489	Grants and Contributions	292
		17,917	16,257	Gross Expenses	18,718
			(120)	Less: Chargeable to Other Departments	(97)
				Total - Program Expenses -	
(A)_	(A)	17,917	16,137	Safety	18,621

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Labour Services	
				Provides conciliation services in accordance with	
				the provisions of the <i>Trade Union Act</i> and other	
				acts. Provides impartial conciliation and mediation	
				services to labour and management. Enforces	
				minimum standards in Pension Regulation, and the	
				Labour Standards Code and provides legal services	
				to injured workers.	
		4,439	4,465	Salaries and Employee Benefits	4,734
		2,262	1,310	Operating Costs	1,960
		6,701	5,775	Gross Expenses	6,694
			(171)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
(A)	(A)	6,701	5,604	Labour Services	6,694

<sup>(</sup>A) - Formerly included in the Department of Environment and Labour.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Skills and Learning	
				Responsible for Apprenticeship, Nova Scotia	
				School for Adult Learning, Adult Education,	
				Labour Market Partnerships, and Employment	
				Nova Scotia. Undertakes labour force	
				development, employer liaison with the	
				education system, workforce adjustment and	
				liaison with the Nova Scotia Community	
				College on skills and training issues.	
		5,976	5,875	Salaries and Employee Benefits	14,283
		2,000	8,691	Operating Costs	8,963
		26,599	34,139	Grants and Contributions	116,112
		34,575	48,705	Gross Expenses	139,358
		(1,092)	(6,557)	Less: Chargeable to Other Departments	(6,249)
				Total - Program Expenses -	
(A)	(A)	33,483	42,148	Skills and Learning	133,109
		62,443	67,410	Total - Program Expenses	160,859

<sup>(</sup>A) - Formerly included in the Department of Education.

Honourable John MacDonell Minister 3rd Floor 1701 Hollis Street Halifax, Nova Scotia 424-4037 Mr. Peter Underwood Deputy Minister 3rd Floor 1701 Hollis Street Halifax, Nova Scotia 424-4121

The Department of Natural Resources is charged with the administration of various statutes directed at the integrated and sustainable science-based management of the province's natural resources and the effective administration of Crown lands. The mandate includes the implementation of policies and programs dealing with the following resources: forest management policies aimed at maintaining sustainable forests and ecosystems; protection of forests from fires, pests and diseases; promotion of conservation and the sustainable use of wildlife populations, habitats and ecosystems; off-highway vehicle safety enforcement, trail and closed course development; management and operation of the provincial parks system; protection of the Crown land asset by survey and maintenance of boundaries, and management and distribution of land related information; and, optimization of the province's land assets within the framework of sustainable prosperity through acquisition of land and authorization of economic uses of Crown land.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		<u>Estimate</u>
79,242	87,489	84,638	86,829	Program Expenses	91,449

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				K620-		
2007-2008		2008-2009		lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	<b>Estimate</b>
					Program Expenses	
654	654	479	470		Senior Management	446
7,641	7,286	6,933	6,393		Corporate Services Unit	4,728
11,791	15,774	11,866	14,540		Renewable Resources	15,706
3,496	3,652	3,691	4,006		Mineral Resources	3,800
48,184	53,088	53,975	53,768		Regional Services	58,515
4,457	4,307	4,552	4,461		Planning Secretariat	5,022
3,019	2,728	3,142	3,191		Land Services	3,232
79,242	87,489	84,638	86,829	15	Total - Program Expenses	91,449
881	839	864	829		Funded Staff	842

2007-2008		2008-2009			2009-2010
Estimate	Actual	Actual Estimate Actual		Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
46,065	47,013	51,282	51,843	Salaries and Employee Benefits	51,844
19,570	21,775	20,745	24,814	Operating Costs	20,775
14,029	21,962	17,099	18,197	Grants and Contributions	20,300
79,664	90,750	89,126	94,854	Gross Expenses	92,919
(422)	(3,261)	(4,488)	(8,025)	Less: Chargeable to Other Departments	(1,470)
79,242	87,489	84,638	86,829	Total - Program Expenses	91,449

2007-	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Senior Management	
				Provides overall management and coordination	
				of department programs.	
357	398	399	442	Salaries and Employee Benefits	355
297	265	80	62	Operating Costs	91
654	663	479	504	Gross Expenses	446
	(9)		(34)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	_
654	654	479	470	Senior Management	446

2007-2	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Corporate Services Unit	
				Provides financial and information technology	
				services to a number of client groups in various	
				departments and agencies.	
6,668	6,604	6,055	5,451	Salaries and Employee Benefits	4,012
1,090	1,557	995	1,436	Operating Costs	833
7,758	8,161	7,050	6,887	Gross Expenses	4,845
(117)	(875)	(117)	(494)	Less: Chargeable to Other Departments	(117)
				Total - Program Expenses -	
7,641	7,286	6,933	6,393	Corporate Services Unit	4,728

2007-	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Renewable Resources	
				Provides coordination and leadership on policy,	
				planning and program development for forest,	
				wildlife, park and recreation resources, including	
				industry development and resource promotion,	
				marketing, resource inventories, research and	
				biodiversity. Also prepares strategies and plans	
				for the integrated development, sustainable	
				management and conservation of forest, wildlife,	
				park and recreation resources.	
8,413	8,766	9,123	9,529	Salaries and Employee Benefits	9,662
3,292	4,442	3,272	5,697	Operating Costs	2,901
306	3,060	376	1,106	Grants and Contributions	3,652
12,011	16,268	12,771	16,332	Gross Expenses	16,215
(220)	(494)	(905)	(1,792)	Less: Chargeable to Other Departments	(509
				Total - Program Expenses -	
11,791	15,774	11,866	14,540	Renewable Resources	15,706

2007-2008 2008-2009		2009		2009-2010	
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Mineral Resources	
				Implements policies and programs dealing with the	
				exploration, development, management and efficient	
				use of mineral resources. Promotes scientific	
				understanding of the geology of Nova Scotia.	
				Provides a mineral rights tenure system for	
				exploration and development.	
3,061	2,981	3,256	3,112	Salaries and Employee Benefits	3,361
435	735	435	779	Operating Costs	439
	62		150	Grants and Contributions	
3,496	3,778	3,691	4,041	Gross Expenses	3,800
	(126)		(35)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
3,496	3,652	3,691	4,006	Mineral Resources	3,800

2007-2 Estimate	2007-2008  Estimate Actual		2009 Actual	Program and Service (\$ thousands)	2009-2010 Estimate
				Program Expenses	
				Regional Services	
				Delivers department programs and services through an extensive field office network. These programs and services include forest management programs; Crown land surveys; education and hunter safety; enforcement; forest fire prevention, detection and suppression; monitoring of forest insects and diseases; resources conservation; air services; and, fleet management. Also delivers enforcement and operational services for other departments, upon request.	
23,657	24,485	28,295	29,176	Salaries and Employee Benefits	30,114
10,872	11,391	12,406	12,925	Operating Costs	12,425
13,720	18,684	16,720	16,854	Grants and Contributions	16,420
48,249	54,560	57,421	58,955	Gross Expenses	58,959
(65)	(1,472)	(3,446)	(5,187)	Less: Chargeable to Other Departments	(444)
				Total - Program Expenses -	
48,184	53,088	53,975	53,768	Regional Services	58,515

2007-2	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Planning Secretariat	
				Provides departmental coordination and development services for policy, planning, and government-wide initiatives. Also provides centralized support services in the areas of information management, graphics and mapping, production of publications, communications support, risk management and office administration services. Includes off-highway vehicle safety enforcement, trail and closed course development.	
1,339	1,390	1,435	1,480	Salaries and Employee Benefits	1,544
3,115	2,906	3,114	3,322	Operating Costs	3,650
3	156	3	87	Grants and Contributions	228
4,457	4,452	4,552	4,889	Gross Expenses	5,422
	(145)		(428)	Less: Chargeable to Other Departments	(400)
				Total - Program Expenses -	
4,457	4,307	4,552	4,461	Planning Secretariat	5,022

2007-2	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Land Services	
				Coordinates the acquisition, disposal, surveying,	
				monumentation and administration of Crown land.	
				Undertakes land acquisition and surveying for other	
				departments, upon request. Maintains the Crown	
				Land Information Management Centre.	
2,570	2,389	2,719	2,653	Salaries and Employee Benefits	2,796
469	479	443	593	Operating Costs	436
3,039	2,868	3,162	3,246	Gross Expenses	3,232
(20)	(140)	(20)	(55)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
3,019	2,728	3,142	3,191	Land Services	3,232
79,242	87,489	84,638	86,829	Total - Program Expenses	91,449

Public Service consists of resolutions for various agencies, programs and services, which are presented separately in the Estimates by administrative practice or policy. The Minister responsible for the administration of each resolution is noted in the details in the Estimates Book. The resolutions related to the operations of the Legislature and the Office of the Ombudsman, which are administered by the Speaker, will be introduced by the Government House Leader if the resolutions are introduced in the House for debate.

### **Department Summary (\$ thousands)**

200	2007-2008 2008-2009			2009-2010	
Estimate	Actual	Estimate	Actual		Estimate
138,295	132,770	156,350	157,602	Program Expenses	182,702

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

				Reso-		
2007-	2008	2008-	2009	lution		2009-2010
<b>Estimate</b>	Actual	Estimate	Actual		Program and Service	Estimate
					Program Expenses	
				16	<b>Chief Information Office</b>	17,543
8,281	8,469	8,864	8,416	17	Communications Nova Scotia	8,843
5,482	8,484	6,141	8,275	18	Emergency Management Office of Nova Scotia	6,007
					<b>Executive Council</b>	
4,841	4,922	4,394	4,500		Aboriginal Affairs	3,785
1,988	2,050	2,109	2,147		Acadian Affairs	2,094
868	893	1,059	1,004		African Nova Scotian Affairs	1,035
161	94	165	61		Cape Breton Cabinet Office	160
1,508	1,490	1,532	1,536		Council of Atlantic Premiers	1,532
592	477	604	462		Executive Council Office	2,380
2,799	2,598	3,019	2,854		Intergovernmental Affairs	3,107
450	448	562	549		Office of Gaelic Affairs	544
3,728	3,574	4,998	4,194		Office of Immigration	4,691
834	775	857	802		Office of the Premier	836
					Policy and Priorities	1,778
8,434	7,940	19,232	18,564		Public Service Commission	19,852

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

				Reso-		
2007-	2008	2008-2	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	<u>Estimate</u>
					Program Expenses	
3,230	2,991	3,475	3,179		Treasury and Policy Board	
					Treasury Board	1,169
517	414	537	508		Voluntary Planning Board	526
					Total - Program Expenses	
29,950	28,666	42,543	40,360	19	<b>Executive Council</b>	43,489
383	342	427	404	20	FOIPOP Review Office	400
					<b>Government Contributions</b>	
8,243	3,707	8,243	11,381	21	to Benefit Plans	8,615
2,111	2,098	2,205	2,307	22	<b>Human Rights Commission</b>	2,144
					Legislative Services	
3,549	2,721	3,933	3,320		Elections Nova Scotia	12,070
600	504	1,013	670		Government House	926
17,039	16,746	18,960	24,327		Legislative Expenses	21,505

## PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-2007-2008 2008-2009 **lution** 2009-2010 **Estimate Actual Estimate Actual** # **Program and Service Estimate Program Expenses** Ministers' Salaries and Expenses 1,273 1,239 1,364 1,207 1,231 775 Office of the Legislative Counsel 901 915 737 938 2,786 2,142 2,876 2,480 Office of the Speaker 3,053 **Total - Program Expenses Legislative Services** 24,127 29,061 23 39,723 26,148 32,741 **Nova Scotia Advisory Council** on the Status of Women 916 944 1,003 964 24 969 26,615 25,972 Nova Scotia Business Inc. 24,505 27,890 23,313 25 **Nova Scotia Police Complaints Commissioner** 356 323 359 413 26 432 **Nova Scotia Securities Commission** 2,538 2,077 27 2,463 2,168 1,936 Nova Scotia Utility and Review Board 3,740 3,740 3,843 3,843 28 3,852 Office of the Auditor General 3,332 3,250 3,445 3,297 29 3,334

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

2007-	2008	2008-2	2009	Reso- lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
1,445	1,395	1,567	1,492	30	Office of the Ombudsman	1,658
17,839	17,741	18,221	18,319	31	<b>Public Prosecution Service</b>	18,725
1,286	1,576				Senior Citizens' Secretariat	
138,295	132,770	156,350	157,602		Total - Program Expenses	182,702
798	809	1,023	981		Funded Staff	1,214

2007-	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program Expenses (\$ thousands)	<u>Estimate</u>
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
72,237	67,486	88,738	92,089	Salaries and Employee Benefits	108,219
43,635	46,933	46,128	53,161	Operating Costs	72,397
38,694	41,041	39,764	40,771	Grants and Contributions	35,787
154,566	155,460	174,630	186,021	Gross Expenses	216,403
(16,271)	(22,690)	(18,280)	(28,419)	Less: Chargeable to Other Departments	(33,701)
138,295	132,770	156,350	157,602	Total - Program Expenses	182,702

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Chief Information Office</b>	
				Hon. Frank Corbett	
				Chair, Treasury Board	
				The Chief Information Office plans, leads, organizes	
				and directs the efficient and effective use of	
				Information, and Information and Communications	
				Technology (IM/ICT). This is accomplished through	
				the development of corporate strategies, policies,	
				architectures, standards and best practices, and the	
				delivery of IM/ICT services to the provincial	
				government. The Chief Information Office also	
				establishes and manages the IM/ICT governance	
				framework, and is focused on the effectiveness of	
				information security.	
				Salaries and Employee Benefits	13,782
				Operating Costs	17,880
				Gross Expenses	31,662
				Less: Chargeable to Other Departments	(14,119)
				Total - Program Expenses -	
				Chief Information Office	17,543

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Communications Nova Scotia	
				Hon. Frank Corbett	
				Minister of Communications Nova Scotia	
				Communications Nova Scotia (CNS) is the central	
				communications planning agency of government	
				responsible for providing a range of services such	
				as advertising, print and electronic publishing,	
				photography and video production, editorial,	
				media, and printing services. CNS is also	
				responsible for the administration of the	
				Come to Life initiative.	
8,447	9,072	9,133	10,080	Salaries and Employee Benefits	9,494
13,538	15,073	14,715	15,059	Operating Costs	14,414
21,985	24,145	23,848	25,139	Gross Expenses	23,908
(13,704)	(15,676)	(14,984)	(16,723)	Less: Chargeable to Other Departments	(15,065)
				Total - Program Expenses -	
8,281	8,469	8,864	8,416	Communications Nova Scotia	8,843

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses  Emergency Management Office of Nova Scotia	
				Hon. Ramona Jennex Minister of Emergency Management	
				The Emergency Management Office (EMO) is responsible for administering province-wide, EMO administrative and operational programs, including the provincial 911 service, Ground Search and Rescue, and Business Continuity.	
1,503	1,985	2,182	2,133	Salaries and Employee Benefits	2,323
3,900	5,165	3,832	5,138	Operating Costs	3,632
159	1,893	293	2,108	Grants and Contributions	295
5,562	9,043	6,307	9,379	Gross Expenses	6,250
(80)	(559)	(166)	(1,104)	Less: Chargeable to Other Departments	(243)
5,482	8,484	6,141	8,275	Total - Program Expenses - Emergency Management Office of Nova Scotia	6,007

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Council	
				Executive Council is responsible for the planning, implementation and communication of effective public policy for the Government of Nova Scotia.	
				Aboriginal Affairs	
				Hon. Darrell Dexter Minister of Aboriginal Affairs	
				Aboriginal Affairs leads negotiations related to aboriginal and treaty rights with the Mi'kmaq of Nova Scotia and the Federal Government; coordinates and facilitates consultation between the provincial government and the	
				Mi'kmaq of Nova Scotia; represents provincial interests in forums that address Aboriginal matters and provides strategic policy advice to government.	
1,051	991	1,256	1,309	Salaries and Employee Benefits	1,244
776	997	949	987	Operating Costs	846
3,019	3,115	2,194	2,515	Grants and Contributions	1,700
4,846	5,103	4,399	4,811	Gross Expenses	3,790
(5)	(181)	(5)	(311)	Less: Chargeable to Other Departments	(5)
				Total - Program Expenses -	
4,841	4,922	4,394	4,500	Aboriginal Affairs	3,785

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Executive Council</b>	
				Acadian Affairs	
				Hon. Graham Steele	
				Minister of Acadian Affairs	
				Responsible for the implementation of the French	
				Language Services Act. Advises and supports	
				government departments, agencies and crown	
				corporations enabling them to develop and adapt	
				policies, programs and services that respond to	
				the needs of the Acadian and French speaking	
				communities. Responsible for the negotiation and	
				management of cooperation agreements with other	
				jurisdictions relating to French language services.	
492	415	583	481	Salaries and Employee Benefits	678
292	542	322	400	Operating Costs	298
1,204	1,157	1,204	1,294	Grants and Contributions	1,204
1,988	2,114	2,109	2,175	Gross Expenses	2,180
	(64)		(28)	Less: Chargeable to Other Departments	(86)
				Total - Program Expenses -	
1,988	2,050	2,109	2,147	Acadian Affairs	2,094

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Council	
				African Nova Scotian Affairs	
				Hon. Percy A. Paris	
				Minister of African Nova Scotian Affairs	
				Assists, supports and enhances the provincial	
				government's delivery of services to African	
				Nova Scotians and is a partner in developing	
				innovative solutions, which lead to self reliance	
				and sustainable development for African Nova	
				Scotians and their communities.	
511	528	682	578	Salaries and Employee Benefits	691
271	337	302	313	Operating Costs	290
86	98	75	156	Grants and Contributions	54
868	963	1,059	1,047	Gross Expenses	1,035
	(70)		(43)	Less: Chargeable to Other Departments	
	·			Total - Program Expenses -	
868	893	1,059	1,004	African Nova Scotian Affairs	1,035

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Executive Council	
				Cape Breton Cabinet Office	
				Hon. Darrell Dexter	
				President of the Executive Council	
				Provides support to the Executive Council in	
				carrying out governmental, departmental and	
				legislative duties on Cape Breton Island.	
175	140	173	96	Salaries and Employee Benefits	189
46	14	52	7	Operating Costs	31
221	154	225	103	Gross Expenses	220
(60)	(60)	(60)	(42)	Less: Chargeable to Other Departments	(60
				Total - Program Expenses -	
161	94	165	61	Cape Breton Cabinet Office	160

2007-	-2008	2008-	2009		2009-2010
Estimate	Actual	Estimate A	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Council	
				Council of Atlantic Premiers	
				Hon. Darrell Dexter Premier	
				Provides for Nova Scotia's share of the funding for the operations of the Council.	
1,508	1,490	1,532	1,536	Grants and Contributions	1,532
				Total - Program Expenses -	
1,508	1,490	1,532	1,536	Council of Atlantic Premiers	1,532

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Council	
				·	
				Executive Council Office	
				Hon. Darrell Dexter	
				President of the Executive Council	
				Supports the Executive Council and its	
				committees.	
315	325	349	314	Salaries and Employee Benefits	1,543
277	163	255	160	Operating Costs	833
				Grants and Contributions	4
592	488	604	474	Gross Expenses	2,380
	(11)		(12)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
592	477	604	462	<b>Executive Council Office</b>	2,380

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Council	
				Intergovernmental Affairs	
				Hon. Darrell Dexter	
				Minister of Intergovernmental Affairs	
				Advises Executive Council on the development	
				of corporate strategies for Nova Scotia's relations	
				with federal, provincial, territorial and foreign	
				governments. Through the Protocol Office,	
				organizes, directs and supervises all official	
				government functions, and provides support	
				to the Order of Nova Scotia.	
1,732	1,544	1,864	1,676	Salaries and Employee Benefits	2,069
952	1,124	1,110	1,245	Operating Costs	993
215	222	215	209	Grants and Contributions	215
2,899	2,890	3,189	3,130	Gross Expenses	3,277
(100)	(292)	(170)	(276)	Less: Chargeable to Other Departments	(170
_		_	_	Total - Program Expenses -	
2,799	2,598	3,019	2,854	Intergovernmental Affairs	3,107

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Council	
				Office of Gaelic Affairs	
				Hon. Maureen MacDonald Minister of Gaelic Affairs	
				Responsible for the enhancement of linguistic, cultural and economic development of the Gaelic community in the province, to increase levels of research and planning to achieve strategic directions for Gaelic language and culture within government; ongoing awareness programs that help build greater appreciation, understanding, and prestige for Gaelic, maintaining and developing funding and services that directly support Gaelic community initiatives; further strengthening partnerships with government departments and agencies, and international partnerships in other Gaelic regions.	
246 74 130	200 106 146	309 94 159	232 174 156	Salaries and Employee Benefits Operating Costs Grants and Contributions	339 99 106
450	452	562	562	Gross Expenses	544
	(4)		(13)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
450	448	562	549	Office of Gaelic Affairs	544

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Executive Council</b>	
				Office of Immigration	
				Hon. Ramona Jennex	
				Minister of Immigration	
				The Office of Immigration is responsible for all	
				matters relating to immigration for the Province,	
				including the implementation of Nova Scotia's	
				Immigration Strategy; promotion of Nova Scotia	
				as an immigrant destination; administration of	
				the Nova Scotia Nominee program; provision of	
				assistance to immigrant serving organizations for	
				the delivery of integration programming and	
				language services; and stakeholder capacity building	
				to welcome newcomers to Nova Scotia.	
1,280	1,146	1,658	1,325	Salaries and Employee Benefits	1,506
651	544	1,042	526	Operating Costs	937
1,797	1,931	2,298	2,864	Grants and Contributions	2,248
3,728	3,621	4,998	4,715	Gross Expenses	4,691
	(47)		(521)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
3,728	3,574	4,998	4,194	Office of Immigration	4,691

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Council	
				Office of the Premier	
				Hon. Darrell Dexter	
				Premier	
				Provides administrative and support services	
				for the Premier's Office.	
774	752	791	805	Salaries and Employee Benefits	809
160	153	166	127	Operating Costs	143
934	905	957	932	Gross Expenses	952
(100)	(130)	(100)	(130)	Less: Chargeable to Other Departments	(116)
				Total - Program Expenses -	
834	775	857	802	Office of the Premier	836

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Executive Council</b>	
				Policy and Priorities	
				Hon. Darrell Dexter	
				Minister of Policy and Priorities	
				Policy and Priorities focuses on: advancing the priorities	
				of government; coordinating the government's policy	
				agenda across departments and agencies; identifying	
				and assessing emerging issues; and, providing	
				accountability for the formulation and implementation	
				of policy.	
				Salaries and Employee Benefits	1,705
				Operating Costs	305
				Grants and Contributions	5
				Gross Expenses	2,015
				Less: Chargeable to Other Departments	(237)
				Total - Program Expenses -	
				Policy and Priorities	1,778

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Executive Council</b>	
				<b>Public Service Commission</b>	
				Hon. Frank Corbett	
				Minister of Public Service Commission	
				The Public Service Commission provides leadership,	
				strategic direction and expertise in corporate human	
				resource management to support the development	
				of a strong public service. The Commission is	
				responsible for corporate human resource policies,	
				programs and services, and for providing day-to-day	
				support to line departments and government agencies.	
				The Commission ensures fair and consistent treatment	
				of staff and acts as Government's agent for collective	
				bargaining.	
7,146	6,926	17,051	17,355	Salaries and Employee Benefits	17,665
2,338	2,818	3,497	4,709	Operating Costs	4,442
	67		10	Grants and Contributions	10
9,484	9,811	20,548	22,074	Gross Expenses	22,117
(1,050)	(1,871)	(1,316)	(3,510)	Less: Chargeable to Other Departments	(2,265)
				Total - Program Expenses -	
8,434	7,940	19,232	18,564	<b>Public Service Commission</b>	19,852

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Executive Council	
				Treasury and Policy Board	
				Hon. Darrell Dexter	
				Chair, Treasury and Policy Board	
				Treasury and Policy Board (TPB) provides	
				policy and financial analysis to the Executive	
				Council and its committees, and provides central	
				registry services for all Executive Council	
				documents. TPB oversees government's	
				business and expense budget planning processes,	
				assists government with strategic and corporate	
				planning and sets government-wide administrative	
				policies and procedures.	
2,637	2,646	2,987	2,807	Salaries and Employee Benefits	
593	454	596	602	Operating Costs	
	9	9	44	Grants and Contributions	
3,230	3,109	3,592	3,453	Gross Expenses	
	(118)	(117)	(274)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
3,230	2,991	3,475	3,179	Treasury and Policy Board	

2007- Estimate	2008 Actual	2008- Estimate	2009 Actual	Program and Service (\$ thousands)	2009-2010 Estimate
				Program Expenses	
				Executive Council	
				Treasury Board	
				Hon. Frank Corbett	
				Chair, Treasury Board	
				Treasury Board provides financial analysis	
				to the Executive Council and its committees,	
				oversees government's business and expense budget planning processes, assists government	
				with strategic and corporate planning, and	
				sets government-wide administrative policies	
				and procedures.	
				Salaries and Employee Benefits	1,095
				Operating Costs	74
				Total - Program Expenses -	
				Treasury Board	1,169

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Executive Council</b>	
				Voluntary Planning Board	
				Hon. Frank Corbett Chair, Treasury Board	
				The Voluntary Planning Board has been mandated to measurably improve the social, economic,	
				environmental and cultural well-being of all Nova Scotians by providing the Premier and Cabinet	
				with valuable volunteer and citizen-based advice	
				on relevant policy issues for today and for the future.	
402	378	467	348	Salaries and Employee Benefits	436
115	111	150	329	Operating Costs	90
517	489	617	677	Gross Expenses	526
	(75)	(80)	(169)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
517	414	537	508	Voluntary Planning Board	526
	<del></del>	<del></del>	_	Total - Program Expenses -	
29,950	28,666	42,543	40,360	<b>Executive Council</b>	43,489

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				FOIPOP Review Office	
				Hon. Ross Landry	
				Minister of Justice	
				The Freedom of Information and Protection of Privacy	
				(FOIPOP) Review Officer receives Requests for	
				Review of decisions made by public bodies in response	
				to access applications made under the Freedom of	
				Information and Protection of Privacy Act and Part XX	
				of the Municipal Government Act and will investigate	
				privacy complaints with the consent of the public body.	
				The Review Officer issues Review Reports that, where	
				appropriate, make Findings and Recommendations, which	
				Reports are made public.	
260	258	277	306	Salaries and Employee Benefits	293
123	98	150	104	Operating Costs	107
383	356	427	410	Gross Expenses	400
	(14)		(6)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
383	342	427	404	FOIPOP Review Office	400

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses  Government Contributions  to Boxeft Plans	
				to Benefit Plans  Hon. Graham Steele Minister of Finance	
				Provides for the Province's share of additional pension contributions for Deputy Ministers, Judges, MLA's, and other pension plans. Also provides for the employer's share of the health plan premiums for pensioners.	
9,375	4,719	9,375	12,442	Salaries and Employee Benefits	9,803
9,375	4,719	9,375	12,442	Gross Expenses	9,803
(1,132)	(1,012)	(1,132)	(1,061)	Less: Chargeable to Other Departments	(1,188)
8,243	3,707	8,243	11,381	Total - Program Expenses - Government Contributions to Benefit Plans	8,615
0,243	3,101	0,243	11,301	to Delicit I fails	0,013

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Human Rights Commission</b>	
				Hon. Ross Landry Minister of Justice	
				The Human Rights Commission administers the Human Rights Act by investigating and resolving complaints of discrimination and promoting awareness and respect for human rights through public education, training and outreach.	
1,627 497	1,393 762	1,722 496	1,621 716	Salaries and Employee Benefits Operating Costs	1,773 384
<b>2,124</b> (13)	<b>2,155</b> (57)	<b>2,218</b> (13)	<b>2,337</b> (30)	Gross Expenses Less: Chargeable to Other Departments	<b>2,157</b> (13)
2,111	2,098	2,205	2,307	Total - Program Expenses - Human Rights Commission	2,144

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<u>Legislative Services</u>	
				These accounts relate to the operation of the	
				House of Assembly and the delivery of the	
				business of governance. There needs to be an	
				arms-length relationship to government per se	
				for these activities accountable to the Speaker	
				or the Legislature.	
				Elections Nova Scotia	
				Hon. Charlie Parker	
				Speaker	
				Provides preparation for, and administration	
				of general elections, by-elections and liquor	
				plebiscites, and ensures filing of Political	
				Contribution Disclosure Records and income	
				tax receipts for use by recognized political	
				parties and candidates.	
1,185	644	1,364	1,010	Salaries and Employee Benefits	1,656
2,364	2,106	2,569	2,334	Operating Costs	10,414
3,549	2,750	3,933	3,344	Gross Expenses	12,070
	(29)		(24)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
3,549	2,721	3,933	3,320	Elections Nova Scotia	12,070

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				<u>Legislative Services</u>	
				Government House	
				Hon. Charlie Parker Speaker	
				Provides administrative and funding for domestic services to the Lieutenant Governor	
				of Nova Scotia to enable the Lieutenant	
				Governor to fulfill the functions associated with the position.	
317	199	615	240	Salaries and Employee Benefits	592
283	310	398	447	Operating Costs	334
600	509	1,013	687	Gross Expenses	926
	(5)		(17)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
600	504	1,013	670	<b>Government House</b>	926

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<u>Legislative Services</u>	
				Legislative Expenses	
				Hon. Charlie Parker Speaker	
				In accordance with the House of Assembly Act, provides for the payment of salary, travel and constituency expenses on behalf of Members of the Legislature. Also provides funding for the Caucus offices, various committees as authorized by the Legislature, and for other Legislature requirements.	
8,551	10,440	11,055	11,330	Salaries and Employee Benefits	12,838
8,458	7,241	7,875	11,220	Operating Costs	8,634
39	708	39	2,676	Grants and Contributions	40
17,048	18,389	18,969	25,226	Gross Expenses	21,512
(9)	(1,643)	(9)	(899)	Less: Chargeable to Other Departments	(7)
				Total - Program Expenses -	
17,039	16,746	18,960	24,327	Legislative Expenses	21,505

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<u>Legislative Services</u>	
				Ministers' Salaries and Expenses	
				Hon. Charlie Parker Speaker	
				Provides for the remuneration and expenses of the members of the Executive Council in accordance with Chapter 155 of the Revised Statutes of Nova Scotia, 1989.	
961 312	946 293	1,052 312	920 287	Salaries and Employee Benefits Operating Costs	904 327
1,273	1,239	1,364	1,207	Total - Program Expenses - Ministers' Salaries and Expenses	1,231

2007-2	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses  Legislative Services	
				Office of the Legislative Counsel	
				Hon. Charlie Parker Speaker	
				Responsible for the preparation of all legislation and provides counsel and support services to committees of the House, as well as the	
				preparation of annual, consolidated and revised statutes.	
776	690	826	706	Salaries and Employee Benefits	848
125	122	89	58	Operating Costs	90
901	812	915	764	Gross Expenses	938
	(37)		(27)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
901	775	915	737	Office of the Legislative Counsel	938

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<u>Legislative Services</u>	
				Office of the Speaker	
				Hon. Charlie Parker Speaker	
				Provides support services to the members	
				of the Legislature including the Legislative	
				Library, Hansard Reporting, Legislative	
				Television, and the House of Assembly.	
				Also provides administrative services	
				for a number of agencies.	
2,066	1,805	2,282	2,090	Salaries and Employee Benefits	2,312
728	457	602	560	Operating Costs	749
2,794	2,262	2,884	2,650	Gross Expenses	3,061
(8)	(120)	(8)	(170)	Less: Chargeable to Other Departments	(8)
				Total - Program Expenses -	
2,786	2,142	2,876	2,480	Office of the Speaker	3,053
<del></del>		<del>-</del>	_	Total - Program Expenses -	
26,148	24,127	29,061	32,741	Legislative Services	39,723

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Nova Scotia Advisory Council	
				on the Status of Women	
				Hon. Denise Peterson - Rafuse	
				Minister responsible for the Administration of	
				the Advisory Council of the Status of Women Act	
				Provides research, policy advice, information	
				services, and community liaison and outreach	
				in pursuit of equality, fairness and dignity for	
				all women in Nova Scotia.	
579	574	610	564	Salaries and Employee Benefits	629
335	376	390	390	Operating Costs	332
12	25	13	47	Grants and Contributions	17
926	975	1,013	1,001	Gross Expenses	978
(10)	(31)	(10)	(37)	Less: Chargeable to Other Departments	(9)
				Total - Program Expenses -	
				Nova Scotia Advisory Council	
916	944	1,003	964	on the Status of Women	969

2007-	-2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Nova Scotia Business Inc.	
				Hon. Percy A. Paris Minister of Economic and Rural Development	
				Nova Scotia Business Inc., with the flexibility	
				and resources of a private sector board of directors and the scope of a crown corporation,	
				works to fulfill the business development goals	
				of Nova Scotia's economic growth strategy.	
				Through its investment attraction, trade	
				development, lending and finance functions,	
				and field office operations, the agency facilitates	
				increased investment, company expansion and	
				export development in all regions of the province.	
				It also markets the province as a business and	
				investment destination.	
26,615	25,972	27,890	23,313	Grants and Contributions	24,505
				Total - Program Expenses -	
26,615	25,972	27,890	23,313	Nova Scotia Business Inc.	24,505

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Nova Scotia Police	
				<b>Complaints Commissioner</b>	
				Hon. Graham Steele	
				Minister of Finance	
				The Nova Scotia Police Complaints	
				Commissioner is empowered to conduct	
				public inquiries on policing matters.	
154	163	181	144	Salaries and Employee Benefits	199
202	166	178	296	Operating Costs	233
356	329	359	440	Gross Expenses	432
	(6)		(27)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				Nova Scotia Police	
356	323	359	413	<b>Complaints Commissioner</b>	432

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Nova Scotia Securities Commission	
				Hon. Graham Steele	
				Minister of Finance	
				Administers the Securities Act and Regulations with	
				a mandate to provide investors with protection from	
				practices and activities that tend to undermine investor	
				confidence in the fairness and efficiency of the capital	
				markets and, to the extent consistent with an adequate	
				level of investor protection, to foster the process of capital formation.	
1,352	1,147	1,537	1,371	Salaries and Employee Benefits	1,741
816	832	1,001	737	Operating Costs	722
2,168	1,979	2,538	2,108	Gross Expenses	2,463
	(43)		(31)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
2,168	1,936	2,538	2,077	Nova Scotia Securities Commission	2,463

2007-	-2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Nova Scotia Utility and Review Board	
				Hon. Graham Steele	
				Minister of Finance	
				The Board has a broad mandate to hear various	
				types of applications, appeals, and other matters	
				relating to public utilities, natural gas distribution,	
				motor carrier regulation, railways, property	
				assessment, municipal planning and development,	
				municipal and school board electoral boundaries,	
				sales tax, compensation for victims of crime,	
				expropriation compensation, liquor licensing,	
				gaming establishments, film classification,	
				Halifax-Dartmouth Bridge regulation, fire safety,	
				automobile insurance, and payday loans.	
3,740	3,740	3,843	3,843	Grants and Contributions	3,852
				Total - Program Expenses -	
3,740	3,740	3,843	3,843	Nova Scotia Utility and Review Board	3,852

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Office of the Auditor General	
				Hon. Charlie Parker	
				Speaker	
				The Office of the Auditor General is responsible	
				for the examination of the accounts of the Province,	
				its various agencies, and persons or institutions	
				receiving financial assistance from the Province.	
2,741	2,519	2,688	2,671	Salaries and Employee Benefits	2,625
591	872	757	772	Operating Costs	709
3,332	3,391	3,445	3,443	Gross Expenses	3,334
	(141)		(146)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
3,332	3,250	3,445	3,297	Office of the Auditor General	3,334

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Office of the Ombudsman	
				Hon. Charlie Parker	
				Speaker	
				The Office of the Ombudsman is required, by	
				statute, to investigate complaints against provincial	
				and municipal government departments, and	
				agencies or their officers. The Children's	
				Ombudsman oversees government systems that	
				serve children to promote fairness, accessibility,	
				and responsiveness to the needs of children and	
				youth, particularly in relation to designated services	
				and programs provided or funded under a variety	
				of Provincial Acts and Regulations in compliance	
				with the principles of the UN Convention on the	
				Rights of the Child.	
1,190	1,230	1,361	1,353	Salaries and Employee Benefits	1,428
255	273	256	233	Operating Costs	280
1,445	1,503	1,617	1,586	Gross Expenses	1,708
	(108)	(50)	(94)	Less: Chargeable to Other Departments	(50)
				Total - Program Expenses -	
1,445	1,395	1,567	1,492	Office of the Ombudsman	1,658

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Public Prosecution Service	
				Hon. Ross Landry	
				Minister of Justice	
				The Public Prosecution Service is responsible	
				for all prosecutions and appeals within the	
				jurisdiction of the Attorney General. Crown	
				attorneys responsible to the Director of Public	
				Prosecutions conduct prosecutions under the	
				Criminal Code and Provincial Statutes and	
				provide pre-charge advice to the police.	
13,823	13,267	14,308	15,782	Salaries and Employee Benefits	15,010
4,016	4,697	3,973	5,231	Operating Costs	3,775
17,839	17,964	18,281	21,013	Gross Expenses	18,785
	(223)	(60)	(2,694)	Less: Chargeable to Other Departments	(60)
				Total - Program Expenses -	
17,839	17,741	18,221	18,319	<b>Public Prosecution Service</b>	18,725

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual Program and Service (\$ thousands)	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Senior Citizens' Secretariat	
				Hon. Denise Peterson - Rafuse	
				Chair, Senior Citizens' Secretariat	
				The Nova Scotia Senior Citizens' Secretariat is	
				a Committee of Cabinet Ministers consisting of the	
				Ministers of Community Services, Education, Health,	
				Health Promotion and Protection, and Service Nova	
				Scotia and Municipal Relations.	
569	444			Salaries and Employee Benefits	
547	727			Operating Costs	
170	468			Grants and Contributions	
1,286	1,639			Gross Expenses	
	(63)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,286	1,576	(A)	(A)	Senior Citizens' Secretariat	(A)
138,295	132,770	156,350	157,602	Total - Program Expenses	182,702

<sup>(</sup>A) - Now included in the Department of Seniors

Honourable Denise Peterson - Rafuse Minister 4th Floor 1740 Granville Street Halifax, Nova Scotia 424-0065 Ms. Rosalind Penfound
Deputy Minister
4th Floor
1740 Granville Street
Halifax, Nova Scotia
424-0065

The Department of Seniors is committed to ensuring the inclusion, well-being, and independence of seniors in Nova Scotia by facilitating the development of policies on aging and programs for seniors across government and through the provision and coordination of strategic planning, support, services, programs and information.

The Seniors' Secretariat Committee of Cabinet Ministers remains an important part of the Department of Seniors; it continues to ensure cross-departmental coordination of policies, programs, and services affecting seniors. The Cabinet Committee is chaired by the Minister of Seniors.

## **Department Summary (\$ thousands)**

2007-	-2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual		Estimate
		2,127	1,693	Program Expenses	1,957

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				Reso-		
2007-2008		2008-2	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
		869	685		Administration	668
		1,258	1,008		Seniors' Initiatives	1,289
		2,127	1,693	32	Total - Program Expenses	1,957
		10	6_		Funded Staff	9

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
		684	415	Salaries and Employee Benefits	652
		695	435	Operating Costs	360
		748	852	Grants and Contributions	945
		2,127	1,702	Gross Expenses	1,957
			(9)	Less: Chargeable to Other Departments	
		2,127	1,693	Total - Program Expenses	1,957

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Actual Program and Service (\$ thousands)	
				Program Expenses	
				Administration	
				Provides overall management and	
				coordination of services to seniors, for	
				the department.	
		535	415	Salaries and Employee Benefits	502
		334	260	Operating Costs	166
			19	Grants and Contributions	
		869	694	Gross Expenses	668
			(9)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
(A)	(A)	869	685	Administration	668

<sup>(</sup>A) - Formerly included in Public Service: Senior Citizens' Secretariat.

2007-	-2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate Actual Program and Service (\$ thousands)		Estimate	
				Program Expenses	
				Seniors' Initiatives	
				Provides funding for Seniors' initiatives for	
				the Age-Friendly Community Program, Positive	
				Aging Community Program, Safety for Seniors'	
				Initiative, a Strategy for Positive Aging Progress	
				Report and program development of Time	
				Banking.	
		149		Salaries and Employee Benefits	150
		361	175	Operating Costs	194
		748	833	Grants and Contributions	945
				Total - Program Expenses -	
(A)	(A)	1,258	1,008	Seniors' Initiatives	1,289
		2,127	1,693	Total - Program Expenses	1,957

<sup>(</sup>A) - Formerly included in Public Service: Senior Citizens' Secretariat.

Honourable Ramona Jennex Minister 14th Floor Maritime Centre Halifax, Nova Scotia 424-5550 Mr. Kevin Malloy, CA
Deputy Minister
14th Floor
Maritime Centre
Halifax, Nova Scotia
424-4100

Service Nova Scotia and Municipal Relations (SNSMR) is the lead government department for improving access to government information and services for businesses, individuals, and municipalities.

## **Department Summary (\$ thousands)**

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual		Estimate
227,219	237,046	254,539	244,388	Program Expenses	300,194

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				Reso-		
2007-2	2008	2008-	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
590	699	701	662		Senior Management	494
30,870	29,884	30,038	32,058		Service Delivery	32,832
7,734	8,227	9,141	10,161		Strategy, Integration and Registries	9,980
19,237	21,158	17,322	18,678		Information Management Services	15,536
14,770	13,377				Assessment Services	
14,942	12,810	25,987	37,290		Program Management and Corporate Services	32,177
139,076	150,891	171,350	145,539		Municipal Relations	209,175
227,219	237,046	254,539	244,388	33	Total - Program Expenses	300,194
798	770	823	767		Funded Staff	872

2007-2	2008	2008-2	2009		2009-2010
Estimate Actual		Estimate	Actual	Program Expenses (\$ thousands)	Estimate
				<b>Program Expenses by Object</b>	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
53,834	54,080	47,959	48,202	Salaries and Employee Benefits	51,041
40,769	41,058	33,417	35,962	Operating Costs	33,254
135,998	148,053	177,171	165,579	Grants and Contributions	219,537
230,601	243,191	258,547	249,743	Gross Expenses	303,832
(3,114)	(5,869)	(3,844)	(5,323)	Less: Chargeable to Other Departments	(3,638)
(268)	(276)	(164)	(32)	Less: Chargeable to Tangible Capital Assets	
227,219	237,046	254,539	244,388	Total - Program Expenses	300,194

2007-	2008	2008-2009			2009-2010
Estimate	Estimate Actual		Actual	Program and Service (\$ thousands)	<b>Estimate</b>
				Program Expenses	
				Senior Management	
				Provides senior management and coordination of the	
				activities and responsibilities of the department,	
				including communications.	
457	567	561	555	Salaries and Employee Benefits	383
133	144	140	129	Operating Costs	111
590	711	701	684	Gross Expenses	494
	(12)		(22)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
590	699	701	662	Senior Management	494

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Service Delivery	
				Responsible for delivering programs and services to	
				Nova Scotians through multiple service channels with	
				a high level of customer satisfaction. Responsible for	
				the department Call Centre, Access Nova Scotia	
				Offices, Registry of Motor Vehicle Offices, and	
				management of the e-service channel. Major	
				programs delivered include Your Energy Rebate	
				Program, Registry of Motor Vehicles, Land	
				Registration, Residential Tenancies, Debtor	
				Assistance and the Registry of Joint Stock Companies.	
21,706	22,857	22,970	24,547	Salaries and Employee Benefits	25,191
9,402	8,077	7,399	8,175	Operating Costs	7,892
70	41	50	37	Grants and Contributions	50
31,178	30,975	30,419	32,759	Gross Expenses	33,133
(301)	(1,090)	(301)	(701)	Less: Chargeable to Other Departments	(301
(7)	(1)	(80)		Less: Chargeable to Tangible Capital Assets	
				Total - Program Expenses -	
30,870	29,884	30,038	32,058	Service Delivery	32,832

2007-2008		2008-2009			2009-2010
Estimate	Actual Estimate		Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Strategy, Integration and Registries	
				Access Branch responsible for providing strategic	
				leadership, registry integration (business, vital statistics,	
				land, and motor vehicle), modernization of legislation	
				and programs, and ensures delivery on the Department's Integrated Service Delivery commitment. Responsibilities	
				include risk and quality assessment, branding and	
				promotion, performance indicators, and partnerships, as	
				well as, identification and recommendation of legislative	
				and regulatory reform initiatives with a view of reducing	
				the red tape burden on citizens and businesses while	
				ensuring the protection of citizens' interests and safety.	
				This responsibility requires a view from the citizen and a	
				business perspective, making it easier for citizens and	
				businesses to interact with government.	
5,862	5,678	6,674	6,538	Salaries and Employee Benefits	6,898
1,902	2,918	2,534	3,782	Operating Costs	3,079
3		3		Grants and Contributions	3
7,767	8,596	9,211	10,320	Gross Expenses	9,980
(33)	(369)	(70)	(159)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
7,734	8,227	9,141	10,161	Strategy, Integration and Registries	9,980

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Information Management Services	
				Responsible for the development and implementation of information management and technology strategies and processes intended to maximize the use and value of the Department's electronic and physical information assets. This includes operational responsibility for the Department's electronic infrastructure. Responsible for providing strategic leadership and support for the Provincial Government's corporate geographic information strategy, referred to as GeoNOVA.	
6,789	7,067	6,980	6,655	Salaries and Employee Benefits	6,881
14,006	16,403	11,604	13,804	Operating Costs	9,594
20,795	23,470	18,584	20,459	Gross Expenses	16,475
(1,297)	(2,037)	(1,220)	(1,749)	Less: Chargeable to Other Departments	(939)
(261)	(275)	(42)	(32)	Less: Chargeable to Tangible Capital Assets	
				Total - Program Expenses -	-
19,237	21,158	17,322	18,678	<b>Information Management Services</b>	15,536

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Assessment Services	
				Accountable for the administration of the Nova Scotia	
				Assessment Act. In accordance with the Act, the	
				division is responsible for the assessment of the	
				portfolio of residential and commercial property	
				accounts in the province. Assessment valuation	
				provides the basis for municipal property taxation,	
				and valuations are also used in calculation of the	
				provincial cost-sharing and inter-municipal	
				funding arrangements.	
9,456	8,805			Salaries and Employee Benefits	
5,314	4,874			Operating Costs	
				Grants and Contributions	
14,770	13,679			Gross Expenses	
	(302)			Less: Chargeable to Other Departments	
				Total - Program Expenses -	
14,770	13,377	(A)	(A)	<b>Assessment Services</b>	(A)

<sup>(</sup>A) - Moved to a Municipally owned Not-for-Profit Agency, Property Valuation Services Corporation (PVSC).

2007-2008		2008-2009			2009-2010
Estimate Actual		Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Program Management	
				and Corporate Services	
				Promotes the Department's corporate direction through	
				leadership in strategic and operational planning, policy	
				development, program administration, and coordination	
				of the legislative and regulatory reform agenda. The	
				division also provides corporate services such as financial	
				management, facilities management, human resource	
				renewal and strategic business services such as risk	
				management and quality assurance for the department.	
				Also responsible for enforcement in major programs,	
				public awareness functions in the areas of consumer and	
				business policy, administration of taxation in several key	
				revenue streams, implementation of government's	
				corporate collections policy, and business licensing in	
				several key economic sectors.	
7,203	6,700	8,045	7,431	Salaries and Employee Benefits	8,790
9,222	7,845	10,837	9,323	Operating Costs	11,785
		9,400	23,144	Grants and Contributions	14,000
16,425	14,545	28,282	39,898	Gross Expenses	34,575
(1,483)	(1,735)	(2,253)	(2,608)	Less: Chargeable to Other Departments	(2,398)
		(42)		Less: Chargeable to Tangible Capital Assets	
				Total - Program Expenses -	
				Program Management	
14,942	12,810	25,987	37,290	and Corporate Services	32,177

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Municipal Relations	
				Manages the Province's relationship with, and supports	
				municipalities in Nova Scotia by acting as a window	
				into government; provides advice and assistance in	
				areas of administration, financial management, and	
				land use planning; fosters partnerships with and among	
				municipalities; accountable for the financial and	
				legislative framework within which municipalities	
				operate including the <i>Municipal Government Act</i> and	
				the Assessment Act; and administers a variety of	
				operating and capital grant programs.	
2,361	2,406	2,729	2,476	Salaries and Employee Benefits	2,898
790	797	903	749	Operating Costs	793
135,925	148,012	167,718	142,398	Grants and Contributions	205,484
139,076	151,215	171,350	145,623	Gross Expenses	209,175
	(324)		(84)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
139,076	150,891	171,350	145,539	Municipal Relations	209,175
227,219	237,046	254,539	244,388	Total - Program Expenses	300,194

Honourable Percy A. Paris Minister 6th Floor World Trade and Convention Centre Halifax, Nova Scotia 424-4889 Ms. Kelliann Dean
Deputy Minister
6th Floor
World Trade and
Convention Centre
Halifax, Nova Scotia
424-4869

The Department of Tourism, Culture and Heritage's mission is to promote, develop and preserve Nova Scotia's significant tourism, culture and heritage resources for lasting social and economic benefits.

Department Summary (\$ thousands)	

2007-	2008	2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		Estimate
54,364	57,400	56,727	61,356	Program Expenses	63,022

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-

				K620-		
2007-2008		2008-2009		lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	Estimate
					Program Expenses	
474	505	515	485		Office of the Minister and Deputy Minister	463
2,671	2,397	3,065	2,636		Corporate Strategy and Operations	3,013
24,552	25,795	24,109	24,723		Tourism	25,229
14,387	15,781	14,913	18,376		Heritage	19,195
8,206	8,933	9,516	10,611		Culture	10,434
1,793	1,793	2,018	2,055		Art Gallery of Nova Scotia	2,076
					Nova Scotia Archives and	
2,281	2,196	2,591	2,470		Records Management	2,612
54,364	57,400	56,727	61,356	34	Total - Program Expenses	63,022
301	287	306	300		Funded Staff	317

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
15,326	14,889	16,573	17,892	Salaries and Employee Benefits	18,859
22,503	23,146	22,387	22,040	Operating Costs	21,082
16,752	20,494	18,080	24,732	Grants and Contributions	23,397
54,581	58,529	57,040	64,664	Gross Expenses	63,338
(217)	(1,129)	(313)	(3,308)	Less: Chargeable to Other Departments	(316)
54,364	57,400	56,727	61,356	Total - Program Expenses	63,022

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Office of the Minister and Deputy Minister	
				Provides overall leadership, management and	
				coordination of the department's programs and	
				services.	
323	365	364	379	Salaries and Employee Benefits	312
96	114	96	101	Operating Costs	96
55	34	55	37	Grants and Contributions	55
474	513	515	517	Gross Expenses	463
	(8)		(32)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
474	505	515	485	Office of the Minister and Deputy Minister	463

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Corporate Strategy and Operations	
				Responsible for corporate policy, planning, research,	
				program evaluation, risk management, information	
				management, and the coordination of departmental	
				administrative functions.	
1,014	855	1,098	916	Salaries and Employee Benefits	1,113
1,657	1,733	2,042	1,839	Operating Costs	1,973
2,671	2,588	3,140	2,755	Gross Expenses	3,086
	(191)	(75)	(119)	Less: Chargeable to Other Departments	(73)
				Total - Program Expenses -	
2,671	2,397	3,065	2,636	<b>Corporate Strategy and Operations</b>	3,013

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Tourism	
				Stimulates economic growth and export development in Nova Scotia's tourism sector through product development programs, research, investment, marketing, and sales in partnership with the sector. Manages crown assets including the Signature Resorts and the provincial visitor information centre network. Encourages stewardship of Nova Scotia's natural and cultural heritage to maintain the sector's global competitiveness.	
5,065	4,790	5,353	6,016	Salaries and Employee Benefits	6,361
17,008	17,325	16,315	15,762	Operating Costs	14,927
2,479	3,987	2,441	4,608	Grants and Contributions	3,941
24,552	26,102	24,109	26,386	Gross Expenses	25,229
	(307)		(1,663)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
24,552	25,795	24,109	24,723	Tourism	25,229

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual Program and Service (\$ thousands)		<u>Estimate</u>
				Program Expenses	
				Heritage	
				Provides for the collection, preservation, research and	
				interpretation of the province's architectural, cultural,	
				and natural history through the operation of provincial	
				museums and assistance to community museums and	
				provincially registered heritage home owners, under	
				the authority of the Special Places Protection Act, the	
				Nova Scotia Museum Act, the Cemeteries Protection	
				Act, the Sherbrooke Restoration Commission Act,	
				and the Heritage Property Act.	
5,987	5,974	6,471	7,474	Salaries and Employee Benefits	7,716
2,962	2,993	2,777	3,252	Operating Costs	2,867
5,440	7,050	5,685	8,806	Grants and Contributions	8,624
14,389	16,017	14,933	19,532	Gross Expenses	19,207
(2)	(236)	(20)	(1,156)	Less: Chargeable to Other Departments	(12)
				Total - Program Expenses -	
14,387	15,781	14,913	18,376	Heritage	19,195

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Culture	
				Actively promotes and supports Nova Scotia's	
				culture sector through program delivery, support	
				for investment strategies and research in partnership	
				with the sector. Contributes to the stewardship and	
				economic growth of Nova Scotia's culture sector.	
1,045	1,107	1,264	1,175	Salaries and Employee Benefits	1,296
236	348	516	427	Operating Costs	547
6,925	7,570	7,736	9,082	Grants and Contributions	8,591
8,206	9,025	9,516	10,684	Gross Expenses	10,434
	(92)		(73)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	-
8,206	8,933	9,516	10,611	Culture	10,434

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Art Gallery of Nova Scotia	
				Serves the public by bringing the visual arts	
				and people together in an environment, which	
				encourages exploration, dialogue and enjoyment.	
				Provides leadership in the development and	
				preservation of quality collections, exhibitions,	
				education and public programs. Serves audiences	
				throughout the province through in-gallery	
				programming, traveling exhibitions, and	
				outreach projects and services.	
1,793	1,793	2,018	2,055	Grants and Contributions	2,076
				Total - Program Expenses -	
1,793	1,793	2,018	2,055	Art Gallery of Nova Scotia	2,076

2007-	2007-2008		009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Nova Scotia Archives and	
				Records Management	
				The integrated archives and records management	
				program acquires, appraises, arranges, describes,	
				preserves and makes accessible to the public, onsite	
				and online, the archival records of the Government of	
				Nova Scotia and private sector records of provincial	
				significance. Provides strategic support and financial	
				assistance to the archival community. Develops	
				policies, provides leadership, delivers advisory and	
				records centre services, and established standards,	
				guidelines and procedures for the management of	
				recorded information.	
1,892	1,798	2,023	1,932	Salaries and Employee Benefits	2,061
544	633	641	659	Operating Costs	672
60	60	145	144	Grants and Contributions	110
2,496	2,491	2,809	2,735	Gross Expenses	2,843
(215)	(295)	(218)	(265)	Less: Chargeable to Other Departments	(231)
				Total - Program Expenses -	
				Nova Scotia Archives and	
2,281	2,196	2,591	2,470	Records Management	2,612
54,364	57,400	56,727	61,356	Total - Program Expenses	63,022

Honourable Bill Estabrooks Minister 2nd Floor Johnston Building Halifax, Nova Scotia 424-7705 Mr. David Darrow Deputy Minister 2nd Floor Johnston Building Halifax, Nova Scotia 424-4036

Transportation and Infrastructure Renewal constructs, maintains and manages provincial highways, buildings and related infrastructure. The department provides accommodation, property and other government services in support of departments. Services provided by the department support sustainable economic growth and provincial well-being.

## **Department Summary (\$ thousands)**

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual		Estimate
329,037	366,289	350,875	381,343	Program Expenses	374,333

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

Reso-
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				11030		
2007-	2008	2008-	2009	lution		2009-2010
Estimate	Actual	Estimate	Actual	#	Program and Service	<u>Estimate</u>
					Program Expenses	
784	877	905	924		Senior Management	941
6,739	6,461	4,501	4,067		Corporate Services Unit	3,412
930	869	1,040	970		Policy and Planning	1,068
1,042	1,074	1,180	958		Nova Scotia Gateway Initiative	1,191
					Highway Programs	
1,465	1,432	1,465	1,366		Highway Programs - Administration	1,525
17,354	17,273	18,463	18,330		Field Operations	19,761
76,431	84,366	75,608	87,613		Highways and Bridges	75,557
46,889	70,078	48,581	67,560		Snow and Ice Control	52,381
13,196	14,949	13,566	15,715		Employee Benefits	15,531
7,127	8,086	7,360	8,451		Ferry Enterprises	8,250
720	667	1,400	1,377		Fleet Management	1,400
2,905	2,819	2,996	2,854		Vehicle Compliance	3,080
					Highway Engineering	
5,654	5,352	6,248	6,204		and Construction Services	6,400
95,960	97,653	108,515	108,665		Maintenance Improvements	129,360

# PROGRAM EXPENSES SUMMARY AND RESOLUTIONS (\$ thousands)

2007		2000		Reso-		0000 0040
2007-	2008 Actual	2008-: Estimate	2009 Actual	lution #	Program and Service	2009-2010 Estimate
					Program Expenses	
					Public Works	
609	483	1,315	530		Public Works - Administration	1,070
					Security, Risk Management	
1,469	1,342	1,396	1,366		and Insurance Services	690
4,525	4,360	4,576	4,706		Real Property Services	4,709
2,295	2,357	2,303	2,051		Industrial Parks and Utilities	2,204
					Corporate Information	
6,118	5,958	6,722	5,343		Technology Operations	
6,298	10,610	10,167	10,449		Public Safety and Field Communications	10,540
					Engineering, Design	
1,432	1,788	2,007	1,962		and Construction Services	2,093
1,972	1,357	1,994	1,907		Environmental Remediation	1,738
9,897	9,687	10,778	11,012		Building Services	12,493
17,226	16,391	17,789	16,963		Public Works and Special Projects	18,939
329,037	366,289	350,875	381,343	35	Total - Program Expenses	374,333
020,007	333,230					
1,993	2,042	1,964	1,972		Funded Staff	1,994

2007-	2007-2008		2009		2009-2010
Estimate	Actual	Estimate Actual		Program Expenses (\$ thousands)	Estimate
				Program Expenses by Object	
				This table represents a summary of departmental gross program expenses by the primary categories of salaries and employee benefits, operating costs, and grants and contributions. Chargeables to other departments are deducted from gross expenses to arrive at program expenses, which is the basis for the departmental spending authority.	
114,076	115,154	117,567	118,307	Salaries and Employee Benefits	124,311
251,747	285,329	265,489	298,536	Operating Costs	273,485
188	5,923	200	1,591	Grants and Contributions	1,260
366,011	406,406	383,256	418,434	Gross Expenses	399,056
(33,875)	(36,979)	(28,840)	(33,320)	Less: Chargeable to Other Departments	(19,482)
(3,099)	(3,138)	(3,541)	(3,771)	Less: Chargeable to Tangible Capital Assets	(5,241)
329,037	366,289	350,875	381,343	Total - Program Expenses	374,333

2007-2008		2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Senior Management	
				Provides overall management and coordination	
				of the activities and responsibilities of	
				the department.	
468	526	589	553	Salaries and Employee Benefits	550
316	365	316	414	Operating Costs	391
784	891	905	967	Gross Expenses	941
	(14)		(43)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
784	877	905	924	Senior Management	941

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Corporate Services Unit	
				Provides financial, administrative, and IT	
				Business Solutions to the department.	
5,833	5,878	3,792	3,491	Salaries and Employee Benefits	2,899
906	928	709	1,011	Operating Costs	571
6,739	6,806	4,501	4,502	Gross Expenses	3,470
	(345)		(435)	Less: Chargeable to Other Departments	(58)
				Total - Program Expenses -	
6,739	6,461	4,501	4,067	Corporate Services Unit	3,412

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate Actual		Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Policy and Planning	
				Develops strategies, plans, and policies to guide	
				the design and delivery of the department's programs	
				and services; formulates measures to support a strong	
				transportation system in Nova Scotia; and, coordinates	
				departmental input into government-wide policy	
				and planning initiatives.	
747	778	857	835	Salaries and Employee Benefits	874
183	124	183	141	Operating Costs	194
			3	Grants and Contributions	
930	902	1,040	979	Gross Expenses	1,068
	(33)		(9)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
930	869	1,040	970	Policy and Planning	1,068

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Nova Scotia Gateway Initiative	
				Responsible for the development of Nova Scotia's	
				gateway potential. The Division will achieve this	
				through the development and implementation of an	
				aggressive gateway communications and marketing	
				strategy, engaging key stakeholders, conducting in-depth	
				research into specific gateway opportunities (containers,	
				air cargo, cruise ship home porting, short sea shipping,	
				etc.); gateway infrastructure planning; and, developing	
				the capacity to track key gateway traffic activity in	
				Nova Scotia.	
250	125	258	180	Salaries and Employee Benefits	267
792	638	922	780	Operating Costs	924
	356		5	Grants and Contributions	
1,042	1,119	1,180	965	Gross Expenses	1,191
	(45)		(7)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
1,042	1,074	1,180	958	Nova Scotia Gateway Initiative	1,191

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Highway Programs	
				Provides maintenance, snow and ice control, and	
				ferry services for the provincial highway network,	
				as well as construction, contract administration for	
				capital rehabilitation, and improvements to the	
				highway system.	
				Highway Programs - Administration	
				Responsible for the development and guidance	
				of all of the department's Highway Programs,	
				including capital construction, maintenance and	
				operations, vehicle compliance and safety, and	
				all technical design and planning functions.	
751	730	891	852	Salaries and Employee Benefits	1,001
714	709	574	502	Operating Costs	522
	21		45	Grants and Contributions	45
1,465	1,460	1,465	1,399	Gross Expenses	1,568
	(28)		(33)	Less: Chargeable to Other Departments	(43
				Total - Program Expenses -	
1,465	1,432	1,465	1,366	<b>Highway Programs - Administration</b>	1,525

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Field Operations	
				Provides administrative services, field direction	
				and project management to maintenance and	
				construction programs throughout the province.	
15,661	15,597	16,656	16,064	Salaries and Employee Benefits	17,679
4,493	5,018	5,048	5,753	Operating Costs	5,710
20,154	20,615	21,704	21,817	Gross Expenses	23,389
(1)	(529)		(148)	Less: Chargeable to Other Departments	
(2,799)	(2,813)	(3,241)	(3,339)	Less: Chargeable to Tangible Capital Assets	(3,628)
				Total - Program Expenses -	
17,354	17,273	18,463	18,330	Field Operations	19,761

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Highways and Bridges	
				Provides for the ongoing maintenance of the surface,	
				roadside, drainage and bridges of the provincial	
				highway system together with the maintenance of	
				the related machinery and buildings. Also provides	
				for traffic control devices and the operation of the	
				Truro Sign Shop.	
29,069	33,969	31,034	35,650	Salaries and Employee Benefits	32,659
48,264	51,902	45,582	54,757	Operating Costs	43,918
	3			Grants and Contributions	
77,333	85,874	76,616	90,407	Gross Expenses	76,577
(902)	(1,508)	(1,008)	(2,794)	Less: Chargeable to Other Departments	(1,020)
				Total - Program Expenses -	
76,431	84,366	75,608	87,613	Highways and Bridges	75,557

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Snow and Ice Control	
				Provides for the removal of snow and ice buildup	
				on paved highways and gravel roads, as well as	
				salting and sanding the driving surface.	
14,095	15,211	14,781	16,097	Salaries and Employee Benefits	16,404
32,794	54,868	33,800	51,473	Operating Costs	35,977
46,889	70,079	48,581	67,570	Gross Expenses	52,381
	(1)		(10)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
46,889	70,078	48,581	67,560	<b>Snow and Ice Control</b>	52,381

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				<b>Employee Benefits</b>	
				Provides for the employer's contribution to group	
				and government benefit plans. Provides for	
				payments to the Workers' Compensation Board	
				on behalf of all department employees and fringe	
				benefits for CUPE employees in accordance with	
				union agreements and departmental policies.	
10,753	12,716	11,063	13,327	Salaries and Employee Benefits	12,706
2,443	2,322	2,503	2,598	Operating Costs	2,825
13,196	15,038	13,566	15,925	Gross Expenses	15,531
	(89)		(210)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
13,196	14,949	13,566	15,715	<b>Employee Benefits</b>	15,531

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Actual Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Ferry Enterprises	
				Provides conveyance of people, cars and trucks by	
				ferry service in eight locations, as well as the	
				operation, maintenance and repair of all boats	
				according to federal regulations.	
4,889	5,329	5,078	5,565	Salaries and Employee Benefits	5,890
2,050	2,687	2,082	2,816	Operating Costs	2,160
188	172	200	173	Grants and Contributions	200
7,127	8,188	7,360	8,554	Gross Expenses	8,250
	(102)		(103)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
7,127	8,086	7,360	8,451	Ferry Enterprises	8,250

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Fleet Management	
				Provides appropriate and cost effective acquisition	
				of vehicle assets; asset cost and inventory control;	
				asset management and maintenance; operator and	
				mechanic training; and, fleet management, including	
				policies and procedures for a fleet of approximately	
				1,300 units.	
1,306	1,275	1,332	1,319	Salaries and Employee Benefits	1,330
41	70	68	70	Operating Costs	70
1,347	1,345	1,400	1,389	Gross Expenses	1,400
(627)	(678)		(12)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
720	667	1,400	1,377	Fleet Management	1,400

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Vehicle Compliance	
				Provides for the ongoing monitoring and enforcement of regulations pertaining to the operation of commercial motor vehicles on provincial highways. Operates from five fixed scale locations and thirteen mobile enforcement units throughout the province.	
2,423	2,244	2,489	2,206	Salaries and Employee Benefits	2,582
542	718	567	712	Operating Costs	558
2,965	2,962	3,056	2,918	Gross Expenses	3,140
(60)	(143)	(60)	(64)	Less: Chargeable to Other Departments	(60)
				Total - Program Expenses -	
2,905	2,819	2,996	2,854	Vehicle Compliance	3,080

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Highway Engineering and Construction Services	
				Provides specialized delivery of highway planning, geometric and structural design, traffic engineering, capital program management, and asset management business functions. Provides technical support and tendering for highway and bridge infrastructure. Provides legislative and regulatory governance responsibility for driver licensing, vehicle standards and vehicle weights and dimensions policy.	
4,160 1,850	4,350 1,534 6	5,138 1,466 	4,665 1,978 14	Salaries and Employee Benefits Operating Costs Grants and Contributions	5,339 1,741 
<b>6,010</b> (56) (300)	<b>5,890</b> (213) (325)	<b>6,604</b> (56) (300)	<b>6,657</b> (21) (432)	Gross Expenses Less: Chargeable to Other Departments Less: Chargeable to Tangible Capital Assets	<b>7,080</b>  (680
5,654	5,352	6,248	6,204	Total - Program Expenses - Highway Engineering and Construction Services	6,400

2007-2008		2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Maintenance Improvements	
				Funds the cost of major maintenance improvements	
				to existing highways, bridges, ferries and docks,	
				including amortization. Funds the cost of machinery	
				and equipment that does not fall under the Tangible	
				Capital Asset guidelines.	
7,000	986	5,950	951	Salaries and Employee Benefits	7,379
88,960	93,357	102,565	107,713	Operating Costs	121,981
	5,110		1,299	Grants and Contributions	1,000
95,960	99,453	108,515	109,963	Gross Expenses	130,360
	(1,800)		(1,298)	Less: Chargeable to Other Departments	(1,000)
				Total - Program Expenses -	
95,960	97,653	108,515	108,665	<b>Maintenance Improvements</b>	129,360

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Public Works	
				Provides the general corporate and technical support services required by government departments and	
				agencies. Provides design, technical support,	
				management and maintenance for provincial infrastructure,	
				and environmental remediation projects.	
				Public Works - Administration	
				Provides senior management oversight and leadership	
				to the Public Works division. The focus is on strategy,	
				priority setting and ensuring corporate emphasis is	
				applied to service and infrastructure planning and	
				delivery, including the development and oversight of	
				Strategic Infrastructure Partnerships for government.	
258	179	265	285	Salaries and Employee Benefits	338
351	308	1,050	255	Operating Costs	732
609	487	1,315	540	Gross Expenses	1,070
	(4)		(10)	Less: Chargeable to Other Departments	
		_		Total - Program Expenses -	
609	483	1,315	530	<b>Public Works - Administration</b>	1,070

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Security, Risk Management and Insurance Services	
				Responsible for ensuring that the physical security	
				interests of government and the public program	
				delivery are addressed and managed. Provides	
				insurance and associated claims management services	
				to government departments and agencies.	
469	540	496	529	Salaries and Employee Benefits	451
3,844	3,140	3,745	3,086	Operating Costs	3,727
4,313	3,680	4,241	3,615	Gross Expenses	4,178
(2,844)	(2,338)	(2,845)	(2,249)	Less: Chargeable to Other Departments	(3,488)
				Total - Program Expenses -	
				Security, Risk Management	
1,469	1,342	1,396	1,366	and Insurance Services	690

2007-2	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Real Property Services	
				Provides a variety of real estate, property development, and inventory services to other government departments, agencies, boards and commissions. These services include: property development, acquisition, and space management of government accommodation needs; real estate acquisition and disposal services; appraisal and survey services; property management services for Nova Scotia Business Inc.; and, management of government-wide inventory, postal services and the stationary stockroom.	
2,092	2,110	2,199	2,242	Salaries and Employee Benefits	2,371
8,239	9,178	8,177	9,629	Operating Costs	9,489
10,331	11,288	10,376	11,871	Gross Expenses	11,860
(5,806)	(6,928)	(5,800)	(7,165)	Less: Chargeable to Other Departments	(7,151)
				Total - Program Expenses -	
4,525	4,360	4,576	4,706	Real Property Services	4,709

2007-	2008	2008-	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	<u>Estimate</u>
				Program Expenses	
				Industrial Parks and Utilities	
				Provides for the establishment and operation of	
				industrial parks and water supply facilities at	
				various locations throughout Nova Scotia.	
903	897	956	828	Salaries and Employee Benefits	857
1,392	1,483	1,347	1,208	Operating Costs	1,332
			14	Grants and Contributions	15
2,295	2,380	2,303	2,050	Gross Expenses	2,204
	(23)		1	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
2,295	2,357	2,303	2,051	<b>Industrial Parks and Utilities</b>	2,204

2007-	2008	2008-2	2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Corporate Information	
				<b>Technology Operations</b>	
				Provides the centralized technology services required	
				to operate and support government IT infrastructure,	
				including data centres, wide area networks, internet	
				services, telecommunications and billing services.	
				Also includes amortization of IT equipment.	
3,323	2,981	3,497	3,125	Salaries and Employee Benefits	
18,045	20,611	17,124	16,916	Operating Costs	
21,368	23,592	20,621	20,041	Gross Expenses	
(15,250)	(17,634)	(13,899)	(14,698)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
				Corporate Information	
6,118	5,958	6,722	5,343	<b>Technology Operations</b>	(A)

<sup>(</sup>A) - Now included in Public Service: Chief Information Office.

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Public Safety and Field Communications	
				Provides support for field communications for public	
				works and public safety organizations, such as	
				provincial departments, volunteer public safety	
				organizations, including volunteer fire and ground	
				search and rescue, and the RCMP throughout	
				the Province.	
900	815	845	948	Salaries and Employee Benefits	896
8,798	11,157	9,788	10,426	Operating Costs	10,334
9,698	11,972	10,633	11,374	Gross Expenses	11,230
(3,400)	(1,362)	(466)	(925)	Less: Chargeable to Other Departments	(690)
				Total - Program Expenses -	
6,298	10,610	10,167	10,449	<b>Public Safety and Field Communications</b>	10,540

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Engineering, Design and Construction Services	
				Provides the planning, design and management of provincial building infrastructure and environmental remediation projects.	
3,408	3,076	3,685	3,299	Salaries and Employee Benefits	4,617
287	344	285	306	Operating Costs	274
3,695	3,420	3,970	3,605	Gross Expenses	4,891
(2,263)	(1,632)	(1,963)	(1,643)	Less: Chargeable to Other Departments	(2,094)
				Less: Chargeable to Tangible Capital Assets	(704)
				Total - Program Expenses -	
				Engineering, Design	
1,432	1,788	2,007	1,962	and Construction Services	2,093

	2007-2008		2009		2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Environmental Remediation	
				Funds the cost of environmental site assessments and hazardous waste surveys for government properties, and the management and direction required in the remediation of environmental and health risks associated with certain sites. Provides the project management and direction for the contracts involving water quality and quantity investigations, on-site sewage disposal, remediation of contaminated sites and building demolition.	
 1,972 	20 1,082 255	 1,994 	18 1,839 38	Salaries and Employee Benefits Operating Costs Grants and Contributions	 1,988 
1,972	1,357	1,994	<b>1,895</b>	Gross Expenses Less: Chargeable to Other Departments	<b>1,988</b> (250)
1,972	1,357	1,994	1,907	Total - Program Expenses - Environmental Remediation	1,738

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Building Services	
				Provides for the maintenance, operation, capital	
				planning, and upgrading of government buildings and properties.	
5,318	4,251	5,716	4,694	Salaries and Employee Benefits	7,222
7,245	6,935	7,805	7,592	Operating Costs	9,128
12,563	11,186	13,521	12,286	Gross Expenses	16,350
(2,666)	(1,499)	(2,743)	(1,274)	Less: Chargeable to Other Departments	(3,628)
				Less: Chargeable to Tangible Capital Assets	(229)
				Total - Program Expenses -	
9,897	9,687	10,778	11,012	<b>Building Services</b>	12,493

2007-2008		2008-2009			2009-2010
Estimate	Actual	Estimate	Actual	Program and Service (\$ thousands)	Estimate
				Program Expenses	
				Public Works and Special Projects	
				Provides for the design, construction, renovation	
				and upgrading of government properties.	
	571		584	Salaries and Employee Benefits	
17,226	15,851	17,789	16,561	Operating Costs	18,939
17,226	16,422	17,789	17,145	Gross Expenses	18,939
	(31)		(182)	Less: Chargeable to Other Departments	
				Total - Program Expenses -	
17,226	16,391	17,789	16,963	Public Works and Special Projects	18,939
329,037	366,289	350,875	381,343	Total - Program Expenses	374,333